



Colorado Springs School District 11

Proposed Budget for Fiscal Year 2019-2020 (FY19/20)

From July 1, 2019 through June 30, 2020

May 29, 2019

1115 North El Paso Street
Colorado Springs, Colorado 80903
Phone: 719-520-2000

www.d11.org

Colorado Springs School District 11 ("D11") seeks to comply with applicable laws prohibiting discrimination in relation to disability, race, creed, color, sex, sexual orientation (as defined by state law), national origin, religion, ancestry, age, and protected activity in its programs and activities. D11 also provides equal access to the Boy Scouts and other designated youth groups.

Any harassment/ discrimination of students and/or staff, based on the aforementioned protected areas, is prohibited and must be brought to the immediate attention of the school principal, the D11 administrator/supervisor, or the D11 nondiscrimination compliance/grievance coordinator. The following person has been designated to handle inquiries regarding D11's non-discrimination policies: The District 11 NONDISCRIMINATION COMPLIANCE COORDINATOR, Alvin N. Brown, Jr., JD, designated to coordinate compliance with: 1) Equal Pay Act of 1963, 2) Civil Rights Act of 1964, as Amended, 3) Age Discrimination in Employment Act of 1967, 4) Title IX – Education Amendments Act of 1972, 5) Section 504 of Rehabilitation Act of 1973, 6) Pregnancy Discrimination Act of 1978, 7) Americans with Disabilities Act of 1990, and 8) Colorado Anti-Discrimination Act. 9) School District 11 Board of Education Policy AC. Nondiscrimination/Equal Opportunity, 711 East San Rafael Street, Colorado Springs, CO 80903, e-mail: alvin.brown2@d11.org, Phone: (719) 520-2271, Fax: (719) 520-2442. Se habla Español.

Colorado Springs School District 11 FY2019-2020 Proposed Budget

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RESOLUTION 2019-38

APPROPRIATION LEVELS BUDGETED FOR THE FISCAL YEAR BEGINNING JULY 1, 2019 AND ENDING JUNE 30, 2020

Be it resolved, by the Board of Education of Colorado Springs School District 11, in the county of El Paso and state of Colorado that the amounts shown in the following schedule be appropriated to each fund as approved on June 12, 2019 for the current fiscal year beginning July 1, 2019 and ending June 30, 2020.

Fund	Proposed Budget FY2019-2020 Fund Balance and Anticipated Revenues May 29, 2019	June Modification Amounts	Total Appropriation by Fund	Budgeted FY2019-2020 Payments Included in Other Funds	Modified Budget FY2019-2020 Less Payments Included in Other Funds
General Fund	\$ 290,964,817	\$ 2,278,100	\$ 293,242,917	\$ -	\$ 293,242,917
Risk Management	6,219,140	-	6,219,140	-	6,219,140
Preschool	4,454,468	-	4,454,468	-	4,454,468
Special Revenue Funds:					
Governmental Designated					
Purpose Grants	25,683,523	-	25,683,523	-	25,683,523
Food Services	13,867,205	-	13,867,205	-	13,867,205
Student Activity	6,322,461	-	6,322,461	-	6,322,461
Other Special Revenue	137,677	-	137,677	-	137,677
Mill Levy Override	40,118,963	-	40,118,963	-	40,118,963
Debt Service Fund:					
Bond Redemption	35,519,910	-	35,519,910	-	35,519,910
Capital Projects Fund:					
Capital Reserve	38,086,028	-	38,086,028	-	38,086,028
Internal Service Funds:					
Risk-Related Funds	38,584,705	-	38,584,705	19,341,021	19,243,684
Production Printing	2,530,811	-	2,530,811	2,462,380	68,431
Trust Funds:					
Private Purpose Trusts	90,932	-	90,932	-	90,932
TOTAL BUDGET	\$ 502,580,640	\$ 2,278,100	\$ 504,858,740	\$ 21,803,401	\$ 483,055,339





Dr. Michael J. Thomas, Superintendent

Glenn E. Gustafson, CPA
Deputy Superintendent, Chief Financial Officer
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May 29, 2019

Dr. Michael J. Thomas, Superintendent
Colorado Springs School District 11
1115 North El Paso Street
Colorado Springs, CO 80903

Subject: Transmittal of the Proposed Budget for Fiscal Year 2019-2020

We are pleased to submit to you the proposed budget for fiscal year 2019-2020 (July 1, 2019 – June 30, 2020). The budget is presented in compliance with applicable Colorado state statutes and Colorado Department of Education (CDE) regulations. A balanced budget is presented for each of the District's funds with projected beginning fund balance plus anticipated revenues equal to expenditures and reserve allocations.

Budget Process

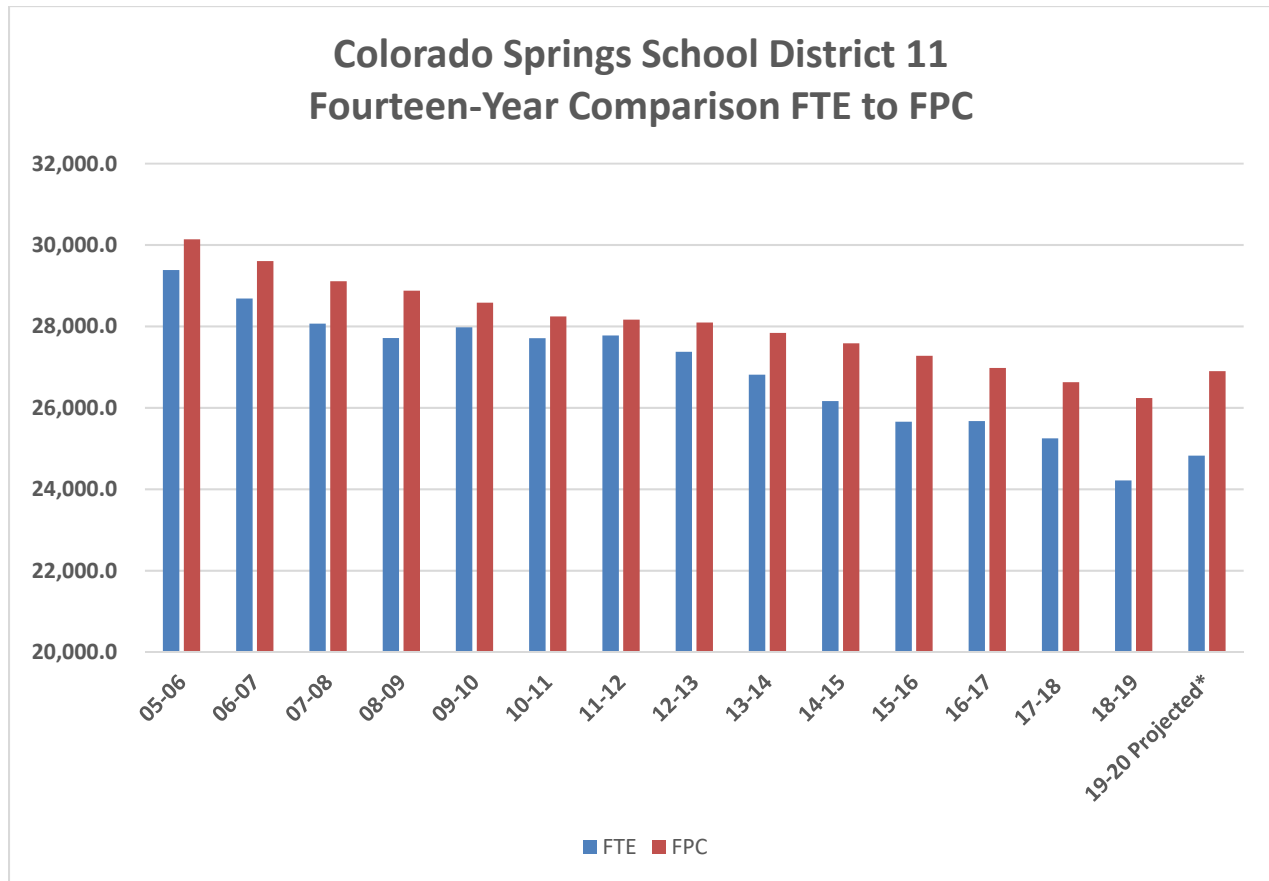
The budget development process for the FY19/20 budget year was developed in light of a severe decline in enrollment in FY18/19. Although funding at the state level is higher than past years, budget challenges at the local level continue to impact school districts across Colorado. However, for District 11, a significant amount of the increase in funding was offset by the enrollment decline. District 11 was fortunate that its community granted support by voting for a mill levy increase in November 2017. However, with another acute decline in enrollment projected for 2019-20, financing for the District continues to be a challenge. The District makes a special effort to seek input from not only its staff but the entire District 11 community. The District also persists in educating staff and the community about state financing practices and how the District is impacted by each component of state financing. The District maintains engagement with the community to inform them of the myriad of district financial challenges as well as to gain input from the community in support of District 11.

Each year a preliminary budget development assumptions document is presented to the Board of Education in the spring for approval prior to preparing the proposed budget. This document was closely examined by the District Accountability Committee's (DAC) budget subcommittee, which is made up of district parents, community members, and staff. The subcommittee, with approval of the DAC, makes its recommendations regarding the preliminary budget development assumptions to the Board of Education in March and makes further budgetary recommendations prior to budget adoption.

Student Enrollment Trends

As detailed in the following graph District enrollment is in a declining trend. The District continues to use five-year declining enrollment averaging that allows for a larger funded pupil count (FPC) than if actual count was used. The five years included in the 2019-20 fiscal year's averaging are FY15/16 through FY19/20. The difference between the FY14/15 pupil count (the year dropping off of the five-year moving average) and the FY19/20 projection (the year being added) is 1,346 pupils. Due to a legislative change, the FY19/20 projection includes full day kindergarten (FDK) students as full time rather than half time as they have been counted in the past. Because of this change in the way kindergarten students are being counted, which is being

implemented retroactively for the five years included in the declining enrollment averaging, the projected FPC increased 658 pupils from FY18/19. The difference between FY18/19 FPC versus actual pupil count was 1,185 pupils. The declining enrollment trend will continue to drain district resources in the future as our incremental resources shrink and our fixed costs remain the same or increase.



FTE = full time equivalent, FPC = funded pupil count

*19-20 projection includes FDK at 1.0 rather than 0.5, years prior to 19-20 have not been restated

School Finance and Legislative Activity

Colorado school finance formulas consist of three main components: the legislatively controlled base funding amount per pupil, the number of pupils in a school district, and the number of students eligible for free lunch. When Amendment 23 was passed by the Colorado voters in November 2000, school districts were promised an inflationary increase of the per-pupil base funding. The inflationary increase is based on the Denver-Boulder consumer price increase (CPI) of the prior calendar year. The CPI for the upcoming school year will be 2.7 percent. That is a decrease over last year's percentage of 0.7 percentage points.

This proposed budget has been prepared using the best information available at the time of presentation. Revenue assumptions incorporate the most current revenue and economic information provided by the state of Colorado, Colorado Department of Education and the United States Bureau of Labor Statistics. Revenue projections include an increase in general School Finance Act revenues (total program) and, of that, based on past fiscal years, is up a substantial amount from prior school years.

It is important to keep up with the impact of the "negative factor" or "budget stabilization factor" on general fund School Finance Act revenues. If the District was experiencing the full impact of the funding of inflation and growth described in the School Finance Act of 1994, total program FY20 funding would be \$240.2 million. The impact of the negative factor is to drop that amount by \$19.4 million to \$220.8 million.

TABOR

Article X, Section 20 of the state constitution creates limitations on general operating property tax revenue increases from one year to the next. Restrictions also apply to certain spending levels and revenue levels from one year to the next. Both limitations are determined by the sum of the increases or decreases in the Denver-Boulder CPI and the actual growth rate (change in the number of students).

Local voters within each Colorado school district may, through a majority vote, temporarily or permanently override either or both negative impacts created by the school finance formula and the Taxpayers Bill of Rights (TABOR). The voters in District 11 approved a permanent mill levy override in November 2000, which brings in a maximum amount of \$26.9 million in property tax revenues to fund operations. Another voter-approved permanent mill levy override in November 2017 resulted in another \$43 million in property tax revenues to fund specific initiatives. The total of both mill levy overrides is approximately \$70 million.

Significant Changes in the Proposed General Fund Budget

Revenue

Total revenue for the general fund, net of required allocations and transfers, is projected at \$256.3 million. The total budgeted resource amount available for appropriation by the D11 Board of Education, which is the combined net revenues and beginning fund balance, is \$293.2 million.

Approximately 75 percent of the total general fund revenues (not including mill levy overrides) are derived from the Colorado School Finance Act. Generally, this revenue is based on each district's certified pupil count and number of at-risk students, however, a special averaging formula is provided for districts with declining enrollments. The certified pupil count is based on full-time equivalency (FTE) and is the actual number of eligible students counted on October 1 of each year. Currently, the District's 2019-2020 FTE count is estimated to be 24,823.5, which creates a formula average funded pupil count (FPC) of 26,898.7.

The following table illustrates the significant revenue changes in the proposed budget:

<u>Revenue Source</u>	<u>Mid-Year FY18/19</u>	<u>Proposed FY19/20</u>	<u>Change Amount</u>
Property Taxes	\$ 59,853,951	\$62,580,110	\$2,726,159
Specific Ownership Taxes	6,847,737	6,601,428	(246,309)
State Equalization	<u>143,399,558</u>	<u>151,666,162</u>	<u>8,266,604</u>
Total School Finance Revenue	\$210,101,246	\$220,847,700	\$10,746,454
Required Allocations to Charter Schools and Preschool Fund	<u>\$(21,348,676)</u>	<u>\$(24,279,540)</u>	<u>\$(2,930,864)</u>
General Fund School Finance	\$188,752,570	\$196,568,160	\$7,815,590
Other State and Local	\$20,078,031	\$21,496,254	\$418,223
Federal	1,454,327	1,382,040	(72,287)
Net Transfers In and (Out)	<u>37,478,268</u>	<u>37,853,136</u>	<u>374,868</u>
Total	<u>\$247,763,196</u>	<u>\$256,299,590</u>	<u>\$8,536,394</u>

School Finance Act (total program) revenue increased by just over \$10.7 million dollars. This is a combination of a 2.7 percent inflation factor and a decrease in the state finance Budget Stabilization Factor (BSF) of 2.67 percent from 9.84 percent in FY19 to 7.17 percent in FY20 and funding for full-day kindergarten. This is the seventh year in a row with a forecasted drop in the BSF. The BSF reduction increased projected total program funding by just over \$3.5 million.

The major component of net transfers is the operating transfer in of revenue from mill levy override (MLO) fund. This fund operates in part as a pass-through entity as it records the collection of two voter approved mill levy override initiatives. The 2000 MLO generates almost \$25.2 million of general fund revenue and the 2017 MLO generates general fund revenue of \$20.8 million. Operating transfers out include transfers to the risk management fund of \$3 million and the capital reserve capital projects fund of \$5 million.

Expenditures

Total expenditures for the general fund are projected at \$262.4 million, which is about \$6.9 million less than mid-year FY18/19. The following table illustrates the expenditure adjustments included in the proposed FY19/20 budget:

<u>Program</u>	<u>Mid-Year FY18/19</u>	<u>Proposed FY19/20</u>	<u>Change Amount</u>
Instructional Programs	\$158,647,433	\$155,690,980	\$(2,956,453)
Pupil Services	18,084,100	16,675,376	(1,408,724)
Instructional Staff Support	16,881,474	16,741,398	(140,076)
General Administration	1,746,156	1,973,844	227,688
School Administration	22,760,058	22,012,996	(747,062)
Business Administration	2,913,058	2,713,733	(199,325)
Central Services	13,414,829	11,886,143	(1,528,686)
Maintenance and Operations	26,477,856	26,424,143	(53,713)
Student Transportation Services	5,543,588	5,596,659	53,071
Other Services	1,026,288	1,039,377	13,089
Community Services	1,702,338	1,784,023	81,685
Construction Services	<u>110,000</u>	<u>-</u>	<u>(110,000)</u>
Total	<u>\$269,307,178</u>	<u>\$262,538,672</u>	<u>\$(6,768,506)</u>

Compensation and benefit increases of \$6.3 million were approved for all employee groups. Teachers received experience steps/increments, academic credits, stipend-paid activities, and a 0.7 percent increase from school finance resources. Executive professionals will receive an experience step, and a 0.7 percent recurring increase. Educational support professionals will receive an experience step, and a 0.7 percent recurring increase.

Other FY19/20 general fund expenditure additions of note are:

- \$10,159 recurring funds to hire current temporary employee as permanent at the science kit center
- \$20,000 of non-recurring funds to hire a temporary grant writer to assist with procuring grants
- \$21,000 of non-recurring and recurring funding to update the visitor management system for safety
- \$30,000 of non-recurring funds to purchase a pickup truck for media production support and safety
- \$35,000 of recurring funds to replace the aging district evaluation system
- \$44,750 of recurring funds to support post-secondary programming at the state level
- \$92,000 of non-recurring funding to support final year of current individual student planning system
- \$100,000 of non-recurring funds to purchase two activity buses, reducing dependence on outside contractors for student transportation needs
- \$138,783 of recurring funds to expand the District's world language program
- \$200,000 non-recurring funds to replace outdated analog surveillance camera systems and outdated radio equipment in support of staff and student safety
- \$250,000 to pilot a pre-advanced placement program at two high schools
- \$300,000 recurring funds for rising consumption and rates for utilities
- \$500,000 of recurring funds to expand the growing preschool program
- \$800,000 in recurring funding to support improvement structure for turn-around schools

On top of the general fund expenditures listed above, the capital reserve capital projects fund will be initiating numerous projects funded from 2017 MLO revenue. There is an estimated FY18-19 carryover of \$17.4 million for summer projects and \$14.3 million of FY19/20 new projects.

Other Budget Adjustments

With the severity of current and projected enrollment decline, the District was forced to engage in several budget reducing approaches. These included reducing staff at all levels (teacher, executive-professional, and education support professional) throughout the District. The Roy J. Wasson Academic Campus was restructured, which includes closing the Springs Community Night School in FY19/20. Other means employed to reduce the budget include reducing three non-instructional days for classroom aides, reducing school instructional supplies allocations and administration non-staffing budgets, restructuring student personnel coordinators and library technology technician models, adding a furlough day for top administrators, and reducing the Board of Education's individual member accounts.

Reserves and Fund Balance

The Colorado state constitution requires the District to maintain a three percent emergency reserve that is funded at \$5.18 million. A TABOR mandate for multi-year obligations requires a reserve of \$135,000. The multi-year obligation reserve is related to the superintendent's employment contract. The encumbrance reserve is estimated to be \$1.5 million. This reserve is used for purchase orders approved in the prior fiscal year but the items have not been received and paid for until the following fiscal year. Reserves for other board of education designations include \$1.2 million non-instructional budget carryover and \$2.3 million instructional budget carryover. Unassigned contingency is estimated to be \$22.6 million.

District Accountability Committee's Budget Subcommittee

The District utilizes the input of a stakeholder budget committee comprised of volunteer staff, parents, and citizens who have invested many hours and provided valuable input during the budget development process. This committee is charged with reviewing all new requests for program funding increases, detailed examination of various district programs, review of district budget priorities, and financial operating results. We want to acknowledge and thank Ms. Jan Rennie, chair of the District Accountability Committee's Budget Subcommittee, along with all of the subcommittee members.

Once again, we thank you and the Board of Education for your commitment to the students, parents, and staff of District 11 and for your support of the District's community-based, goal-driven budget development process. We hope this budget provides the resource plan to meet your business plan objectives in FY19/20.

Respectfully submitted,



Glenn E. Gustafson, CPA
Deputy Superintendent/Chief Financial Officer



Laura S. Hronik, MBA
Executive Director of Financial Services



Colorado Springs School District 11
PUBLIC SCHOOL FINANCE ACT
TOTAL PROGRAM FUNDING SUMMARY
(Excludes Data from the Institute Charter)
PROPOSED FY19/20

	Mid-Year FY18-19	Projection FY19-20*	Difference
October 1, Pupil Count (FTE)	24,215.00	24,823.50	608.50
*(Includes Full-Day Kindergarten count)			
Funded Pupil Count (FPC)	25,399.60	26,158.70	759.10
Full Day Kindergarten Factor	168.30	0.00	(168.30)
CPP Pupil Count	421.50	489.00	67.50
On-line Pupil Count	247.00	247.00	0.00
ASCENT	4.00	4.00	0.00
	26,240.40	26,898.70	658.30
Gross Total Program Funding	233,097,296	242,007,971	8,910,675
Per-Pupil Funding Rate	8,774.72	8,997.04	222.32
Negative Factor	0.0984	0.0717	(0.0267)
Negative Factor Per-Pupil Funding Rate	8,010.87	8,362.78	351.91
Property Tax Revenue	59,853,951	62,580,110	2,726,159
Specific Ownership Tax Revenue	6,847,737	6,601,428	(246,309)
State Equalization	166,395,608	172,826,433	6,430,825
	233,097,296	242,007,971	8,910,675
Negative Factor	(22,922,637)	(19,380,270)	3,542,367
Rescission	(73,413)	(1,780,001)	
Total Program Funding	210,101,246	220,847,700	10,746,454

Net Assessed Valuation	2,653,571,140	2,774,432,980	120,861,840
Mill Levies			
Total Program	22.556	22.556	0.00
Education Plan 2000	10.170	9.731	(0.44)
Education Plan 2017	16.364	16.364	0.00
Bond - 2006/2010/2012	6.502	6.502	0.00
Abatement	0.330	0.330	0.00
	55.922	55.48	(0.44)
Tax Revenue			
General Fund	59,853,951	62,580,110	2,726,160
Abatement	875,678	915,563	39,885
Total General Fund	60,729,629	63,495,673	2,766,045
Education Plan 2000	26,986,818	26,998,007	11,189
Education Plan 2017	43,423,038	45,400,821	1,977,783
Bond Redemption	17,253,520	18,039,363	785,843
	148,393,005	153,933,865	5,540,861



Colorado Springs School District 11
GENERAL FUND (Preschool & Risk Mgmt. Funds not Included)
Schedule of Revenues, Expenditures, Fund Balance and Reserves
FY2019-20

	Actual			Budget		
	2015-16	2016-17	2017-18	2018-19	2019-20	
	Actual	Actual	Actual	Mid-Year	Change	Proposed
Beginning Unassigned & Other Fund Balance Available						
Unassigned Fund Balance (GAAP Basis)	\$ 16,580,736	\$ 15,849,355	\$ 17,847,770	\$ 20,574,393	\$ (2,000,000)	\$ 18,574,393
Other Fund Balance (GAAP Basis)	10,513,378	11,589,427	11,589,427	10,675,181	(125,181)	10,550,000
Fund Balance (GAAP Basis)	27,094,114	27,438,782	29,437,197	31,249,574	(2,125,181)	29,124,393
Budgetary Basis Adjustments:						
Less:						
Nonspendable - Inventory	-	-	-	(497,066)	-	(497,066)
Add:						
Unfunded Accrued Salaries & Benefits	-	-	-	8,316,000	-	8,316,000
Total Beginning Fund Balance	27,094,114	27,438,782	29,437,197	39,068,508	(2,125,181)	36,943,327
Revenues						
Local Revenue	\$ 72,141,094	\$ 72,836,044	\$ 74,703,247	\$ 74,563,207	\$ 2,406,919	\$ 76,970,126
State Revenue	125,978,477	126,437,263	127,643,206	134,267,394	5,826,894	140,094,288
Federal Revenue	2,074,881	2,174,854	1,721,096	1,454,327	(72,287)	1,382,040
Total Revenues	200,194,452	201,448,161	204,067,549	210,284,928	8,161,526	218,446,454
Other Financing Sources (Uses)						
Transfers In (Out)						
2000 Mill Levy Override Fund	26,707,976	26,431,323	26,581,342	26,808,822	(1,650,550)	25,158,272
2017 Mill Levy Override Fund	-	-	13,817,442	19,918,455	900,000	20,818,455
Risk Mgmt Fund	(2,597,700)	(2,606,780)	(2,582,349)	(2,542,149)	(482,914)	(3,025,063)
Preschool Fund	-	-	-	(33,000)	(124,800)	(157,800)
Capital Reserve Fund	(6,139,954)	(5,767,718)	(7,463,311)	(6,095,845)	1,075,117	(5,020,728)
Food Service Fund	(125,100)	(117,000)	(288,531)	-	-	-
Risk-Related Activities Fund	-	(1,000,000)	-	-	-	-
Production Printing Fund	-	(400,000)	80,000	80,000	-	80,000
Designated Grant Fund	(150,980)	(181,235)	(160,251)	(658,015)	658,015	-
Total Other Financing Sources (Uses)	17,694,242	16,358,590	29,984,342	37,478,268	374,868	37,853,136
Total Resources Available	244,982,808	245,245,533	263,489,088	286,831,704	6,411,213	293,242,917
Expenditures						
Instruction Services	131,680,459	129,428,524	139,560,562	158,647,433	(2,956,453)	155,690,980
Pupil Services	11,743,130	12,008,376	13,044,857	18,084,100	(1,408,724)	16,675,376
Instruction Staff Support	13,772,865	13,631,993	14,844,851	16,881,474	(140,076)	16,741,398
General Administration	1,348,293	1,486,448	1,505,860	1,746,156	227,688	1,973,844
School Administration	18,879,087	18,433,451	20,072,612	22,760,058	(747,062)	22,012,996
Business Administration	2,324,547	2,298,638	2,409,369	2,913,058	(199,325)	2,713,733
Central Services	9,644,648	9,538,647	10,148,781	13,414,829	(1,528,686)	11,886,143
Maintenance & Operations	22,478,772	22,321,462	23,378,235	26,477,856	(53,713)	26,424,143
Transportation Services	4,047,745	4,595,491	4,960,823	5,543,588	53,071	5,596,659
Other Services	706,144	1,128,874	991,283	1,026,288	13,089	1,039,377
Community Services	912,130	936,729	1,052,000	1,702,338	81,685	1,784,023
Construction Services	6,206	-	270,281	110,000	(110,000)	-
Total Expenditures	217,544,026	215,808,633	232,239,514	269,307,178	(6,768,506)	262,538,672
Fund Balances						
Restricted - TABOR Reserve	-	-	-	5,181,340	-	5,181,340
Restricted - MYO	-	-	-	250,000	(115,000)	135,000
Assigned - Strategic Plan	-	-	-	-	800,000	800,000
Assigned - Time Sheet System	-	-	-	-	500,000	500,000
Assigned Encumbrances C/O	-	-	-	1,000,000	500,000	1,500,000
Unassigned - Contingency	-	-	-	10,943,186	11,494,719	22,437,905
Unassigned - Unanticipated	-	-	-	150,000	-	150,000
Total Fund Balances	-	-	-	17,524,526	13,179,719	30,704,245
Total Expenditures & Fund Balances				286,831,704	6,411,213	293,242,917
Fund Balances, End of Year	\$ 27,438,782	\$ 29,436,900	\$ 31,249,574	\$ -	\$ -	\$ -
Total Appropriation				\$ 286,831,704	\$ 6,411,213	\$ 293,242,917

Colorado Springs School District 11
GENERAL FUND (Preschool & Risk Mgmt. Funds not Included)
Schedule of Revenues and Fund Balance
Proposed - FY2019-20

DESCRIPTION	Actual Revenues			Budget		
	FY2015-16	FY2016-17	FY2017-18	Mid-Year FY2018-19	Change	Proposed FY2019-20
Beginning Fund Balance						
Unassigned Fund Balance (GAAP Basis)	\$ 14,360,783	\$ 14,561,730	\$ 17,847,770	\$ 20,574,393	\$ (2,000,000)	\$ 18,574,393
Other Fund Balance (GAAP Basis)	12,733,330	12,877,052	11,589,427	10,675,181	(125,181)	10,550,000
Fund Balance (GAAP Basis)	27,094,113	27,438,782	29,437,197	31,249,574	(2,125,181)	29,124,393
Budgetary Basis Adjustments:						
Add/Subtract Unrealized Investment Loss (Gain)	-	-	-	-	-	-
Nonspendable - Inventory	-	-	-	(497,066)	-	(497,066)
Unfunded Accrued Salaries & Benefits	-	-	-	8,316,000	-	8,316,000
Total Fund Balance	27,094,113	27,438,782	29,437,197	39,068,508	(2,125,181)	36,943,327
1110 Property Taxes Current	\$ 58,286,943	\$ 57,897,141	\$ 60,268,530	\$ 59,853,951	2,726,159	\$ 62,580,110
1110 Property Taxes Abatement Levy	-	-	-	876,072	-	876,072
1110 Property Taxes Uncollectible	-	-	-	(976,405)	-	(976,405)
1110 2000 MLO to Charter Schools	(712,051)	(712,051)	(1,494,554)	(1,457,319)	-	(1,457,319)
1110 2017 MLO to Charter Schools	-	-	(2,815,836)	(2,864,911)	-	(2,864,911)
1140 Property Taxes Delinquent	134,689	171,631	155,369	160,000	-	160,000
1141 Property Taxes Abatement Refunds	(235,181)	(358,775)	(422,704)	(377,574)	-	(377,574)
Total Property Tax Revenue	57,474,400	56,997,946	55,690,805	55,213,814	2,726,159	57,939,973
1120 Specific Ownership Tax Collected in Prior Year	6,351,692	6,678,200	7,300,889	6,847,737	(246,309)	6,601,428
1120 Specific Ownership Tax Adjustment from Prior Year	(380,849)	(256,514)	219,026	(200,306)	-	(200,306)
1120 Specific Ownership Other Funds	4,523,564	5,287,286	7,180,982	8,765,600	(240,028)	8,525,572
1310 Tuition - Early College	-	16,427	-	-	-	-
1311 Tuition - Digital School	-	19,600	18,360	20,000	(10,000)	10,000
1311 Tuition Summer Literacy	46,515	28,770	29,987	22,000	-	22,000
1313 Tuition - Adult	37,831	35,490	34,465	37,000	-	37,000
1314 Montessori Tuition	154,593	142,289	140,873	142,677	21,420	164,097
1323 Tuition from Excess Costs	88,008	77,107	45,557	33,000	2,000	35,000
1510 Investment Interest	72,588	193,705	491,200	360,000	140,000	500,000
1710 Gate Receipts	124,320	120,824	112,942	85,000	(5,000)	80,000
1740 Athletic Fees	227,361	218,250	214,254	190,000	(50,000)	140,000
1831 Tesla Day Care Revenue	169,993	190,502	186,938	170,000	14,590	184,590
1900 Instructional Event Fees (Intramurals, science & art)	13,980	9,441	12,957	12,865	-	12,865
1900- Misc Revenue-CSEA Sal/Bene	4,122	5,364	9,742	5,000	-	5,000
1900 Vehicle Operation services	119,650	83,524	92,790	85,000	-	85,000
1900 Vehicle Services	5,095	2,296	2,610	3,000	-	3,000
1910 Facility Rental Revenue	605,267	636,863	664,180	635,000	-	635,000
1911 Child Care Facility Rental	122,957	116,264	109,394	116,701	(1)	116,700
1912 Wireless Tower Rent	89,094	69,180	81,257	69,000	61,382	130,382
1920 Donations and Gifts	30,176	11,673	78,097	11,800	-	11,800
1935 Sale of Equipment	24,040	5,901	34,396	8,000	-	8,000
1940 Instructional Materials Fees	2,550	200	200	2,500	-	2,500
1954 Charter School Services Buyback Services	530,155	638,950	610,208	576,512	27,778	604,290
19541 Charter School Administration Fee	273,301	247,264	252,714	268,958	20,000	288,958
1959 Reimbursement Crossing Guards Program	157,838	172,187	172,187	172,990	(802)	172,188
1960 High School Parking Fees	25,314	32,312	25,922	32,000	-	32,000
1971/1972 Overhead & Indirect Cost Revenue	871,302	682,781	555,597	457,153	78,961	536,114
1980 Advertising Revenue	18,959	10,463	8,270	3,400	2,600	6,000
1990 Revenue Miscellaneous Other	276,409	239,855	237,924	58,800	-	58,800
1990 Revenue Miscellaneous E-Rate Reimbursement	-	-	-	102,006	(102,006)	-
1990 GED Testing	5,984	5,446	6,501	6,000	1,175	7,175
1991 Revenue - Staff Development Inservice	74,520	116,198	82,023	100,000	(35,000)	65,000
1994 Revenue - Rebates	365	-	-	-	-	-
1999 Unanticipated Revenues	-	-	-	150,000	-	150,000
Total Local Revenue Sources	72,141,094	72,836,044	74,703,247	74,563,207	2,406,919	76,970,126

Colorado Springs School District 11
GENERAL FUND (Preschool & Risk Mgmt. Funds not Included)
Schedule of Revenues and Fund Balance
Proposed - FY2019-20

DESCRIPTION	Actual Revenues			Budget		
	FY2015-16	FY2016-17	FY2017-18	Mid-Year FY2018-19	Change	Proposed FY2019-20
3110 State Equalization	133,686,541	134,173,523	135,211,361	143,399,558	8,266,604	151,666,162
3111 State Equalization - CPKP Hold Harmless @ .42 PPR	548,542	558,140	574,894	545,000	-	545,000
3115 At-Risk Supplemental Overpay	375,588	379,227	321,462	478,257	-	478,257
Less allocation to:						
3141 Preschool Fund - Preschool Program	(3,050,012)	(3,104,721)	(3,109,166)	(3,376,582)	(713,903)	(4,090,485)
Charter Schools - Total Program	(13,480,989)	(13,589,196)	(13,872,708)	(13,447,916)	(2,418,909)	(15,866,825)
Charter Schools - CPKP Full-day Kindergarten @ .42	(196,928)	(188,986)	(201,948)	(201,948)	201,948	-
3120 Vocational Education	359,896	391,754	794,118	207,160	-	207,160
3130 Special Education	4,385,002	4,534,010	4,486,575	4,415,163	540,000	4,955,163
3130 Special Education - to Charter Schools	(249,966)	(227,359)	(206,419)	(169,050)	-	(169,050)
3139 English Language Proficiency Professional Dev.	586,268	519,687	577,524	575,000	-	575,000
3140 English Language Proficiency	393,964	361,583	423,837	423,837	-	423,837
3140 English Language Proficiency - to Charter Schools	(131,244)	(115,067)	(249,778)	(249,778)	-	(249,778)
3150 Gifted & Talented	260,207	257,419	259,173	285,177	-	285,177
3150 Gifted & Talented - to Charter Schools	(14,947)	(14,801)	(13,414)	(14,902)	-	(14,902)
3160 State Transportation	1,034,758	1,033,379	1,115,207	1,112,572	-	1,112,572
3206 READ Act	1,380,554	1,321,423	1,260,862	-	-	-
3206 READ Act - to Charter Schools	(120,482)	(51,106)	(52,438)	-	-	-
3210 State Equalization Audit Adjustment	-	-	-	(18,970)	18,970	-
3235 Additional At-Risk Funding	211,725	231,794	237,180	237,000	-	237,000
3237 Career Success Pilot Program	-	-	86,884	157,827	(157,827)	-
3260 State Transportation Audit Adjustment	-	(33,440)	-	(90,011)	90,011	-
Total State Revenue Sources	125,978,477	126,437,263	127,643,206	134,267,394	5,826,894	140,094,288
4000 Junior ROTC	230,164	267,878	222,890	229,600	-	229,600
4041 Unrestricted Federal Impact Aid	180,000	265,662	197,048	240,000	(40,000)	200,000
4041 Unrestricted Federal Impact Aid - to Charter Schools	(11,559)	(12,014)	(11,245)	(6,713)	(4,287)	(11,000)
4041 Restricted Federal Impact Aid	79,291	28,627	65,659	-	-	-
9003 Medicaid Reimbursement	1,596,985	1,624,701	1,246,744	963,440	-	963,440
7558 DOD - Children with Severe Disabilities	-	-	-	28,000	(28,000)	-
Total Federal Revenue Sources	2,074,881	2,174,854	1,721,096	1,454,327	(72,287)	1,382,040
Total Revenues	200,194,452	201,448,161	204,067,549	210,284,928	8,161,526	218,446,454
Non-Operating Revenues - Transfers In (Out)						
Risk Management Fund - Transfer (Out)	(2,504,198)	(2,501,207)	(2,475,008)	(2,416,000)	(500,000)	(2,916,000)
Risk Management Fund for FNS Insurance- Trnsfr (Out)	(93,502)	(105,573)	(107,341)	(126,149)	17,086	(109,063)
Preschool Fund - Transfer (Out)	-	-	-	(33,000)	(124,800)	(157,800)
Capital Reserve Fund - Transfer (Out)	(5,527,954)	(4,847,453)	(4,549,300)	(4,500,000)	-	(4,500,000)
Capital Reserve Fund - Energy Lease	(612,000)	(630,460)	(649,200)	(457,008)	457,008	-
Capital Reserve Fund - ES Renovation COP's	-	(289,805)	(521,811)	(518,837)	(1,891)	(520,728)
Capital Reserve Fund - Non-recurring	-	-	(1,743,000)	(620,000)	620,000	-
Food Service Fund - Transfer (Out)	(125,100)	(117,000)	(288,531)	-	-	-
Production Printing Fund - Transfer In (Out)	-	(400,000)	80,000	80,000	-	80,000
Risk-Related Funds - Transfer (Out)	-	(1,000,000)	-	-	-	-
Designated Grant Fund - Transfer (Out)	(150,979)	(181,235)	(160,251)	(658,015)	658,015	-
2000 Mill Levy Override Fund - Recurring	26,707,976	26,431,323	26,581,342	26,808,822	(1,650,550)	25,158,272
2017 Mill Levy Override Fund - Recurring	-	-	13,817,442	19,918,455	900,000	20,818,455
Total Non-Operating Revenues	17,694,243	16,358,590	29,984,342	37,478,268	374,868	37,853,136
Total Resources	244,982,808	245,245,533	263,489,088	\$286,831,704	\$6,411,213	293,242,917

Footnotes:

1. These items make up the School Finance Act
Total Program Funding amount of:

\$198,325,176	\$198,748,864	\$202,780,780	\$210,101,246	\$10,746,454	\$220,847,700
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2. READ Act revenues and expenditures moved to Designated Purpose Grants Fund

Proposed Budget Modifications General Fund FY2019-2020 Increase/Decrease Sources & Uses

r- recurring, n- non-recurring

FY19 BMF
FY20 BMF
2017 MLO
June Mods

Proposed Appropriation FY19-20
Mid-Year Appropriation FY18-19

293,242,917
286,831,704

Total Appropriation Increase

6,411,213

Increases (Decreases) in Budgetary Reserve & Fund Balance:

Budgetary Reserve & Fund Balance

1	Projected increase to fund balance (adjust to FY19 end-of-year projection)	(2,000,000)	n
2	Increase Assigned Fund Balance (adjust to FY19 end-of-year projection)	(125,181)	n
Total Budgetary Reserve & Fund Balance			

(2,125,181)

Increases (Decreases) in Revenue:

Local Revenue

3	Increase in property taxes - current (due to increase in assessed valuation)	2,726,159	r
4	Decrease in Specific Ownership Tax General Fund portion- (FY20 updated adjustment)	(246,309)	r
5	Decrease in Specific Ownership Tax other funds- (FY20 updated adjustment)	(240,028)	r
6	Decrease in Digital Summer School tuition - (FY20 updated adjustment)	(10,000)	r
7	Increase in Montessori Tuition - (FY20 updated adjustment)	21,420	r
8	Increase in tuition from excess costs (SPED) - (FY20 updated adjustment)	2,000	r
9	Increase in Investment Interest (FY20 updated projection)	140,000	r
10	Decrease in Gate Receipts revenue (FY20 projection)	(5,000)	r
11	Decrease in Athletic Fees (FY20 projection)	(50,000)	r
12	Increase in Tesla Day Care Revenue (FY20 projection)	14,590	r
13	Adjustment to Child Care Facility Rentals	(1)	r
14	Increase in Wireless/Cell Tower Rent (FY20 projection)	61,382	r
15	Increase in charter school services buyback services (updated projection)	27,778	r
16	Increase in charter school administration fee (updated projection)	20,000	r
17	Decrease Reimbursement for Crossing Guards (updated projection)	(802)	r
18	Increase indirect cost revenue (FY20 projection of designated grants program revenue)	78,961	r
19	Increase Advertising revenue (updated projection)	2,600	r
20	Decrease FY20 E-rate revenue distribution (non-recurring)	(102,006)	n
21	Increase in GED Testing revenue (updated projection)	1,175	r
22	Decrease in revenue from Staff Development In-service (updated projection)	(35,000)	r
Total Local Revenue Increase (Decrease)			

2,406,919

State Revenue

23	Increase state equalization (2.7% inflation plus lowering of negative factor)	8,266,604	r
24	Increase transfer out to Preschool Fund (more CPP slots, increased PPR)	(713,903)	r
25	Increase transfer out to Charter Schools (more students, increased PPR)	(2,418,909)	r
26	Eliminate Charter School FDK allocation (FDK included in PPR for FY20)	201,948	r
27	Increase Special Education revenue (Updated FY20 projection)	540,000	r
28	Eliminate State Equalization audit adjustment (non-recurring)	18,970	n
29	Eliminate Career Success Pilot program (non-recurring)	(157,827)	n
30	Eliminate State Transportation audit adjustment (non-recurring)	90,011	n
Total State Revenue Increase (Decrease)			

5,826,894

Federal Revenue and Interfund Transfers

31	Decrease Federal Impact Aid (updated projection)	(40,000)	r
32	Adjust Federal Impact Aid to Charter Schools	(4,287)	r
33	Eliminate DOD subsidy for Children with severe Disabilities (non-recurring)	(28,000)	n
34	Increase transfer out to Risk Mgmt. Fund to cover property insurance premium increases (updated projection)	(500,000)	r
35	Decrease transfer out to Risk Mgmt. Fund to cover insurance FNS (projection adjustment)	17,086	r
36	Increase transfer out to Preschool Fund (projection adjustment)	(124,800)	r
37	Eliminate transfer out to Capital Reserve fund to cover energy lease payments (lease paid off in FY19)	457,008	n
38	Adjust FY20 Transfer out to Capital Reserve fund to cover COP payment requirement related to Adams ES renovation	(1,891)	r
39	Eliminate transfers out to Capital Reserve fund related to one-time projects and FY19 non-recurring BMFs	620,000	n
40	Eliminate transfer out to Designated Purpose Grants fund (non-recurring, one-time transfer of READ Act funds)	658,015	n
41	Decrease transfer in from MLO Fund (FDK is now covered by school finance act, not MLO funds)	(1,650,550)	r
42	Additional FY20 transfer in - 2017 MLO Fund (per program implementation plan)	900,000	r
Total Federal Revenue & Interfund Transfers			

302,581

Total Revenue Increase

8,536,394

Total Increases in Revenue & Other Resources:

6,411,213

**Proposed Budget Modifications
General Fund FY2019-2020
Increase/Decrease Sources & Uses**

r- recurring, n- non-recurring

FY19 BMF
FY20 BMF
2017 MLO
June Mods

Increase
(Decrease)

Increases (Decreases) in Expenditures & Uses:

FTE Program
Number Program Description

Instructional Services- (00100 to 18000)					
43	FY20 Teacher compensation & benefits changes (net of increases and cuts)		Various	Various	(2,549,802) r
44	FY20 ESP compensation & benefits changes (net of increases and cuts)		Various	Various	120,734 r
45	Adjustment to elementary school instructional supplies accounts (enrollment based)		00100	Elementary Education	21,331 r
46	Adjustment to middle school instructional supplies accounts (enrollment based)		00200	Middle School Education	(103,002) r
47	Adjustment to high school instructional supplies accounts (enrollment based)		00300	High School Education	4,893 r
48	Remove non-recurring allocation for FY19 - Pay costs associated with post-secondary enrollment options career fair, marketing and other elements (FY19 BMF EXEC-2)		00500	Post-Secondary	(40,000) n
49	Purchase Artificial Intelligence driven automatic camera system for sporting events - BMF June - 1		18000	Athletics	15,000 r
50	One-time installation costs related to Artificial Intelligence sports cameras - BMF June - 2		18000	Athletics	13,100 n
51	Provide bus transportation for STARBASE academy at Peterson Air Force Base - BMF June - 4		13000	Curriculum and Instruction	30,000 r
52	Accelerate MLO class size reduction program - BMF June - 10	10.0	00900	General Instruction	750,000 r
53	Hire ten additional teacher FTE to mitigate class size impacts related to the budget reductions - BMF June - 11	10.0	00900	General Instruction	750,000 r
54	Alpine Systems program renewal - BMF ALL - 1		00900	General Instruction	92,317 n
55	Implement Pre-AP programs at Coronado and Doherty - BMF ALL - 4		00310	Pre - Advanced Placement	250,844 n
56	Membership with Pikes Peak Business and Education Alliance (PPBEA) - BMF ALL - 6		009VE		44,750 r
57	Conversion of the World Language Department into the Global Education Department - BMF ALL - 9		060000	Curriculum and Instruction	29,560 r
58	Addition of six additional Preschool classrooms with SPED aides or teachers - BMFs June 7 and ALL - 10	8.0	17910	Special Education Preschool	412,200 r
59	Reduction in non-recurring funding for high school student and teacher laptops		00900	General Instruction	(1,914,900) n
60	Summer enrichment programs at various schools - BMF June - 3		009SL	Summer Literacy	195,758 r
61	Remove non-recurring allocation for FY19 - Summer enrichment programs at various schools (Projected FY19 costs)		009SL	Summer Literacy	(489,236) n
62	Remove non-recurring allocation for FY19 - Secondary English Language Arts core curricular resource for the purpose of implementing College & Career Readiness Standards (JM-2)		050000	English Language Arts	(500,000) n
63	Remove non-recurring allocation for FY19 - Funds to purchase a 6-year Discovery Education Social Studies tech book licenses (JM-3)		15000	Social Studies	(90,000) n

Total Instructional Services - (00900 to 18000)

(2,956,453)

Student Support Services- (21000)

64	Remove non-recurring one-time compensation from FY19		Various	Various	(14,427) n
65	FY20 ESP compensation & benefits changes (net of increases and cuts)		Various	Various	(114,009) r
66	FY20 Teacher compensation & benefits changes (net of increases and cuts)		Various	Various	(559,366) r
67	FY20 Exec/Pro compensation & benefits changes (net of increases and cuts)		Various	Various	(1,492,939) r
68	Electronic tool to interface with families regarding enrollment in the District - BMF June - 6		21140	Pupil Accounting Services	50,000 r
69	Add budget for enrichment programing at Monroe and Twain that extends the school day - BMF June - 5		21910	Before/After School Enrichment	280,000 r
70	Non-staff administration budget cuts		21150	Records Management	(2,000) r
71	Remove non-recurring FY19 budget for Medicaid carryover		21390	Health Services	(305,983) r
72	12.5 teacher FTEs to implement (PIP #1) a comprehensive support model to address individual and school-based barriers to student achievement	12.5	21220	Counseling Services	750,000 r

Total Student Support Services- (21000)

(1,408,724)

**Proposed Budget Modifications
General Fund FY2019-2020
Increase/Decrease Sources & Uses**

r- recurring, n- non-recurring

FY19 BMF
FY20 BMF
2017 MLO
June Mods

Instructional Staff Support Services- (22000)

73	Remove non-recurring one-time compensation from FY19		Various	Various	(125,065)	n
74	FY20 ESP compensation & benefits changes (net of increases and cuts)		Various	Various	(289,911)	r
75	FY20 Teacher compensation & benefits changes (net of increases and cuts)		Various	Various	256,293	r
76	FY20 Exec/Pro compensation & benefits changes (net of increases and cuts)		Various	Various	160,365	r
77	Add recurring budget for ACT School Improvement Team - BMF ALL - 2	3.0	22190	Achieve Team	800,000	r
78	Remove non-recurring FY19 budget for ACT School Improvement Team		22190	Achieve Team	(1,000,000)	n
79	Electronic staff evaluations system - BMF PSS - 2		22130	Instructional Staff Training Services	25,000	r
80	Add permanent employee to science kit refurbishment - BMF ALL - 7	1.0	22130	Instructional Staff Training Services	10,160	r
81	Conversion of the World Language Department into the Global Education Department - BMF ALL - 9	1.0	22120	Curriculum Alignment	109,223	r
82	Purchase pickup truck for auditorium manager to transport portable lift - BMF SUP - 1		22240	Education Television Services	30,000	n
83	Non-staff administration budget cuts/Staff training services budget cuts		Various	Various	(130,610)	r
84	Remove non-recurring budget for FY19 - summer enrichment programs at various schools		22400	Supervision - Summer Literacy	(86,058)	n
85	Add recurring budget for summer enrichment programs at various schools - BMF June - 3		22400	Supervision - Summer Literacy	100,527	r

Total Instructional Staff Support Services- (22000)

(140,076)

General Administration Services- (23000)

86	Remove non-recurring one-time compensation from FY19		Various	Various	(3,891)	n
87	FY20 ESP compensation & benefits changes (net of increases and cuts)		Various	Various	(2,140)	r
88	FY20 Exec/Pro compensation & benefits changes (net of increases and cuts)		Various	Various	137,969	r
89	Election year election costs - BMF June - 8		23140	Election Services	100,000	n
90	Non-staff administration budget cuts		23130	Treasurer Services	(20,000)	r
91	BOE budget reductions		23120	Board of Education	(3,500)	r
92	Add budget for chief of staff		23210	Superintendent	19,250	r

Total General Administration Services- (23000)

227,688

School Administration- (24000)

93	Remove non-recurring one-time compensation from FY19		Various	Various	(234,665)	n
94	FY20 ESP compensation & benefits changes (net of increases and cuts)		Various	Various	(335,852)	r
95	FY20 Exec/Pro compensation & benefits changes (net of increases and cuts)		Various	Various	(128,845)	r
96	Remove non-recurring FY19 non-instructional supplies budget for Rudy ES & Russell MS (cell antennae revenue adjustment)		24110	School Administration	(47,700)	n

Total Support Services School Administration- (24000)

(747,062)

Business Services- (25000)

97	Remove non-recurring one-time compensation from FY19		Various	Various	(18,140)	n
98	FY20 ESP compensation & benefits changes (net of increases and cuts)		Various	Various	(12,928)	r
99	FY20 Exec/Pro compensation & benefits changes (net of increases and cuts)		Various	Various	(168,257)	r

Total Business Services- (25000)

(199,325)

Operation and Maintenance of Plant Services- (26000)

100	Remove non-recurring one-time compensation from FY19		Various	Various	(459,663)	n
101	FY20 ESP compensation & benefits changes (net of increases and cuts)		Various	Various	(212,882)	r
102	FY20 Exec/Pro compensation & benefits changes (net of increases and cuts)		Various	Various	37,707	r
103	Custodial support for before and after school enrichment programs at Twain and Monroe - BMF June - 5		26210	Custodians	20,000	r
104	Eliminate non-recurring allocation for FY19 - Custodial support for summer enrichment programs at various schools (Projected FY19 costs)		26210	Custodians	(4,590)	n
105	Custodial support for summer enrichment programs at various schools (Projected FY20 costs) BMF June - 3		26210	Custodians	3,715	r
106	Purchase portable air conditioning units for eight schools that do not have air conditioning - BMF June - 9		26230	Building Maintenance	250,000	n
107	Eliminate non-recurring allocation for FY19 - Supplies needed to cover facilities' work orders (FY19 BMF BS-3)		26230	Building Maintenance	(150,000)	n
108	Increase budget for projected changes in utilities costs - DBS - 6		26250	Utilities	300,000	r
109	Security enhancements, two additional SRO's funded by 2017 MLO		26600	Security	150,000	r
110	Purchase district-wide visitor management system - BMF TS -3		26600	Security	12,000	n
111	Eliminate non-recurring allocation for FY19 - Replace analog surveillance camera systems (FY19 BMF TS-1)		26600	Security	(200,000)	n
112	Complete district-wide security camera replacement upgrades - BMF TS-3		26600	Security	200,000	n

Total Operation and Maintenance of Plant Services- (26000)

(53,713)

**Proposed Budget Modifications
General Fund FY2019-2020
Increase/Decrease Sources & Uses**

r- recurring, n- non-recurring

FY19 BMF
FY20 BMF
2017 MLO
June Mods

Student Transportation Services- (27000)

113	Remove non-recurring one-time compensation from FY19		Various	Various	(2,309)	n
114	FY20 ESP compensation & benefits changes (net of increases and cuts)		Various	Various	181,311	r
115	FY20 Exec/Pro compensation & benefits changes (net of increases and cuts)		Various	Various	4,069	r
116	Purchase two activity buses - DBS-1		27200	Transportation Supervision	100,000	n
117	Eliminate non-recurring allocation for FY19 - Motor coaches		27200	Transportation Supervision	(230,000)	n

Total Student Transportation Services- (27000)

53,071

Central Services- (28000)

118	Remove non-recurring one-time compensation from FY19		Various	Various	(60,417)	n
119	FY20 ESP compensation & benefits changes (net of increases and cuts)		Various	Various	79,865	r
120	FY20 Exec/Pro compensation & benefits changes (net of increases and cuts)		Various	Various	(160,040)	r
121	Non-staff administration budget cuts/Staff training services budget cuts		Various	Various	(80,500)	r
122	Staff evaluation system - PSS-2		28341	Staff Training	10,000	r
123	Contracted grant development/writing services - DBS-2		28130	Grants	20,000	n
124	Reallocate budget from ADS to charter school MLO allocations		28400	Application Development and Support	(149,588)	r
125	Eliminate non-recurring allocation for FY19 - eRate funds		28450	Telecommunications	(102,006)	n
126	Eliminate non-recurring allocation for FY19 - Purchase two new firewalls to replace aging firewalls that do not capability of further upgrade (JM-6)		28440	Network Operations Services	(300,000)	n
127	Eliminate non-recurring allocation for FY19 - Upgrades to network infrastructure (FY19 BMF TS-7)		28440	Network Operations Services	(786,000)	n

Total Central Services- (28000)

(1,528,686)

Other Services- (29000)

128	Remove non-recurring one-time compensation from FY19		29100	Volunteer Services	(1,053)	n
129	Visitor management system - PSS-3		29100	Volunteer Services	9,000	r
130	Non-staff administration budget cuts		29100	Volunteer Services	(5,000)	r
131	FY20 Exec/Pro compensation & benefits increases		29100	Volunteer Services	7,505	r
132	FY20 ESP compensation & benefits increases		29100	Volunteer Services	2,637	r

Total Other Services- (29000)

13,089

Community Services- (30000)

133	Remove non-recurring one-time compensation from FY19		33500	Facility Rentals	(1,247)	n
134	Increase rental incentives to schools based on increased revenue		33500	Facility Rentals	124,589	r
135	FY20 ESP compensation & benefits changes (net of increases and cuts)		Various	Various	(26,828)	r
136	FY20 Teacher compensation & benefits changes (net of increases and cuts)		Various	Various	4,475	r
137	FY20 Exec/Pro compensation & benefits changes (net of increases and cuts)		Various	Various	(19,304)	r

Total Community Services- (30000)

81,685

Facilities Acquisition and Construction Services- (40000)

138	Eliminate non-recurring allocation for FY19 - Sabin MS - replacement of gym floor from hazardous rubber material to safer wood flooring. (BMF EXEC-1)		46230	Floors	(110,000)	n
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Total Facilities Acquisition and Construction Services- (40000)

(110,000)

Reserve Funds- (91000-99000)

139	Decrease in reserved fund balance for multi-year obligations		93220	Reserve for MYO	(115,000)	n
140	Increase in assigned fund balance for strategic plan		90000	Assigned Strategic Plan	800,000	n
141	Increase in assigned fund balance for time sheet system		90001	Assigned Time Sheet System	500,000	n
142	Increase encumbrance carryover, (FY19 end-of-year projection)		94000	Reserve for Encumbrances	500,000	n
143	Increase in projected unassigned fund balance		91000	Contingency	11,494,719	n

Total Reserve Funds

13,179,719

Total Increases in Expenditures & Reserves

46.5

6,411,213

General Fund (Preschool & Risk Mgmt. Funds not Included)
Proposed Budget - FY2019-2020
Expenditure Summary by Program

DESCRIPTION	Actual Audited Expenditures					
	FY2015-16		FY2016-17		FY2017-18	
	AMOUNT	%	AMOUNT	%	AMOUNT	%
Instructional Services						
- Instructional Services	130,818,957	60.1%	128,692,150	59.6%	138,483,930	59.6%
- Post Employment Benefits	861,502	0.4%	736,375	0.3%	1,076,632	0.5%
TOTAL Instructional Services	131,680,459	60.5%	129,428,525	60.0%	139,560,562	60.1%
Pupil Support Services	11,743,130	5.4%	12,008,377	5.6%	13,044,857	5.6%
Instructional Support Services	13,772,865	6.3%	13,631,993	6.3%	14,844,851	6.4%
TOTAL Student Support	25,515,995	11.7%	25,640,370	11.9%	27,889,708	12.0%
TOTAL Instruction and Student Support	157,196,454	72.3%	155,068,895	71.9%	167,450,270	72.1%
General Administration	2,529,841	1.2%	1,486,448	0.7%	1,505,860	0.6%
School Administration	18,879,087	8.7%	18,433,451	8.5%	20,072,612	8.6%
Business Administration	2,324,547	1.1%	2,298,638	1.1%	2,409,369	1.0%
Student Transportation Services	4,047,745	1.9%	4,595,490	2.1%	4,960,823	2.1%
Central Services	7,354,044	3.4%	8,538,044	4.0%	9,161,541	3.9%
Security Services	2,862,032	1.3%	2,878,783	1.3%	3,166,627	1.4%
Maintenance & Operations	16,344,059	7.5%	15,638,679	7.2%	16,678,398	7.2%
Utilities	4,381,738	2.0%	4,804,306	2.2%	4,520,450	1.9%
TOTAL Security, M&O & Utilities	23,587,828	10.8%	23,321,768	10.8%	24,365,475	10.5%
Other Services	231,266	0.1%	228,599	0.1%	245,698	0.1%
- Post Employment Benefits	474,878	0.2%	900,275	0.4%	745,585	0.3%
Community Services	912,130	0.4%	936,728	0.4%	1,052,000	0.5%
Construction Services	6,206	0.0%	-	0.0%	270,281	0.1%
TOTAL Administration and Support Services	60,347,572	27.7%	60,739,441	28.1%	64,789,244	27.9%
TOTAL Expenditures	217,544,025	100.0%	215,808,336	100.0%	232,239,514	100.0%
Non-Recurring Fund Balance						
- Restricted TABOR Emergency	-		-		-	
- Restricted for Multi-Year Obligations	-		-		-	
Assigned, Encumbrance Carryover	-		-		-	
Assigned, Strategic Plan	-		-		-	
Assigned, IT Programs	-		-		-	
Assigned, Time Sheet System	-		-		-	
Unassigned, Contingency	-		-		-	
Unassigned, Unanticipated	-		-		-	
Total Non-Recurring Fund Balance	-		-		-	
TOTAL Expenditures and Fund Balance	\$217,544,025		\$215,808,336		\$232,239,514	

General Fund (Preschool & Risk Mgmt. Funds not Included)
Proposed Budget - FY2019-2020
Expenditure Summary by Program

Adjusted Budget FY2018-19 AMOUNT %		Proposed Budget - FY2019-2020				DESCRIPTION
		RECURRING EXPENDITURES	NON- RECURRING EXPENDITURES	TOTAL ADJUSTED BUDGET	%of BUDGET	
158,317,681	58.8%	150,385,605	4,456,261	154,841,866	59.0%	Instructional Services
849,114	0.3%	849,114	-	849,114	0.3%	- Post Employment Benefits
159,166,795	59.1%	151,234,719	4,456,261	155,690,980	59.3%	TOTAL Instructional Services
17,973,100	6.7%	16,629,279	46,097	16,675,376	6.4%	Pupil Support Services
16,916,474	6.3%	16,711,398	30,000	16,741,398	6.4%	Instructional Support Services
34,889,574	13.0%	33,340,677	76,097	33,416,774	12.7%	TOTAL Student Support
194,056,369	72.1%	184,575,396	4,532,358	189,107,754	72.0%	TOTAL Instruction & Student Support
1,746,156	0.6%	1,873,844	100,000	1,973,844	0.8%	General Administration
22,760,058	8.5%	20,812,996	1,200,000	22,012,996	8.4%	School Administration
2,913,058	1.1%	2,713,733	-	2,713,733	1.0%	Business Administration
5,313,588	2.0%	5,496,659	100,000	5,596,659	2.1%	Student Transportation Services
12,126,399	4.5%	11,866,143	20,000	11,886,143	4.5%	Central Services
3,469,517	1.3%	3,365,528	212,000	3,577,528	1.4%	Security Services
18,864,179	7.0%	16,994,817	250,000	17,244,817	6.6%	Maintenance & Operations
5,293,647	2.0%	5,601,798	-	5,601,798	2.1%	Utilities
27,627,343	10.3%	25,962,143	462,000	26,424,143	10.1%	TOTAL Security, M&O & Utilities
271,385	0.1%	284,474	-	284,474	0.1%	Other Services
654,903	0.2%	754,903	-	754,903	0.3%	- Post Employment Benefits
1,702,338	0.6%	1,784,023	-	1,784,023	0.7%	Community Services
110,000	0.0%	-	-	-	0.0%	Construction Services
75,225,228	27.9%	71,548,918	1,882,000	73,430,918	28.0%	TOTAL Administration and Support Services
269,281,597	100.0%	256,124,314	6,414,358	262,538,672	100.0%	TOTAL Expenditures and Transfers
5,148,026		-	5,181,340	5,181,340		Non-Recurring Reserves
250,000		-	135,000	135,000		- Restricted TABOR Emergency
1,000,000		-	1,500,000	1,500,000		- Restricted for Multi-Year Obligations
-		-	800,000	800,000		Assigned, Encumbrance Carryover
535,971		-	-	-		Assigned, Strategic Plan
-		-	500,000	500,000		Assigned, IT Programs
15,457,235		-	22,437,905	22,437,905		Assigned, Time Sheet System
150,000		-	150,000	150,000		Unassigned, Contingency
22,541,232		-	30,704,245	30,704,245		Unassigned, Unanticipated
						Total Non-Recurring Fund Balance
\$291,822,829		\$256,124,314	\$37,118,603	\$293,242,917		TOTAL Expenditures and Fund Balance

General Fund (Preschool & Risk Mgmt. Funds not Included)
Proposed Budget - FY2019-2020
Expenditure Summary by Object

DESCRIPTION	Actual Audited Expenditures					
	FY2015-16		FY2016-17		FY2017-18	
	AMOUNT	%	AMOUNT	%	AMOUNT	%
Salary and Fringe Benefits						
Teacher Salaries	96,467,510	44.3%	93,965,402	43.5%	101,254,552	43.6%
Teacher Retirement Plan Payments	829,962	0.4%	500,865	0.2%	1,076,632	0.5%
Teacher Benefits	28,608,504	13.2%	29,038,452	13.5%	31,129,438	13.4%
SUBTOTAL Teachers Salaries & Benefits	125,905,976	57.9%	123,504,719	57.2%	133,460,622	57.5%
Administrator Salaries	10,805,024	5.0%	10,518,639	4.9%	11,688,300	5.0%
Professional Salaries	7,662,688	3.5%	7,765,309	3.6%	7,874,772	3.4%
ESP Salaries	29,121,020	13.4%	29,181,433	13.5%	32,330,776	13.9%
Non-teacher Retirement Plan Payments	445,520	0.2%	786,149	0.4%	745,585	0.3%
Administrator Benefits	3,012,771	1.4%	3,036,752	1.4%	3,358,383	1.4%
Professional Benefits	2,156,183	1.0%	2,258,623	1.0%	2,366,038	1.0%
ESP Benefits	10,749,380	4.9%	11,037,084	5.1%	11,625,550	5.0%
TOTAL Salary and Fringe Benefits	189,858,563	87.3%	188,088,707	87.2%	203,450,026	87.6%
Non-Salary Expenditures						
Purchased Services	12,742,146	5.9%	13,017,443	6.0%	14,308,263	6.2%
Supplies & Materials	11,382,637	5.2%	11,327,149	5.2%	11,799,975	5.1%
Capital Outlay	3,856,548	1.8%	3,609,341	1.7%	3,320,275	1.4%
Other Expenses	260,570	0.1%	322,133	0.1%	240,018	0.1%
TOTAL Non-Salary Expenditures	28,241,901	13.0%	28,276,067	13.1%	29,668,531	12.8%
Indirect Costs/User Charges						
- Instructional Programs	5,861	0.00%	5,861	0.00%	5,861	0.00%
- Instructional Staff Support Services	3,675	0.00%	3,675	0.00%	3,675	0.00%
- General Administration Services	126,968	0.06%	-	0.00%	-	0.00%
- Business Administration Services	(129,961)	-0.06%	(129,961)	-0.06%	(129,961)	-0.06%
- Maintenance & Operations Services	(531,331)	-0.24%	(531,331)	-0.25%	(853,936)	-0.37%
- Central Services	(41,968)	-0.02%	85,000	0.04%	85,000	0.04%
- Community Services	10,318	0.00%	10,318	0.00%	10,318	0.00%
TOTAL Indirect Costs	(556,438)	-0.26%	(556,438)	-0.26%	(879,043)	-0.38%
TOTAL Expenditures	217,544,025	100.0%	215,808,336	100.0%	232,239,514	100.0%
Non-Recurring Fund Balance						
- Restricted TABOR Emergency	-		-		-	
- Restricted for Multi-Year Obligations	-		-		-	
Assigned, Encumbrance Carryover	-		-		-	
Assigned, Strategic Plan	-		-		-	
Assigned, IT Programs	-		-		-	
Assigned, Time Sheet System	-		-		-	
Unassigned, Contingency	-		-		-	
Unassigned, Unanticipated	-		-		-	
Total Non-Recurring Fund Balance	-		-		-	
TOTAL Expenditures and Fund Balance	\$217,544,025		\$215,808,336		\$232,239,514	

General Fund (Preschool & Risk Mgmt. Funds not Included)
Proposed Budget - FY2019-2020
Expenditure Summary by Object

Adjusted Budget		Proposed Budget - FY2019-2020				DESCRIPTION
FY2018-19		NON-		TOTAL		
AMOUNT	%	RECURRING	RECURRING	ADJUSTED	% of	
		EXPENDITURES	EXPENDITURES	BUDGET	BUDGET	
						Salary and Fringe Benefits
112,734,747	41.9%	112,199,125	24,000	112,223,125	42.7%	Teacher Salaries
537,310	0.2%	949,114	-	949,114	0.4%	Teacher Retirement Plan Payments
36,589,490	13.6%	35,811,035	5,244	35,816,279	13.6%	Teacher Benefits
149,861,547	55.7%	148,959,274	29,244	148,988,518	56.7%	SUBTOTAL Teachers Salaries & Benefits
12,592,603	4.7%	12,036,323	-	12,036,323	4.6%	Administrator Salaries
8,976,574	3.3%	8,424,192	9,000	8,433,192	3.2%	Professional Salaries
36,921,811	13.7%	36,620,452	37,097	36,657,549	14.0%	ESP Salaries
517,056	0.2%	754,903	-	754,903	0.3%	Non-teacher Retirement Plan Payments
3,692,401	1.4%	3,686,265	-	3,686,265	1.4%	Administrator Benefits
2,780,334	1.0%	2,653,509	-	2,653,509	1.0%	Professional Benefits
13,243,914	4.9%	13,536,959	-	13,536,959	5.2%	ESP Benefits
228,586,240	84.9%	226,671,877	75,341	226,747,218	86.4%	TOTAL Salary and Fringe Benefits
						Non-Salary Expenditures
13,678,024	5.1%	13,184,272	253,917	13,438,189	5.1%	Purchased Services
19,493,874	7.2%	13,663,430	3,680,000	17,343,430	6.6%	Supplies & Materials
7,396,981	2.7%	2,293,924	2,392,000	4,685,924	1.8%	Capital Outlay
682,916	0.3%	867,249	13,100	880,349	0.3%	Other Expenses
41,251,795	15.3%	30,008,875	6,339,017	36,347,892	13.8%	TOTAL Non-Salary Expenditures
						Indirect Costs
5,861	0.0%	5,861	-	5,861	0.00%	- Instructional Programs
3,675	0.0%	3,675	-	3,675	0.00%	- Instructional Staff Support Services
-	0.0%	-	-	-	0.00%	- General Administration Services
(129,961)	0.0%	(129,961)	-	(129,961)	-0.05%	- Business Administration Services
(531,331)	-0.2%	(531,331)	-	(531,331)	-0.20%	- Maintenance & Operations Services
85,000	0.0%	85,000	-	85,000	0.03%	- Central Services
10,318	0.0%	10,318	-	10,318	0.00%	- Community Services
(556,438)	-0.21%	(556,438)	-	(556,438)	-0.21%	TOTAL Indirect Costs
269,281,597	100.0%	256,124,314	6,414,358	262,538,672	100.0%	TOTAL Expenditures
						Non-Recurring Reserves
5,148,026		-	5,181,340	5,181,340		- Restricted TABOR Emergency
250,000		-	135,000	135,000		- Restricted for Multi-Year Obligations
1,000,000		-	1,500,000	1,500,000		Assigned, Encumbrance Carryover
-		-	800,000	800,000		Assigned, Strategic Plan
535,971		-	-	-		Assigned, IT Programs
-		-	500,000	500,000		Assigned, Time Sheet System
15,457,235		-	22,437,905	22,437,905		Unassigned, Contingency
150,000		-	150,000	150,000		Unassigned, Unanticipated
22,541,232		-	30,704,245	30,704,245		Total Non-Recurring Fund Balance
\$291,822,829		\$256,124,314	37,118,603	\$293,242,917		TOTAL Expenditures and Fund Balance

GENERAL FUND (Excludes Preschool & Risk Mgmt. Fund) - FY2019-20 PROPOSED BUDGET
FUND BALANCE AND OTHER NON-RECURRING
FINANCING SOURCES AND THEIR USES

DESCRIPTION	FY2015-16 ADJUSTED BUDGET	FY2016-17 ADJUSTED BUDGET	FY2017-18 ADJUSTED BUDGET	FY2018-19 MID-YEAR BUDGET	Change	FY2019-20 PROPOSED BUDGET
NON-RECURRING SOURCES:						
FUND BALANCE:						
Adjusted June 30 unassigned fund balance	13,931,946	23,476,309	26,542,028	28,890,393	(2,000,000)	26,890,393
Committed PERA - SB 235	1,114,909	1,200,000	-	-	-	-
Assigned to Cover Future TAP Requirements	2,082,077	-	-	-	-	-
Assigned IT Fund Balance Carryover	409,038	341,560	341,560	-	-	-
Assigned - Solar Project/Adams Move	350,000	11,352	-	-	-	-
Committed BOE contingency	100,000	-	-	-	-	-
Instructional supply carryover	2,161,162	2,871,784	2,194,795	2,311,240	-	2,311,240
Non-instructional supply carryover	730,831	883,241	1,433,906	1,131,986	-	1,131,986
Nonspendable Unrealized Investment Loss (Gain)	-	-	-	-	-	-
Nonspendable Inventory	(433,612)	(337,042)	(378,257)	(497,066)	-	(497,066)
Assigned for future employee compensation	791,000	626,000	626,000	-	-	-
Assigned for Energy Lease future payments	-	-	457,008	-	-	-
Assigned for strategic plan	-	-	-	-	-	-
Assigned for time sheet system	-	-	-	-	-	-
Achieve Team	-	835,041	600,000	-	-	-
Assigned Encumbrance carryover	697,662	399,174	159,875	1,800,615	(125,181)	1,675,434
Restricted for multi-year obligations	250,000	250,000	250,000	250,000	-	250,000
Restricted for Amendment 1/3% emergency	6,500,000	4,860,321	5,148,026	5,181,340	-	5,181,340
FUND BALANCE	28,685,013	35,417,740	37,374,941	39,068,508	(2,125,181)	36,943,327
REVENUES & TRANSFERS IN (OUT):						
One-time additional transfer from 2000 MLO fund	571,718	431,660	427,789	-	-	-
E-Rate Funds Match - Used for Technology	409,634	198,000	148,411	102,006	(102,006)	-
DOD subsidy for children with severe disabilities	-	-	-	28,000	(28,000)	-
CDE revenue adjustments - Equalization and transportation	-	-	-	(108,981)	108,981	-
One-time state revenue Career Success Pilot program	-	-	86,884	157,827	(157,827)	-
One-time operating transfer to CRF to cover Energy Lease	-	-	(649,200)	(457,008)	457,008	-
One-time operating transfer to CRF to cover World Arena Lease	-	-	(375,000)	-	-	-
One-time operating transfer to Community Ed Fund to cover F/B deficit	-	-	-	-	-	-
One-time transfer to Food Services Fund to cover indirect costs	(700,000)	-	-	-	-	-
One-time additional transfer from (to) Risk Mgmt Fund	(1,000,000)	-	-	-	-	-
One-time transfer to Risk-Related Activities Mgmt Fund	-	-	-	-	-	-
One-time transfer to Capital Reserve Fund (Mid-Year BMFs)	-	(250,000)	(1,368,000)	(620,000)	620,000	-
One-time operating transfer to Designated Grants Fund (READ Act)	-	-	-	(658,015)	658,015	-
TOTAL NON-RECURRING SOURCES	27,966,365	35,797,400	35,645,825	37,512,337	(569,010)	36,943,327
NON-RECURRING USES:						
EXPENDITURES:						
Instructional supply carryover	2,161,162	2,871,784	1,750,774	2,311,240	(11,240)	2,300,000
Salary & benefits increase - One-time all employee groups	1,525,000	-	1,637,979	920,877	(920,877)	-
Salary & benefits increase - One-time ESP employee group	-	331,565	54,640	-	-	-
Salary & benefits increase - One-time bonus - teachers	996,056	-	-	-	-	-
Differentiated teacher staffing (1.0 Madison, 1.0 Wilson, 2.0 Mitchell)	253,800	-	-	-	-	-
Salary & benefits - Non-recurring teacher reserve allocation	960,187	2,519,950	1,368,971	-	-	-
Non-instructional supply carryover	730,831	883,241	1,933,906	1,131,986	68,014	1,200,000
ESP Step 25 maximum adjustment	-	-	-	-	37,097	37,097
Exec/Pro Step 13 maximum adjustment	-	-	-	-	9,000	9,000
Completion Solar Project	203,548	-	-	-	-	-
Adjust high school athletic accounts for carryover of funds from prior year	18,573	28,450	23,540	-	-	-
One-time MLO expenditures	-	-	63,628	-	-	-
New HP servers and licensing renewals (funds taken from IT Reserve)	-	-	124,000	-	-	-
Purchase two activity buses	-	-	-	-	100,000	100,000
Contracted grant development services	-	-	-	-	20,000	20,000
Installation of artificial intelligence cameras for sporting events	-	-	-	-	13,100	13,100
Alpine System program renewal	-	-	-	-	92,317	92,317
Purchase pickup truck to transport portable lift	-	-	-	-	30,000	30,000
Additional AP and IB testing	191,186	239,527	-	-	-	-
TAP Program	1,736,319	-	-	-	-	-
Actual expenditures for Adams Move	-	13,648	-	-	-	-
Replace analog surveillance system	-	200,000	200,000	200,000	-	200,000
SB191 displaced teachers reserve	199,239	-	-	-	-	-
Pre - AP at Coronado and Doherty	-	-	-	-	250,844	250,844
Additional advertising/marketing	100,000	-	-	-	-	-
E-Rate funds match - used for technology	409,634	198,000	-	102,006	(102,006)	-
Optimization/Utilization administration	-	-	-	-	-	-
Purchase portable building for curriculum storage	-	-	130,000	-	-	-
Purchase security door hardware for schools	-	-	250,000	-	-	-
Support awareness, outreach, and implementation of career plans	-	-	50,000	-	-	-
Two portable buildings at TBD elementary schools	-	-	300,000	-	-	-
One-time Increase in election fees	-	144,923	58,090	-	100,000	100,000
One-time funding for continuance of summer enrichment program	593,155	595,761	583,958	583,958	(583,958)	-
Allocate Achieve Team reserve into appropriate programs & accounts	3,000	835,041	1,000,000	1,000,000	(1,000,000)	-
FY17/18 Mid-Year One-time Budget Modifications	-	-	2,166,967	-	-	-

GENERAL FUND (Excludes Preschool & Risk Mgmt. Fund) - FY2019-20 PROPOSED BUDGET
FUND BALANCE AND OTHER NON-RECURRING
FINANCING SOURCES AND THEIR USES

DESCRIPTION	FY2015-16 ADJUSTED BUDGET	FY2016-17 ADJUSTED BUDGET	FY2017-18 ADJUSTED BUDGET	FY2018-19 MID-YEAR BUDGET	Change	FY2019-20 PROPOSED BUDGET
EXPENDITURES (continued)						
FY18/19 High school student and teacher laptops	-	-	-	3,714,900	(1,914,900)	1,800,000
FY18/19 English Language Arts core curricular resource	-	-	-	500,000	(500,000)	-
FY18/19 6-year Discovery Education social studies tech book licenses	-	-	-	90,000	(90,000)	-
FY18/19 Upgrade network infrastructure	-	-	-	786,000	(786,000)	-
FY18/19 Purchase two new firewalls	-	-	-	300,000	(300,000)	-
Sabin MS gym floor replacement of hazardous rubber	-	-	-	110,000	(110,000)	-
Adjust contingency for READ Act carryover	-	-	-	300,000	(300,000)	-
Medicaid contingency reserve	-	-	-	305,983	(305,983)	-
Post secondary career fair	-	-	-	40,000	(40,000)	-
Tesla building security upgrade project carryover	-	-	-	21,746	(21,746)	-
Rudy ES & Russell MS non-instructional supply (% of cell tower rent)	-	-	-	47,700	(47,700)	-
Motor coach's being used for field trips due to shortage of bus drivers	-	-	-	230,000	(230,000)	-
Purchase portable air conditioners for eight schools	-	-	-	-	250,000	250,000
Purchase district-wide visitor management system	-	-	-	-	12,000	12,000
Provide equal access for all students to the benefits of taking IB exams	-	-	62,700	-	-	-
Licensing, training, and consultation to implement a web-based platform	-	-	148,610	-	-	-
Launch four-school restorative justice project	55,282	-	-	-	-	-
Upgrade scanning services for Archives/records Management	10,000	-	-	-	-	-
"Deep Clean" restrooms in schools	250,000	-	-	-	-	-
Improve curb appeal of selected schools throughout the District	250,000	-	-	-	-	-
Sealcoating and asphalt crack repair for approximately 30 schools	150,000	-	-	-	-	-
Purchase 486 refurbished replacement student laptops	180,000	-	-	-	-	-
MDM platform to manage district-owned wireless iOS devices	32,000	-	-	-	-	-
Purchase support (white) fleet vehicles	500,000	-	-	-	-	-
Upgrade scanning services for Human Resources	105,000	-	-	-	-	-
Additional storage to expand storage space and ease bandwidth issues	100,000	-	-	-	-	-
TOTAL NON-RECURRING EXPENDITURES	11,713,972	8,861,890	11,907,763	11,907,763	(6,282,038)	6,414,358
NON-RECURRING RESERVES AND CONTINGENCIES						
Assigned Encumbrance carryover	697,662	399,174	159,875	1,800,615	(300,615)	1,500,000
Committed BOE contingency	100,000	-	-	-	-	-
Committed PERA - SB 235	2,200,000	1,200,000	-	-	-	-
Committed - TIF Grant Reserve	774,300	-	-	-	-	-
Assigned IT Fund Balance Carryover	409,038	341,560	535,971	-	-	-
Assigned for salary & benefits - Non-recurring compensation increases	-	-	-	-	-	-
Assigned Strategic plan	-	-	-	-	800,000	800,000
Assigned Time shee system	-	-	-	-	500,000	500,000
Assigned Solar Project	46,452	-	-	-	-	-
Assigned FY19 Final Energy Lease Payment	-	-	457,008	-	-	-
Unassigned Fund balance	7,423,291	15,968,116	16,272,702	15,457,235	6,980,670	22,437,905
Assigned for Unanticipated Revenue	150,000	150,000	150,000	150,000	-	150,000
Create reserve in case State Supplemental funding fails	-	-	-	-	-	-
Committed - Unallocated Teacher FTE Reserve 10 FTE	626,000	626,000	626,000	626,000	(626,000)	-
Restricted for multi-year obligations	250,000	250,000	250,000	250,000	(115,000)	135,000
Resticted TABOR Reserve	4,860,321	5,133,210	5,148,026	5,181,340	-	5,181,340
NON-RECURRING RESERVES AND CONTINGENCIES	17,537,064	24,068,060	23,599,582	23,465,190	7,239,055	30,704,245
Total Non-recurring Fund Balance Uses	29,251,036	32,929,950	35,507,345	35,372,953	957,017	37,118,603
NET FUND BALANCE SOURCES & USES	(\$1,284,671)	\$2,867,450	\$138,480	\$2,139,384	(\$1,526,027)	(\$175,276)
A negative number (in parenthesis) is favorable and indicates that non-recurring expenditures are supported by recurring resources. A positive number is unfavorable and indicates that recurring expenditures are supported by non-recurring resources.						

Colorado Springs School District 11
GENERAL FUND (Excludes Preschool & Risk Management Funds)
Detail Schedule of Expenditures, Transfers, and Reserves by Program
FY 2019-20 Proposed Budget

Program Name	Number	Actual		Budget		
		2016-17 Actual	2017-18 Actual	2018-19 Mid-Year	Difference	2019-20 Proposed
INSTRUCTIONAL SERVICES						
General Education	00100-00300	87,944,392	94,945,379	108,909,095	(2,636,549)	106,272,546
Intramural Activities	002IA	84,210	82,583	86,542	-	86,542
Montessori Preschool	00400	155,272	181,354	161,861	(35,119)	126,742
Post Secondary	00500	638,020	652,454	701,234	(52,000)	649,234
Gifted and Talented	00700	2,895,945	3,099,254	3,432,687	185,795	3,618,482
International Baccalaureate	007IB	97,644	112,316	145,511	-	145,511
General Instructional Media	00800	119,375	125,962	130,490	-	130,490
Achieve On-Line	009AC	1,075,795	1,216,805	1,258,034	62,860	1,320,894
Alternative Programs	009AL	2,621,812	2,587,384	2,845,869	(176,274)	2,669,595
AVID Program	009AV	378,928	429,366	460,184	(219,162)	241,022
Instructional Staff Stipends	009CA	1,443,829	1,475,439	1,910,635	-	1,910,635
Committed Youth/Detention Center	009CY/DC	37,987	30,517	131,000	-	131,000
Digital School	009DS	371,950	390,425	444,161	45,437	489,598
Early College High School	009EC	949,946	1,000,010	1,133,131	12,513	1,145,644
English as a Second Language	009ES	3,629,022	3,871,436	5,117,736	(673,229)	4,444,507
Expelled Students	009EX	187,741	173,243	211,711	111,849	323,560
MESA	009ME	9,383	15,924	13,620	800	14,420
Student Conferences, Clubs & Activities	009SC	78,076	79,728	68,228	-	68,228
Summer Literacy	009SL	373,370	325,507	251,095	(55,337)	195,758
Summer School	009SS	30,019	30,989	20,930	-	20,930
Production Printing Fund	009TP	892,687	897,735	976,448	2,000	978,448
Teachers' Post Employment Benefits	009TR	736,375	1,076,632	949,114	-	949,114
Career & Technical Education	009VE	475,028	450,284	624,155	48,835	672,990
Literacy/READ Act	05110	3,519,471	3,584,650	2,969,676	(223,956)	2,745,720
Junior ROTC	08910	789,702	793,148	810,501	(43,142)	767,359
Challenger Learning Center	13450	84,225	83,500	83,000	-	83,000
Special Education (includes Pre-school)	17000 & 17910	15,297,388	17,049,422	19,128,933	530,578	19,659,511
Work Study	17050	17,231	11,152	27,968	-	27,968
Speech Pathologists	17710	2,347,808	2,505,137	2,972,439	177,652	3,150,091
Production Printing Fund	17990	229,969	320,167	439,553	(17,512)	422,041
Athletics	18000	1,915,924	1,962,660	2,231,892	(2,492)	2,229,400
TOTAL INSTRUCTIONAL SERVICES		129,428,524	139,560,562	158,647,433	(2,956,453)	155,690,980
STUDENT SUPPORT						
Pupil Services						
Attendance Services	21110	425,583	452,744	509,602	(65,738)	443,864
Social Work Services	21130	1,524,912	1,675,341	1,848,180	436,555	2,284,735
Pupil Auditing Services	21140	172,493	180,580	191,134	51,327	242,461
Archives/Records Management	21150	212,203	232,254	251,028	36,484	287,512
Dropout Prevention Services	21180	528,295	563,870	597,791	(159,958)	437,833
Community Liaisons	21190	358,852	425,156	600,585	(117,738)	482,847
Counseling Services	21220	4,656,115	5,249,256	8,722,756	(1,622,968)	7,099,788
Pupil Scheduling Services	21260	180,901	246,578	260,989	(59)	260,930
Nursing Services	21340	834,189	807,020	962,816	175,092	1,137,908
Medicaid	21390	968,299	1,034,237	1,127,940	(399,529)	728,411
Psychological Services	21400	1,175,801	1,059,177	1,770,911	(40,487)	1,730,424
Audiology Services	21500	172,561	184,440	195,892	26,367	222,259
Occupational & Physical Therapists	21600	578,308	640,857	710,008	18,227	728,235
Behavior Intervention Specialists	21700	219,864	293,347	334,468	(26,299)	308,169
Before and After School Programs	21910	-	-	-	280,000	280,000
Total Pupil Services		12,008,376	13,044,857	18,084,100	(1,408,724)	16,675,376

Colorado Springs School District 11
GENERAL FUND (Excludes Preschool & Risk Management Funds)
Detail Schedule of Expenditures, Transfers, and Reserves by Program
FY 2019-20 Proposed Budget

		Actual		Budget		
		2016-17	2017-18	2018-19		2019-20
Program Name	Number	Actual	Actual	Mid-Year	Difference	Proposed
Instructional Staff						
Student Achievement Accountability	22110	698,437	759,628	808,072	5,532	813,604
Multi-Tier Systems of Support	22111	484,576	522,548	635,681	(26,294)	609,387
Curriculum Alignment	22120	1,019,095	1,046,359	1,273,804	247,823	1,521,627
Instructional Use Requirement	2212Y	176,365	201,703	227,409	39,997	267,406
Instructional Staff Training Services	22130	919,111	1,026,584	1,187,158	(79,526)	1,107,632
Academic Student Assessment	22140	1,021,447	1,093,567	1,060,273	(63,870)	996,403
Achieve Team	22190	305,164	513,588	1,482,270	(232,497)	1,249,773
Supervision of LRS	22210	703,150	758,488	800,673	(17,679)	782,994
Learning Resource Sources	22220	4,720,234	5,104,362	5,534,683	(263,427)	5,271,256
Educational Television Services	22240	529,866	584,488	578,259	39,747	618,006
Supervision of Special Education	22310	1,096,949	1,072,350	1,128,733	2,350	1,131,083
Supervision - Career and Technical	22320	174,251	296,144	261,868	(7,813)	254,055
Supervision - Adult Education	22330	163,590	179,622	249,958	540	250,498
Supervision - Athletics	22340	682,168	748,449	803,390	(13,111)	790,279
Supervision - ESL	22350	173,242	180,761	192,516	8,207	200,723
Supervision - Gifted and Talented	22370	166,503	194,734	194,382	(888)	193,494
Supervision - Special Ed Early Childhd	22380	127,499	56,369	58,022	5,712	63,734
Supervision - Summer Literacy	22400	131,238	163,556	51,879	48,648	100,527
Supervision - IB Program	22410	322,062	321,668	329,425	166,473	495,898
Supervision - Summer School	22420	17,046	19,883	23,019	-	23,019
Total Instructional Staff		13,631,993	14,844,851	16,881,474	(140,076)	16,741,398
TOTAL DIRECT INSTRUCTION and INSTRUCTIONAL SUPPORT		155,068,893	167,450,270	193,613,007	(4,505,253)	189,107,754
GENERAL ADMINISTRATION						
Board Secretary/Clerk	23120	144,243	171,144	161,071	4,066	165,137
Treasurer Services	23130	10,399	2,674	44,320	(20,000)	24,320
Election Services	23140	175,423	78,617	30,700	100,000	130,700
Legal Services	23150	94,715	138,274	285,000	-	285,000
Tax Assessment/Collection	23160	144,652	150,332	155,000	-	155,000
Audit Services	23170	63,498	68,299	70,280	-	70,280
Staff Relations/Negotiations	23180	102,678	106,157	103,642	(24,162)	79,480
ESP Staff Relations	23181	142,133	129,966	175,235	874	176,109
District Accountability Services	23190	6,311	6,844	8,717	-	8,717
Office of the Superintendent	23210	432,807	489,987	477,163	184,456	661,619
Community Relations Services	23220	14,156	-	-	-	-
State and Federal Relations	23230	14,139	14,248	14,107	-	14,107
Charter School Administration	23910	141,294	149,318	220,921	(17,546)	203,375
TOTAL GENERAL ADMINISTRATION		1,486,448	1,505,860	1,746,156	227,688	1,973,844
SCHOOL ADMINISTRATION						
Office of the Principal	24110	17,697,698	19,386,799	21,913,677	(806,395)	21,107,282
School Business Management	24130	464,943	494,651	530,601	61,333	591,934
Other Support Services	24900	270,810	191,162	315,780	(2,000)	313,780
TOTAL SCHOOL ADMINISTRATION		18,433,451	20,072,612	22,760,058	(747,062)	22,012,996
BUSINESS ADMINISTRATION						
Support Services - Business	25010	277,148	292,029	373,752	(13,414)	360,338
Financial Services	25100	1,025,483	1,133,782	1,397,587	(164,910)	1,232,677
Purchasing Services	25200	646,996	665,904	729,294	(8,012)	721,282
Warehousing & Distribution	25300	210,180	179,879	272,785	(12,989)	259,796
Postage and Mail Services	25310	138,831	137,775	139,640	-	139,640
TOTAL BUSINESS ADMINISTRATION		2,298,638	2,409,369	2,913,058	(199,325)	2,713,733
MAINTENANCE & OPERATIONS						
Maintenance & Operations Supervision	26100	794,309	819,786	899,835	(5,095)	894,740
Operations (Custodians)	26210	7,961,552	8,661,842	10,304,674	(885,236)	9,419,438
Building Maintenance	26230	4,223,972	4,318,223	4,817,123	330,277	5,147,400
Utilities	26250	4,804,306	4,520,450	5,293,647	308,151	5,601,798
Grounds Maintenance	26300	1,233,743	1,445,195	1,371,526	96,088	1,467,614
Non-Student Vehicle Maintenance	26500	424,797	446,112	313,289	2,336	315,625
Security Services	26600	2,878,783	3,166,627	3,477,762	99,766	3,577,528
TOTAL MAINTENANCE & OPERATIONS		22,321,462	23,378,235	26,477,856	(53,713)	26,424,143

Colorado Springs School District 11
GENERAL FUND (Excludes Preschool & Risk Management Funds)
Detail Schedule of Expenditures, Transfers, and Reserves by Program
FY 2019-20 Proposed Budget

		Actual		Budget		
Program Name	Number	2016-17 Actual	2017-18 Actual	2018-19 Mid-Year	Difference	2019-20 Proposed
STUDENT TRANSPORTATION SERVICES						
Transportation Supervision	27100	839,847	862,217	980,717	20,276	1,000,993
Vehicle Operation Services	27200	3,034,464	3,311,879	3,757,040	45,072	3,802,112
Vehicle Services	27400	607,523	656,424	673,749	1,873	675,622
Small Engine Maintenance	27500	113,657	130,303	132,082	(14,150)	117,932
TOTAL TRANSPORTATION SERVICES		4,595,491	4,960,823	5,543,588	53,071	5,596,659
CENTRAL SERVICES						
Support Services - Central	28010	471,634	711,189	712,128	(43,672)	668,456
Grants Acquisition Office	28130	476,832	492,632	534,449	17,443	551,892
Community Relations Services	28230	701,298	713,097	851,723	(14,580)	837,143
Human Resources Services	28300	1,503,658	1,611,818	1,762,595	(2,109)	1,760,486
Recruitment & Placement Services	28320	96,675	133,213	234,369	(15,000)	219,369
Non-Instructional Staff Development	28340	153,722	380,191	441,840	(8,500)	433,340
Non-Instructional Staff Training	28341	135,546	147,521	166,388	34,997	201,385
EOP, Ombudsman	28380	178,083	198,412	204,849	3,167	208,016
Information Service Systems	28400	1,838,903	1,885,648	2,111,809	(140,462)	1,971,347
Technology Equipment Maintenance	28420	1,000,306	987,240	1,186,424	(80,522)	1,105,902
Network Operations Services	28440	2,093,582	2,019,853	3,153,952	(1,180,580)	1,973,372
Telecommunications	28450	707,949	759,840	1,874,885	(98,868)	1,776,017
Unemployment Insurance	28510	177,999	102,157	162,250	-	162,250
Safety Program	28550	2,163	5,970	17,168	-	17,168
TOTAL CENTRAL SERVICES		9,538,350	10,148,781	13,414,829	(1,528,686)	11,886,143
OTHER SERVICES						
Volunteer Services	29100	228,599	245,698	271,385	13,089	284,474
Non-Teacher Post Employment Benefits	29500	900,275	745,585	754,903	-	754,903
TOTAL OTHER SERVICES		1,128,874	991,283	1,026,288	13,089	1,039,377
COMMUNITY SERVICES						
TESLA Childcare	33100	230,381	243,598	275,921	(23,611)	252,310
GED Testing	33400	5,038	6,327	250	7,182	7,432
Facility Rentals	33500	386,927	415,847	809,380	104,598	913,978
Crossing Guard Services	33910	261,606	302,760	396,170	-	396,170
Adult Basic Education	34100	52,777	83,468	220,617	(6,484)	214,133
TOTAL COMMUNITY SERVICES		936,729	1,052,000	1,702,338	81,685	1,784,023
CONSTRUCTION SERVICES						
Renovations	40000	-	270,281	110,000	(110,000)	-
TOTAL CONSTRUCTION SERVICES		-	270,281	110,000	(110,000)	-
TOTAL EXPENDITURES		215,808,336	232,239,514	269,307,178	(6,768,506)	262,538,672
FUND BALANCE						
Restricted - TABOR	93210	-	-	5,181,340	-	5,181,340
Restricted Multi-Year Obligations	93220	-	-	250,000	(115,000)	135,000
Assigned - Strategic Plan	90000	-	-	-	800,000	800,000
Assigned Time Sheet System	90001	-	-	-	500,000	500,000
Assigned Encumbrance	94000	-	-	1,000,000	500,000	1,500,000
Unassigned - Contingency	91000	-	-	10,943,186	11,494,719	22,437,905
Unassigned - Unanticipated	99000	-	-	150,000	-	150,000
TOTAL FUND BALANCES		-	-	17,524,526	13,179,719	30,704,245
TOTAL EXPENDITURES & FUND BALANCE		215,808,336	232,239,514	286,831,704	6,411,213	293,242,917

BUDGET ADMINISTRATOR:	Kent Poe	FUND:	Risk Management Fund
DIVISION HEAD:	Glenn Gustafson	DATE:	May 29, 2019

RISK MANAGEMENT FUND

Revenues to support risk management originate from three sources as described below:

1. Allocation of state equalization funding is the primary source of funding for risk management. For FY2019-20, state equalization funding is estimated at \$2,916,000. This funding provides most of the revenue supporting workers' compensation, general liability, professional liability, errors and omissions (E&O), other insurance programs (property, auto liability, bus liability, crime, excess workers' compensation, etc.), administration, and safety.
2. Charges to other funds are recognized as expenditures to support risk management programs. The charges are as follows:

a. Food Services Fund *	\$109,063
b. Production Printing Fund	3,200
c. General Fund:	
Athletics	30,629
Transportation	<u>154,881</u>
Total	<u>\$297,772</u>

Expenditure offset amounts are determined using insurance underwriting principles that account for negotiated insurance costs, historical and actuarially projected claims, risk exposures, safety, and administrative costs.

*The FY2019-20 food services charge was calculated but not applied. However, it is included in the general fund transfer total.

3. Interest earned, estimated to be \$55,400 on reserves and transfers of monies collected in advance, provide a third source of revenue.

Reserves have been established for certain programs within the fund and serve to manage the financial stability for the portions of the various risk programs for which the District is self-funded as follows:

1. Claim reserves fund risk management open claims.
2. Incurred but not reported (IBNR) and margin reserves are industry-accepted reserves used to fund claims not yet reported, along with expected increases in claim development. The following percentages of estimated claims are used to establish IBNR and margin reserves:

a. Workers' Compensation	17.15 percent
b. General Liability	41.15 percent
c. Professional Liability (E&O)	11.00 percent
d. Other Insurance (includes property)	33.00 percent

No change to FTE.

FULL TIME POSITIONS	FY2016-17 AUTHORIZED	FY2017-18 AUTHORIZED	FY2018-19 MID-YEAR	CHANGE	FY2019-20 PROPOSED
Administrative	0.30	0.30	0.30	0.00	0.30
Professional	4.40	4.60	4.60	0.00	4.60
ESP	1.00	1.00	1.00	0.00	1.00
TOTAL FTE	5.70	5.90	5.90	0.00	5.90

Colorado Springs School District 11
RISK MANAGEMENT FUND
Schedule of Revenues, Expenditures, and Fund Balances
FY2019-20

	Actual			Budget		
	2015-16 Actual	2016-17 Actual	2017-18 Actual	2018-19 Mid-Year	Change	2019-20 Proposed
Beginning Fund Balance:						
Assigned for Future Claims (pooled cash)	\$1,853,455	\$1,498,574	\$2,364,107	\$2,618,118	(254,010)	\$ 2,364,108
Prepaid Insurance	12,500	12,500	12,500	12,500	-	12,500
Adjusted Beginning Fund Balance	\$1,865,955	\$1,511,074	\$2,376,607	\$2,630,618	\$ (254,010)	\$ 2,376,608
Revenues						
Claims and Subrogation Recoveries	179,711	1,072,565	628,700	715,000	-	715,000
Charter School Buybacks	24,575	21,035	21,035	31,958	10,478	42,436
Total Revenues	204,286	1,093,600	649,735	746,958	10,478	757,436
Other Financing Sources (Uses)						
Investment Income	5,928	17,436	30,641	26,065	29,335	55,400
Transfers In - 2017 MLO	-	-	3,797	4,633	-	4,633
Transfers In - General Fund - Food Service	-	105,573	-	126,150	(17,087)	109,063
Transfers In - General Fund	2,597,700	2,501,207	2,582,349	2,416,000	500,000	2,916,000
Total Other Financing Sources (Uses)	2,603,628	2,624,216	2,616,787	2,572,848	512,248	3,085,096
Total Resources Available	4,673,869	5,228,890	5,643,129	5,950,424	268,716	6,219,140
Expenditures						
Workers Compensation	1,362,116	1,352,648	1,358,872	1,681,940	262,530	1,944,470
<i>Work Comp Funds Reimbursement</i>	(41,442)	(83,617)	(82,672)	(30,632)	(10,830)	(41,462)
General Liability	758,646	612,226	171,863	576,816	(9,660)	567,156
<i>Gen'l Liab Funds Reimbursement</i>	(12,847)	(17,107)	(17,107)	(9,493)	203	(9,290)
Errors & Omissions	204,035	77,701	76,810	282,584	(28,256)	254,328
<i>E&O Funds Reimbursement</i>	(5,481)	(5,611)	(5,611)	(4,409)	(5)	(4,414)
Other Insurances	880,659	908,065	1,486,988	2,247,984	(309,207)	1,938,777
<i>Other Funds Reimbursement</i>	(145,561)	(154,347)	(154,347)	(114,669)	(18,874)	(133,543)
Safety	162,670	162,325	177,715	225,664	438,635	664,299
<i>Safety Funds Reimbursement</i>	-	-	-	-	-	-
Reserves	-	-	-	1,094,639	(55,820)	1,038,819
Total Expenditures	3,162,795	2,852,283	3,012,511	5,950,424	268,716	6,219,140
Fund Balance End of Year	\$1,511,074	\$2,376,607	\$2,630,618	\$ -0-	\$ 0	\$ 0

Fund Appropriation

Total Revenues	\$ 746,958	\$ 10,478	\$ 757,436
Other Financing Sources (Uses)	2,572,848	512,248	3,085,096
Beginning Fund Balance	2,630,618	(254,010)	2,376,608
Total Appropriation	\$5,950,424	\$ 268,716	\$ 6,219,140

RISK MANAGEMENT FUND
Supplemental Schedule of Revenues, Expenditures, and Fund Balance
Proposed BUDGET
FY2019-20

	28520 WORKERS COMP	28530 GENERAL LIABILITY	28540 ERRORS & OMISSIONS	28560 OTHER* INSURANCE	28550 SAFETY	TOTAL
BEGINNING FUND BALANCE ASSIGNED	868,463	254,590	114,052	823,842	303,162	2,364,108
Prepaid Insurance	12,500					12,500
Assigned for Future Claims	880,963	254,590	114,052	823,842	303,162	2,376,608
% of total w/o subro	36.7%	10.8%	4.8%	34.8%	12.8%	100%
REVENUES						
Subrogation Recovery	50,000	-	-	665,000	-	715,000
Charter School Buybacks	-	-	-	42,436	-	42,436
Earnings on Investments	26,005	1,670	1,670	26,055	-	55,400
Transfers In - 2017 MLO	4,633	-	-	-	-	4,633
Transfer from General Fund to cover FNS	75,221	11,569	5,497	16,776	-	109,063
Transfer from General Fund	1,071,202	314,022	140,676	1,016,165	373,934	2,916,000
Total Revenue	1,227,062	327,261	147,843	1,766,432	373,934	3,842,532
Percent expense allocated	36.7%	10.8%	4.8%	34.8%	12.8%	100.0%
TOTAL REVENUE and						
BEGINNING FUND BALANCE	2,108,025	581,851	261,895	2,590,274	677,095	6,219,140
EXPENDITURES						
Claims Payments	1,300,000	346,386	95,952	963,231	-	2,705,569
Claims Administration, Premiums, IBNR:						
Premium Payments	241,972	140,720	65,566	748,578	-	1,196,836
Insurance Recoveries:						
Prior Year Claim Reserves	-	-	-	-	-	-
Administration Total	241,972	140,720	65,566	748,578	-	1,196,836
<i>Fund Administration:</i>						
Salaries	146,880	22,244	15,510	89,060	125,309	399,002
Employee Benefits	42,385	7,501	6,095	32,658	37,491	126,130
Purchased Services	121,188	250	1,000	1,250	62,000	185,688
Legal Expenses	72,000	50,055	70,205	102,000	-	294,260
<i>Contra Account for Offset of Revenue:</i>						
Athletics - Risk Premiums	(18,278)	(3,681)	(1,749)	(6,920)	-	(30,629)
Transportation - Risk Premiums	(22,052)	(5,048)	(2,399)	(125,382)	-	(154,881)
Production Printing - Risk Premiums	(1,132)	(561)	(267)	(1,241)	-	(3,200)
Print/Staff Dev	4,465	-	-	1,000	-	5,465
Supplies & Materials	13,920	-	-	1,000	439,000	453,920
Equipment	-	-	-	-	-	-
Dues/Memberships	1,660	-	-	-	500	2,160
<i>Fund Administration Subtotal</i>	361,036	70,760	88,396	93,424	664,299	1,277,916
Total Expenditures	1,903,008	557,866	249,914	1,805,233	664,299	5,180,321
Appropriated Reserves:						
Contingency	205,016	23,985	11,981	785,040	12,797	1,038,819
TOTAL APPROPRIATION	2,108,024	581,851	261,895	2,590,274	677,096	6,219,140
LIABILITIES						
Claim Case Liabilities	(1,109,688)	(245,403)	(86,119)	(722,441)	-	(2,163,651)
Margin/IBNR Liability**	(190,311)	(100,983)	(9,473)	(240,790)	-	(541,557)
TOTAL LIABILITIES	\$ (1,299,999)	\$ (346,386)	\$ (95,592)	\$ (963,231)	\$ -	\$ (2,705,208)

*other includes property, vehicle and other

BUDGET ADMINISTRATOR: Kathy Howell

FUND: Preschool Program Fund

DIVISION HEAD: David Engstrom

DATE: May 29, 2019

**COLORADO PRESCHOOL PROGRAM
(FORMERLY COLORADO PRESCHOOL KINDERGARTEN PROGRAM)**

The Colorado Preschool and Kindergarten Program (CPKP) was enacted by the general assembly as part of the Public School Finance Act of 1988 to serve children who lack overall learning readiness due to family risk factors, who are in need of language development or social development, or who are receiving aid as neglected or dependent children. These indicators predict children are more likely to need special services in later years and eventually to drop out of school if intervention is not provided.

State mandates, beginning in FY01/02, require specific accounting for the Colorado Preschool Program (CPP). This is a designated purpose fund and may only be used to support preschool children in CPP. The fund is supported by state per pupil operating revenue.

Preschool

For 2019-20, the total number of half time CPP slots allocated is anticipated to be 978 if there is a new allocation from the Colorado Department of Education (CDE). We would be asking for approximately 120 additional slots. For this school year, 250 of these slots will be allocated to community providers, including Head Start. The reduction is due to the canceling of three contracts by the vendor. CPP will see the same increase in per pupil revenue as the rest of the District. The District chose to go to a single offer system for vendors going forward in 2018-19. One vendor rate was established for CPP students served in the buildings and another for CPP children served off-site. The District also provides in-kind contributions of oversight, materials, free rent, professional development, family involvement funds, field trip, and ESP/certified/administrative FTE to our vendors.

The preschoolers attend school four days a week for two and three-quarter hours. For 2019-20 there will be 728 CPP pupils attending in 33 district-operated classrooms. This is an additional six classrooms to assist the District with declining enrollment. There are 100 pupils attending one of the seven preschool programs operated by Head Start and housed in District 11 sites. Ten schools now have two preschools in their buildings. In addition, there are 145 pupils attending a preschool program managed by community vendors and housed in five private preschool sites. Head Start programs are operated by Community Partnership for Child Development. The program is operated as one half-day CPP eligible children and one half day Head Start eligible children. The off-site community vendors include Junior Academy, Small Wonders, Ruth Washburn and Early Connections at Rio and Antlers.

Beginning in 2010-11, the District split teacher costs between the CPP fund and the general fund special education early childhood program, and federal grants, with 70 percent of the costs in the CPP fund. This split was based on the total number of slots needed for the year for students in special education. For 2019-20 the District will continue the 70 percent of teacher costs charged to CPP. There will then be 24 teachers funded in CPP for 2019-20. There are two aides in each district preschool class. One aide is charged to the CPP fund and the other aide is charged to the general fund special education early childhood program.

Preschool Supervision

For 2019-20, the preschool program will be managed by one professional employee, 3.0 teachers on special assignment (TOSA) FTE, and 1.81 office staff. The duties of this staff include evaluating the programs for compliance with the Department of Human Services' child care rules, as well as fire and health regulations. In addition, staff monitors classrooms for quality as is mandated in CPP legislation. This monitoring and technical assistance is required by CPP and occurs in all district classrooms, as well as partner site classrooms. The program is also required to release a request for proposal (RFP) every other year to determine if new partner child care sites are interested in participating. This RFP includes a requirement for a full early childhood observation rating scale of all new and existing classrooms participating in the program. The RFP will be released again, as per state statute, in 2019-20. Progress of all students is also monitored and evaluated under preschool supervision through the CDE mandated Teaching Strategies Gold assessment system.

The staff FTE for all CPP programs is shown in the following tables:

Preschool (project 3141):

FULL TIME POSITIONS	FY2016-17 AUTHORIZED	FY2017-18 AUTHORIZED	FY2018-19 MID-YEAR	CHANGE	FY2019-20 PROPOSED
Teacher	16.00	17.00	19.00	4.00	23.0
ESP	17.82	19.44	21.87	4.86	26.73
TOTAL FTE	33.82	36.44	40.87	8.86	49.73

Supervision:

FULL TIME POSITIONS	FY2016-17 AUTHORIZED	FY2017-18 AUTHORIZED	FY2018-19 MID-YEAR	CHANGE	FY2019-20 PROPOSED
Professional	1.00	1.00	1.00	0.00	1.00
Teacher (TOSA)	2.50	2.50	3.00	1.00	4.00
ESP	1.81	1.81	1.81	0.00	1.81
TOTAL FTE	5.31	5.31	5.81	1.00	6.81

Total:

FULL TIME POSITIONS	FY2016-17 AUTHORIZED	FY2017-18 AUTHORIZED	FY2018-19 MID-YEAR	CHANGE	FY2019-20 PROPOSED
Professional	1.00	1.00	1.00	0.00	1.00
Teacher	16.00	17.00	19.00	4.00	23.00
Teacher (TOSA)	2.50	2.50	3.00	1.00	4.00
ESP	19.63	21.25	23.68	4.86	28.54
TOTAL FTE	39.13	41.75	46.68	9.86	56.54

Colorado Springs School District 11
PRESCHOOL FUND
Schedule of Revenues, Expenditures, and Fund Balance
FY2019-20

	Actual			Budget		
	2015-16 Actual	2016-17 Actual	2017-18 Actual	2018-19 Mid-Year	Change	2019-20 Proposed
Beginning Fund Balance	\$ 426,287	\$ 523,610	\$ 540,886	\$ 443,734	\$ (200,000)	\$ 243,734
Revenues						
CPP Allocation from General Fund	3,050,012	3,104,721	3,109,166	3,376,582	713,903	4,090,485
Transfer from General Fund	-	-	-	33,000	124,800	157,800
Transfer from 2017 MLO	-	-	99,761	100,934	-	100,934
Total Resources Available	3,476,299	3,628,331	3,749,813	3,954,250	638,703	4,592,953
Instructional Expenditures:						
Preschool Expenditures:						
Teacher Salaries	664,945	723,517	794,937	934,269	227,225	1,161,494
Teacher Aides Salaries	332,743	293,666	363,425	473,954	174,042	647,996
Temp Teacher Salaries	3,442	5,123	8,717	8,100	10,000	18,100
Teacher Benefits	214,219	240,157	259,108	301,615	67,551	369,166
Teacher Aides Benefits	123,791	142,334	163,195	234,156	72,145	306,301
Contracted Child Services	873,130	919,457	888,870	857,132	(153,400)	703,732
Field Trips	8,548	6,516	7,273	15,000	-	15,000
General Instructional Supplies	74,510	153,507	192,006	156,702	26,672	183,374
Equipment	69,847	12,720	5,243	-	-	-
Administration Expenditures:						
Teacher Salaries	148,910	153,342	168,633	177,156	65,430	242,586
Non-Teacher Professional Salaries	85,655	85,655	91,756	95,496	8,431	103,927
ESP Salaries	47,616	48,155	50,985	52,149	4,571	56,720
Teacher Benefits	48,231	50,425	52,346	68,651	24,868	93,519
Non-Teacher Professional Benefits	26,924	26,865	28,443	30,501	153	30,654
ESP Benefits	19,042	19,116	16,383	16,056	80	16,136
Copier Maintenance	417	-	-	700	-	700
Other Purchased Services	40,415	26,789	22,436	48,503	-	48,503
Printing	3,855	3,086	3,606	4,300	-	4,300
Travel & Registration	4,445	17,409	21,772	30,111	25,000	55,111
Mileage	2,670	2,623	2,333	6,500	-	6,500
General Supplies	15,916	13,565	21,194	25,400	-	25,400
Indirect Costs	143,418	143,418	143,418	123,498	3,736	127,234
Contingency	-	-	-	261,301	115,199	376,500
Total Expenditures	2,952,689	3,087,445	3,306,079	3,921,250	671,703	4,592,953
Fund Balances, End of Year	\$ 523,610	\$ 540,886	\$ 443,734	\$ 33,000	\$ (33,000)	\$ 0

Total Appropriation

3,954,250	638,703	4,592,953
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Staff FTE:

Non-Teacher Professionals
Teacher (TOSA)
Teachers
Education Support Staff
Total FTE

1.00	-	1.00
3.00	1.00	4.00
19.00	4.00	23.00
23.68	4.86	28.54
46.68	9.86	56.54



BUDGET ADMINISTRATOR: Patricia Reitwiesner	FUND: Designated Purpose Grants Fund
DIVISION HEAD: Glenn Gustafson	DATE: May 29, 2019

DESIGNATED PURPOSE GRANTS FUND

Designated purpose grants funds (DPGF) are state, federal, corporate and foundation funds received for a specific reason to address a particular student group or need related to student achievement. In most cases, the funds must be supplemental to the efforts of a school district and must not be used to supplant school district funding responsibilities and expenditures. Specific rules, statutes and regulations guide these programs; the money received must stand independent of local budget funds. Board policy regulates the application and receipt of these funds.

The largest part of DPGF revenue is from federal sources that are appropriated annually. This includes funds allocated from the No Child Left Behind Act of 2001, which was re-authorized as the Every Student Succeeds Act, signed into law by President Obama on December 10, 2015.

The District plans to serve 21 Title IA schools next year, with the lowest poverty threshold at 59 percent. This threshold enables a more effective use of funding in the schools with high free lunch student counts.

Title I federal funding and carryover is projected to be nearly a two percent reduction for FY19-20.

Title VIB (Special Education-IDEA) federal funding and carryover is projected to be nearly a seven percent reduction for FY19-20.

Title III (English Language Acquisition) federal funding and carryover is projected at a four percent increase for FY19-20.

Title IIA (Teacher Quality) federal funding and carryover is projected at a 14 percent increase for FY19-20.

Other state and local funding sources are projected at a six percent increase due to the addition of several State funded grants during the later portion of FY19 and the start of FY20.

The Grants Office aggressively pursues competitive grants from federal and non-federal sources. It is possible that the District may be awarded more or less federal and state grants after publication of district budget information. Any changes will be reflected in later budget modifications.

It should be noted that while the Taxpayers Bill of Rights (TABOR) constitutional amendment excludes federal grants from the revenue and spending limits, state and local grants are not excluded.

Colorado Springs School District 11
DESIGNATED PURPOSE GRANTS FUND
Schedule of Revenues, Expenditures, and Projected Carryover
Proposed FY 2019-20

	Actual			Budget		
	2015-16 Actual	2016-17 Actual	2017-18 Actual	2018-19 Mid-Year	Change	2019-20 Proposed
Revenues						
Federal Grants	\$ 16,947,256	\$ 15,253,286	\$ 15,253,140	\$ 19,336,226	\$ 232,792	\$ 19,569,018
State Grants	1,292,176	1,480,209	1,730,924	2,927,817	2,463,801	5,391,618
Local Grants	1,264,092	568,214	346,147	813,567	(90,680)	722,887
Total Revenues	19,503,524	17,301,709	17,330,211	23,077,610	2,605,913	25,683,523
Other Financing Sources						
Transfer In - READ Act Carryover	-	-	-	658,015	(658,015)	-
Transfer In - Adult Education	150,980	181,236	160,251	-	-	-
Total Other Financing Sources	150,980	181,236	160,251	658,015	(658,015)	-
Total Resources Available	19,654,504	17,482,945	17,490,462	23,735,625	1,947,898	25,683,523
Expenditures						
Adult Basic Education	586,021	613,885	319,869	366,455	(11,730)	354,725
Title 1 Part A Basic	6,315,380	5,786,098	6,887,311	8,681,131	(167,131)	8,514,000
IDEA Part B SPED (84-027)	5,464,988	5,727,069	5,540,415	6,067,591	(394,778)	5,672,813
Vocational Grants	200,904	232,066	227,178	276,711	-	276,711
IDEA Preschool (SPED) 84.173	166,111	127,529	139,730	175,061	(9,115)	165,946
Title III, English Language Acq.	159,279	160,141	178,556	192,212	7,788	200,000
Title II, Part A - Train & Recruit	1,387,358	1,334,963	1,060,556	1,259,779	178,221	1,438,000
IEL Civics	-	-	-	144,356	(7,092)	137,264
Teacher Incentive Fund Grant (TIF)	1,105,719	-	-	-	-	-
Other Federal Programs	1,456,959	1,271,535	899,525	1,372,930	246,629	1,619,559
Other State & Local Grants	2,811,785	2,229,659	2,237,322	3,749,399	215,106	3,964,505
Unanticipated Grants	-	-	-	1,450,000	1,890,000	3,340,000
Total Expenditures	\$ 19,654,504	\$ 17,482,945	\$ 17,490,462	\$ 23,735,625	\$ 1,947,898	\$ 25,683,523
Total Appropriation				\$ 23,735,625	\$ 1,947,898	\$ 25,683,523
Staff FTE:	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Mid-Year	Change	2019-20 Adopted
ADMINISTRATORS	2.85	2.85	2.85	-	-	-
NON-TEACHER PROFESSIONALS	3.05	4.05	4.55	3.40	(0.85)	2.55
TEACHERS	157.58	188.25	148.53	125.64	7.52	133.16
EDUCATION SUPPORT PROFESSIONALS	42.32	42.02	46.83	42.17	5.21	47.38
FTE Totals	205.80	237.17	202.76	171.21	11.88	183.09

Colorado Springs School District 11
DESIGNATED PURPOSE GRANTS FUND
Supplemental Schedule of Revenues, Expenditures and Projected Carryover
Proposed Budget
FY 2019-20

	Adult Basic Education CFDA 84.002	Title 1 Part A Basic CFDA 84.010	IDEA Part B SPED CFDA 84.027	Vocational Grants CFDA Perkins 4048	IDEA Preschool SPED CFDA 84.173	Title III Part A Eng Lang Acq CFDA 84.365
Revenues						
Federal Grants	\$ 354,725	\$ 7,400,000	\$ 5,542,936	\$ 276,711	\$ 150,054	\$ 155,000
Federal Projected Carryover		1,114,000	129,877	-	15,892	45,000
Total Federal Grants	354,725	8,514,000	5,672,813	276,711	165,946	200,000
State Grants	-	-	-	-	-	-
State Projected Carryover	-	-	-	-	-	-
Total State Grants	-	-	-	-	-	-
Local Grants	-	-	-	-	-	-
Local Projected Carryover	-	-	-	-	-	-
Total Local Grants	-	-	-	-	-	-
Total Revenues	354,725	8,514,000	5,672,813	276,711	165,946	200,000
Total Resources Available	354,725	8,514,000	5,672,813	276,711	165,946	200,000
Expenditures						
Salaries	263,705	5,271,882	3,266,058	-	114,688	111,790
Benefits	74,084	1,206,676	1,077,780	-	39,022	30,438
Purchased Services	10,000	1,015,104	1,270,866	40,996	-	7,500
Supplies & Materials	6,936	399,311	14,716	185,128	-	43,490
Capital Outlay	-	332,319	-	20,901	-	-
Other Expenditures	-	-	43,393	29,686	12,236	-
Indirect/Overhead Costs -	-	288,708	-	-	-	6,782
Total Expenditures	354,725	8,514,000	5,672,813	276,711	165,946	200,000
Projected Carryover, End of Year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FY19-20 ADOPTED	\$ 354,725	\$ 8,514,000	\$ 5,672,813	\$ 276,711	\$ 165,946	\$ 200,000
FY18-19 MID-YEAR	\$ 366,455	\$ 8,681,131	\$ 6,067,591	\$ 276,711	\$ 175,061	\$ 192,212
Difference	\$ (11,730)	\$ (167,131)	\$ (394,778)	\$ -	\$ (9,115)	\$ 7,788
FY 19-20 ADOPTED Staff FTE						
NON-TEACHER PROF.	-	-	1.05	-	0.50	-
TEACHERS	4.00	50.00	55.00	-	0.50	1.00
EDUCATION SUPPORT PROF.	-	40.00	1.40	-	2.43	-
FTE Totals	4.00	90.00	57.45	-	3.43	1.00
FY 18-19 MID-YEAR Staff FTE						
NON-TEACHER PROF.	-	0.85	1.05	-	0.50	-
TEACHERS	3.00	45.48	59.00	-	0.50	-
EDUCATION SUPPORT PROF.	-	32.79	1.40	-	2.43	-
FTE Totals	3.00	79.12	61.45	-	3.43	-
Staff Difference FTE:						
NON-TEACHER PROF	-	(0.85)	-	-	-	-
TEACHERS	1.00	4.52	(4.00)	-	-	1.00
EDUCATION SUPPORT PROF	-	7.21	-	-	-	-
FTE Totals	1.00	10.88	(4.00)	-	-	1.00

Title II Part A Train & Recruit CFDA 84.367	ADULT ED IEL CIVICS Grant# 84.002	Other Federal Grants	Other State and Local Grants	Possible Grants	Totals
\$ 1,170,000 268,000	\$ 137,264	\$ 1,255,438 364,121	\$ -	\$ 1,190,000 -	\$ 17,632,128 1,936,890
1,438,000	137,264	1,619,559	-	1,190,000	19,569,018
-	-	-	2,024,477	2,000,000	4,024,477
-	-	-	1,367,141	-	1,367,141
-	-	-	3,391,618	2,000,000	5,391,618
-	-	-	159,090	150,000	309,090
-	-	-	413,797	-	413,797
-	-	-	572,887	150,000	722,887
1,438,000	137,264	1,619,559	3,964,505	3,340,000	25,683,523
1,438,000	137,264	1,619,559	3,964,505	3,340,000	25,683,523
953,417	102,357	469,667	967,591	500,000	12,021,155
215,051	22,321	118,656	235,588	160,000	3,179,616
208,635	7,586	621,179	836,262	650,000	4,668,128
12,135	5,000	157,179	689,383	364,397	1,877,675
-	-	77,347	1,120,756	1,566,281	3,117,604
-	-	138,259	105,557	49,725	378,856
48,762	-	37,273	9,367	49,597	440,489
1,438,000	137,264	1,619,559	3,964,505	3,340,000	25,683,523
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

\$ 1,438,000	\$ 137,264	\$ 1,619,559	\$ 3,964,505	\$ 3,340,000	\$ 25,683,523
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\$ 1,259,779	\$ 144,356	1,372,930	\$ 3,749,399	\$ 1,450,000	\$ 23,735,625
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\$ 178,221	\$ (7,092)	246,629	\$ 215,106	\$ 1,890,000	\$ 1,947,898
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1.00	-	-	-	-	2.55
9.00	1.61	4.05	5.05	2.95	133.16
-	1.00	2.00	-	0.55	47.38
10.00	2.61	6.05	5.05	3.50	183.09

1.00	-	-	-	-	3.40
6.00	0.61	2.05	7.05	1.95	125.64
-	1.00	1.00	3.00	0.55	42.17
7.00	1.61	3.05	10.05	2.50	171.21

-	-	-	-	-	(0.85)
3.00	1.00	2.00	(2.00)	1.00	7.52
-	-	1.00	(3.00)	-	5.21
3.00	1.00	3.00	(5.00)	1.00	11.88

BUDGET ADMINISTRATOR:	Kent Wehri	FUND: Food Service Fund
DIVISION HEAD:	Glenn Gustafson	DATE: May 29, 2019

FOOD SERVICE FUND

The food service fund provides complete food services for District 11, which includes National School Lunch Program (NSLP), National School Breakfast Program (NSBP), After-School Snack Program, Summer Food Service Program (SFSP), Child and Adult Care Food Program (CACFP) supper service, and catering for school and District 11 functions. The District's food service fund is a revenue-based budget operating on a profit and loss format. The food service fund is a special revenue fund. An internal District 11 leadership team manages the fund and overall program. All products and services are delivered through the use of District 11 resources and produced in kitchens throughout the District.

The 2019-2020 revenue budget projections are based on the following statistics:

- Operating days = 168 elementary, 171 middle school/high school (after two snow days)
- 10,815 lunches per day
- 6,758 breakfasts per day
- \$5,062 a la carte sales per day (including catering, charter and contract sales, and student/adult a la carte)
- Additional revenue sources include the break-even summer food service and after school snack and supper programs

The revenue and expenditure mix for District 11 Food and Nutrition Services consists of the following:

Revenue	Revenue	% of Revenue
Federal Reimbursement	\$ 7,243,021	67.4%
State Reimbursement	166,853	1.6%
Sales – Students/Adults	1,595,911	14.9%
Federal – Commodities	720,519	6.7%
Sales – Catering/Contract Income	443,138	4.1%
Interest Income	30,000	0.2%
Pepsi Revenue	5,000	0.0%
General Fund Operating Transfer In	-	0.0%
Mill Levy Override	<u>541,325</u>	<u>5.0%</u>
TOTAL	\$10,745,766	100.0%

Expenses	Expense	% of Revenue
Cost of Food and Supplies	\$ 4,344,763	40.4%
Salaries and Benefits (Management and Hourly)	5,667,802	52.7%
Purchased Services, Equip. Maintenance, Small Equip., Utilities, Other	204,982	1.9%
Indirect Costs	<u>528,218</u>	<u>4.9%</u>
TOTAL	\$10,745,765	100.0%

DEPARTMENT POSITIONS <i>Please see note below.</i>	FY2016-17 AUTHORIZED	FY2017-18 AUTHORIZED	FY2018-19 AUTHORIZED	FY2019-20 PROPOSED	CHANGE
Administrative/Prof (District 11)	5.00	5.00	4.15	4.15	0.00
ESP (FTE \geq 4 and $<$ 6 hours)	115.26	115.29	114.19	114.19	0.00
ESP (FTE of \geq 6 hours)	91.44	90.88	91.35	91.35	0.00
TOTAL FTE	211.70	211.17	209.69	209.69	0.00

Note: Not included in the calculation above are the employees working less than four hours per day. These people are not assigned FTE through the personnel system.

Food Services Headcount Department Positions	FY2016-17 AUTHORIZED	FY2017-18 AUTHORIZED	FY2018-19 AUTHORIZED	FY2019-20 PROPOSED	CHANGE
Administrative/Professional Positions	5.00	5.00	5.00	5.00	0.00
ESP Positions	336.00	318.00	354.00	354.00	0.00
TOTAL DISTRICT HEADCOUNT	341.00	323.00	359.00	359.00	0.00

Colorado Springs School District 11
FOOD SERVICES FUND
Schedule of Revenues, Expenditures, and Fund Balances
FY2019-20

	Actual			Budget		
	2015-16 Actual	2016-17 Actual	2018-19 Actual	2018-19 Mid-Year	Change	2019-20 Proposed
Beginning Fund Balance	\$ 2,322,367	\$ 2,696,803	\$ 3,083,755	\$ 3,120,239	\$ (36,484)	\$ 3,083,755
Revenues						
Food Sales	1,915,808	1,976,200	2,173,743	2,283,619	(244,570)	2,039,049
Federal Reimbursement	7,879,736	8,037,835	8,040,298	8,233,466	(990,445)	7,243,021
State Reimbursement	195,925	194,841	196,644	200,535	(33,682)	166,853
Commodity Contributions	648,627	730,537	838,385	717,948	2,571	720,519
Advertising/Commissions/Rebates	30,951	53,919	59,867	5,000	-	5,000
Total Revenues	10,671,046	10,993,332	11,308,937	11,440,568	(1,266,126)	10,174,442
Other Financing Sources						
Transfer from General Fund	125,100	117,000	288,531	-	-	-
Investment Income	2,435	10,291	22,803	25,000	5,000	30,000
Transfer - 2017 MLO	-	-	444,346	489,008	-	489,008
Transfer - 2000 MLO	90,000	90,000	90,000	90,000	-	90,000
Total Other Financing Sources	217,535	217,291	845,680	604,008	5,000	609,008
Total Resources Available	13,210,947	13,907,426	15,238,372	15,164,815	(1,297,610)	13,867,205
Expenditures						
Admin./Prof. Salaries	337,556	332,623	279,007	301,783	(22,451)	279,332
Classified Salaries	3,377,101	3,502,605	4,254,328	4,073,004	(71,652)	4,001,352
Admin./Prof. Benefits	105,818	105,161	84,686	93,053	(495)	92,558
Other Employee Benefits	923,256	1,003,284	1,164,837	1,096,819	197,741	1,294,560
Food Supplies/Materials	4,915,869	4,964,658	5,078,117	5,399,690	(1,016,416)	4,383,274
Equipment Maintenance	114,926	91,526	112,616	110,907	(64,748)	46,159
Purchased Services	136,095	175,468	188,670	204,765	(110,831)	93,934
Indirect Cost	528,218	528,218	850,823	528,218	-	528,218
Capital Outlay/Depreciation	75,305	120,128	105,049	141,693	(115,314)	26,379
Total Expenditures	10,514,144	10,823,671	12,118,133	11,949,932	(1,204,167)	10,745,765
Fund Balance, End of Year	\$ 2,696,803	\$ 3,083,755	\$ 3,120,239	\$ 3,214,883	\$ (93,443)	\$ 3,121,440

Fund Appropriation

Total Revenues	\$ 11,440,568	\$ (1,266,126)	\$ 10,174,442
Other Financing Sources	604,008	5,000	609,008
Beginning Fund Balance	3,120,239	(36,484)	3,083,755
Total Appropriation	\$ 15,164,815	\$ (1,297,610)	\$ 13,867,205



FNS Equipment Three Year Plan

Fiscal Year	Equipment Description	Justification	Estimated Cost
19-20	Double deck convection oven	Additional one for Swigert to replace aging stack oven	14,520
19-20	Ice machine	Replace aging unit at RJWAC	3,960
19-20	8 case milk cooler	Replacement	2,870
19-20	True T49 refrigerator	Replace Trailblazer's unreliable unit	3,800
19-20	2-well steam unit	Replace aging units that can't be repaired – need two at \$800 each	800
19-20	Camcruiser	Additional station for meal service	3,100
19-20	Camcruiser	Replace unit that is failing	3,100
Total			\$32,950

Fiscal Year	Equipment Description	Justification	Estimated Cost
20-21	Food truck – used	Increase high school participation and provide conversation at Board, PTA meetings	35-75, 000
20-21	Double deck convection oven	Replace aging units	14,520
20-21	CresCor warmers	Non-Insulated replacement	2,300
20-21	8 case milk cooler	Replacement	2,870
Total			\$54,690+

Fiscal Year	Equipment Description	Justification	Estimated Cost
20-21	Serving Line	Replace Russell's ¾ well serving line	15, 000
21-22	8 case milk cooler	Replacement	2,870
21-22	Double deck convection oven	Replace aging units	14,520
21-22	Holding cabinet – insulated	Replace aging units	4,000
Total			\$36,390

BUDGET ADMINISTRATOR: Laura Hronik

FUND: Pupil Activity Fund

DIVISION HEAD: Glenn Gustafson

DATE: May 29, 2019

PUPIL ACTIVITY SPECIAL REVENUE FUND

The pupil activity special revenue fund is used to record financial transactions related to school sponsored pupil intrascholastic and interscholastic athletics, clubs, and other activities. These activities are supported in whole or in part by revenue from pupils, gate receipts, and other fund-raising activities.

The District previously reported the activity of the pupil activity fund as an agency fund (fund 74). Beginning in FY2019-2020, such activity will be more appropriately reported in a special revenue fund (fund 23). Accordingly, the newly established special revenue fund reports a restated beginning balance of \$2,152,461, which is equal to the restatement of net current assets and current liabilities previously reported in the agency fund. All remaining assets and liabilities, if any, previously reported in the agency fund are not recognized at the fund level under the modified accrual basis of accounting, and have been reclassified as assets and liabilities of the governmental activities as of July 1, 2019.

Colorado Springs School District 11
Pupil Activity Special Revenue Fund
Schedule of Revenues, Expenditures, and Fund Balances
FY2019-20

	Actual			Budget		
	2015-16 Actual	2016-17 Actual	2017-18 Actual	2018-19 Mid-Year	Change	2019-20 Proposed
Beginning Fund Balance	\$ 1,848,491	\$ 2,034,344	\$ 2,153,014	\$ 2,152,461	\$ -	\$ 2,152,461
Revenues	-	-	-	-	-	-
Student Fees	-	-	-	-	-	-
Fund Raisers	-	-	-	-	-	-
Donations	-	-	-	-	-	-
Miscellaneous Revenue	6,392,636	6,856,568	6,219,137	-	4,170,000	4,170,000
Total Revenues	6,392,636	6,856,568	6,219,137	-	4,170,000	4,170,000
Total Resources Available	8,241,127	8,890,912	8,372,151	2,152,461	4,170,000	6,322,461
Expenditures:						
Salaries	-	-	-	-	114,906	114,906
Benefits	-	-	-	-	25,449	25,449
Repair and Maintenance	-	-	-	-	20,727	20,727
Other Purchased Services	-	-	-	-	185,432	185,432
Printing	-	-	-	-	34,372	34,372
Travel and Registration	-	-	-	-	994,893	994,893
General Supplies	-	-	-	-	2,284,384	2,284,384
Textbooks/Curriculum	-	-	-	-	12,696	12,696
Electronic Media Material	-	-	-	-	33,411	33,411
Technology Equipment	-	-	-	-	32,547	32,547
Non-Cap Equipment	-	-	-	-	21,600	21,600
Dues and Memberships	-	-	-	-	5,400	5,400
Field Trips	-	-	-	-	162,892	162,892
Contingency	6,206,783	6,737,898	6,219,690	-	2,393,753	2,393,753
Total Expenditures	6,206,783	6,737,898	6,219,690	-	6,322,461	6,322,461
Fund Balance, End of Year	\$ 2,034,344	\$ 2,153,014	\$ 2,152,461	\$ 2,152,461	\$ (2,152,461)	\$ -
Total Appropriation				\$ -	\$ 6,322,461	\$ 6,322,461

BUDGET ADMINISTRATOR: Laura Hronik

FUND: Other Special Revenue Fund

DIVISION HEAD: Glenn Gustafson

DATE: May 29, 2019

OTHER SPECIAL REVENUE FUND

The other special revenue fund is used to record financial transactions related to non-school activities. For example, donations are received and used to award scholarships and funds are collected for use at specific events.

The District previously reported the activity of the other special revenue fund as an agency fund (fund 73). Beginning in FY2019-2020, such activity will be more appropriately reported in a special revenue fund (fund 26). Accordingly, the newly established special revenue fund reports a restated beginning balance of \$127,677, which is equal to the restatement of net current assets and current liabilities previously reported in the agency fund. All remaining assets and liabilities, if any, previously reported in the agency fund are not recognized at the fund level under the modified accrual basis of accounting, and have been reclassified as assets and liabilities of the governmental activities as of July 1, 2019.

Colorado Springs School District 11
OTHER SPECIAL REVENUE FUND
Schedule of Revenues, Expenditures, and Fund Balance
FY2019-20

	Actual			Budget		
	2015-16 Actual	2016-17 Actual	2017-18 Actual	2018-19 Mid-Year	Change	2019-20 Proposed
Beginning Fund Balance	\$ 93,229	\$ 70,030	\$ 94,546	\$ 98,446	\$ 29,231	\$ 127,677
Revenues						
Misc. Revenue	60,876	36,849	90,772	9,060	940	10,000
Total Revenues	60,876	36,849	90,772	9,060	940	10,000
Total Resources Available	154,105	106,879	185,318	107,506	30,171	137,677
Expenditures						
Breakfast Buddies (2190I)	7,815	-	-	-	-	-
Summer School Scholarships (2190W)	-	-	-	5,611	-	5,611
Wasson Student Scholarships (2192E)	-	-	-	-	36,721	36,721
Vending Contract - Pepsi (2192K)	54,186	-	41,912	50,274	(1,786)	48,488
Morale & Appreciation (2192L)	2,329	3,296	5,355	3,253	272	3,525
Partnership Banquet (2192M)	5,979	-	-	-	-	-
Leadership Retreats (2192Q)	1,472	173	5,343	6,945	(2,868)	4,077
College Scholarships (2192R)	-	-	13,500	6,368	(4,644)	1,724
Motivational and Other Speakers (2192S)	-	-	6,153	-	-	-
Student Awards and Incentives (2192T)	-	-	-	7,439	(1,459)	5,980
Staff Awards and Incentives (2192U)	1,063	1,424	1,531	13,158	(1,045)	12,113
Crystal Apple Award (2192X)	11,231	7,440	13,078	13,146	(5,020)	8,126
BOE Annual Retreat (2192Y)	-	-	-	212	-	212
Civic Events/Miscellaneous (2192Z)	-	-	-	1,100	-	1,100
Other	-	-	-	-	10,000	10,000
Total Expenditures	84,075	12,333	86,872	107,506	30,171	137,677
Fund Balance, End of Year	\$ 70,030	\$ 94,546	\$ 98,446	\$ -0-	\$ -0-	\$ -0-

Total Appropriation

\$ 107,506	\$ 30,171	\$ 137,677
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BUDGET ADMINISTRATOR: Citizens' Oversight Committee FUND: Mill Levy Override Fund

DIVISION HEAD: Glenn Gustafson DATE: May 29, 2019

MILL LEVY OVERRIDE FUND

On November 7, 2000, the voters of District 11 approved a Mill Levy Override (MLO) election question that increased taxes in order to fund the following educational initiatives:

1. Reduce class size
2. Attract and retain superior teachers and education support staff (not to include administrators) by offering competitive salaries and benefits
3. Focus on academic core subjects like math reading, writing and science
4. Purchase classroom instructional supplies and materials
5. Increase teacher training
6. Expand student assessment and interventional support
7. Increase library support
8. Increase school safety and security
9. Improve school day start times
10. Support technology integration in the classroom
11. Establish a citizens' oversight committee to develop an independent comprehensive performance plan.

The mill levy override program phased in over time until it eventually reached the maximum amount of \$26,998,822.

On November 7, 2017, the voters of District 11 approved a supplemental MLO election question that increases taxes in order to fund the following education initiatives:

1. A comprehensive student support model
2. Teacher compensation
3. Educational Support Professional (ESP) staff compensation
4. School security enhancements
5. Class size reduction
6. A technology replacement plan
7. Technology support staff
8. Capital renewal and replacement
9. Charter school funding
10. Bond debt reduction.

This mill levy override starts at \$42 million and is eligible for inflationary adjustments. The Board of Education approved an inflationary increase of approximately \$1.4 million for calendar year 2019.

The governance documents for the mill levy override consist of the following items:

- Mill levy election question (voter approved)
- Mill levy spending plan (board of education approved)
- Mill levy phase-in worksheet
- Mill levy spending plan items program implementation plans
- Mill levy spending plan item definitions

The District uses the highest level of accountability for the mill levy overrides. Examples of that accountability include the following:

- Separate accounting fund to track resources
- Individual spending plans/program implementation plans
- Citizens' oversight committee
- Board of education governance plan
- Independent triennial audit

For the first eleven years, the mill levy override plan was monitored by the Mill Levy Override Oversight Committee for all regulatory requirements. In FY10-11, this committee was merged with the District 11 Board of Education Audit Advisory Committee. Both mill levy overrides merged into a single program in the spring of 2018 with a single citizens' oversight committee. You may obtain specific information regarding the mill levy override by contacting the District's MLO liaison:

Colorado Springs School District 11
Attn: Mr. Glenn E. Gustafson, CPA, Chief Financial Officer
1115 North El Paso Street
Colorado Springs, Colorado 80903

Colorado Springs School District 11
MILL LEVY OVERRIDE FUND
Schedule of Revenues, Expenditures, and Fund Balance
FY2019-20

	Actual			Budget		
	2015-16 Actual	2016-17 Actual	2017-18 Actual	2018-19 Mid-Year	Changes	2019-20 Proposed
Beginning Fund Balance						
Restricted for Mill Levy Override	\$ 618,325	\$ 630,729	\$ 641,858	\$ 1,623,193	\$ 2,718,151	\$ 4,341,344
2017 MLO Bond Debt Reduction	-	-	-	21,450,000	-	21,450,000
Beginning Fund Balance	618,325	630,729	641,858	23,073,193	2,718,151	25,791,344
Revenues						
2017 MLO - Local Property Taxes	-	-	40,166,219	43,423,038	-	43,423,038
2000 MLO - Local Property Taxes	26,988,596	26,773,116	27,686,305	26,998,822	-	26,998,822
Abatements & Credits	(110,745)	(88,534)	(129,952)	(145,969)	-	(145,969)
Total Revenues	26,877,851	26,684,582	67,722,572	70,275,891	-	70,275,891
Other Financing Sources (Uses):						
<i>2000 MLO Transfers to:</i>						
General Fund (Recurring)	(26,707,976)	(26,431,323)	(26,581,342)	(26,808,822)	1,650,550	(25,158,272)
Food Service Fund	(90,000)	(90,000)	(90,000)	(90,000)	-	(90,000)
<i>2017 MLO Transfers to:</i>						
General Fund (Recurring)	-	-	(13,817,442)	(19,918,455)	(900,000)	(20,818,455)
Risk Management Fund	-	-	(3,797)	(4,633)	-	(4,633)
Preschool Fund	-	-	(99,761)	(100,934)	-	(100,934)
Food Service Fund	-	-	(444,346)	(489,008)	-	(489,008)
Bond Redemption Fund	-	-	-	(6,261,525)	6,261,525	-
Risk-Related Activities Fund	-	-	(6,586)	(7,448)	-	(7,448)
Print Production Fund	-	-	(47,646)	(49,522)	-	(49,522)
Capital Projects Capital Reserve Fund	-	-	(4,030,422)	(5,553,838)	(3,676,162)	(9,230,000)
Capital Projects One-Time	-	-	-	(8,000,000)	8,000,000	-
Total Other Financing Uses	(26,797,976)	(26,521,323)	(45,121,342)	(67,284,185)	11,335,913	(55,948,272)
Total Resources Available	698,200	793,988	23,243,088	26,064,899	14,054,064	40,118,963
Expenditures:						
Purchased services:						
Performance Review (PIP #23)	-	85,000	-	100,000	(100,000)	-
Treasurer Collection Fees	67,471	67,130	169,895	173,555	-	173,555
Total Expenditures	67,471	152,130	169,895	273,555	(100,000)	173,555
Reserves:						
2017 MLO Bond Debt Reduction	-	-	-	25,791,344	14,154,064	39,945,408
Fund Balance End of Year	\$ 630,729	\$ 641,858	\$ 23,073,193	\$ -	\$ -	\$ -
Total Appropriation				\$ 26,064,899	\$ 14,054,064	\$ 40,118,963

Mill Levy Override Spending Plan Disbursement
Proposed Budget FY19-20
2000 MLO - Transfer Summary

Recurring					Non-Recurring			Total		
Item	Item #	Mid-Year	Changes	Adopted	Mid-Year	Changes	Adopted	Mid-Year	Changes	Adopted
General Fund:										
Salary and Benefits	1B									
Teacher salary and benefits	1B	4,505,181		4,505,181	-	-	-	4,505,181	-	4,505,181
ESP salary and benefits	1B	1,534,025	-	1,534,025	-	-	-	1,534,025	-	1,534,025
ESP salary and benefits - Athletics	1B	650	-	650	-	-	-	650	-	650
ESP salary and benefits - Transportation	1B	20,883	-	20,883	-	-	-	20,883	-	20,883
Teacher retirement	1B	459,261	-	459,261	-	-	-	459,261	-	459,261
Increase substitute teacher salary	1B	250,000		250,000				250,000		250,000
Increase starting teacher salaries and provide signing bonuses	1B	400,000		400,000				400,000		400,000
Increase crossing guard salaries	1B	100,000	-	100,000				100,000		100,000
Total		7,270,000	-	7,270,000	-	-	-	7,270,000	-	7,270,000
Class size reduction - all	2B	1,300,630		1,300,630	-	750,000	750,000	1,300,630	750,000	2,050,630
Middle school implementation	2C	2,621,955		2,621,955	-	-	-	2,621,955	-	2,621,955
Middle school class size	3	-	-	-	-	-	-	-	-	-
Elementary class size	4	-	-	-	-	-	-	-	-	-
Content Area Supplies and Materials										
- Instructional Supplies and materials	5a	877,844		877,844	-	-	-	877,844	-	877,844
- Instructional supplies and materials	5b	208,325	-	208,325	-	-	-	208,325	-	208,325
- Curriculum/DMS maintenance	5b	92,377	-	92,377	-	-	-	92,377	-	92,377
- Student computers	5c	475,000	-	475,000	-	-	-	475,000	-	475,000
Total		1,653,546	-	1,653,546	-	-	-	1,653,546	-	1,653,546
Reading assistance - TLCs	6	2,129,770	-	2,129,770	-	-	-	2,129,770	-	2,129,770
Professional Development Academy	7B	372,834		372,834	-	-	-	372,834	-	372,834
Start times/Full-day Kindergarten (FDK)	8	-	-	-	-	-	-	-	-	-
LTEs and LTTs	9B	2,200,000	-	2,200,000	-	-	-	2,200,000	-	2,200,000
Improve school safety and security efforts	9B	220,322		220,322				220,322		220,322
Assessment support staffing	9B	110,000		110,000				110,000		110,000
High school class size	10	-	-	-	-	-	-	-	-	-
IT programs technology support	11B	3,450,412		3,450,412	-	-	-	3,450,412	-	3,450,412
Software upgrades	11B	75,000		75,000				75,000		75,000
Supplement ESL, SPED, and GT	12	933,700	-	933,700	-	-	-	933,700	-	933,700
Technology training	13	-	-	-	-	-	-	-	-	-
Research Based Interventions/FDK										
- Full-day Kindergarten	14	2,200,000	(2,200,000)	-	-	-	-	2,200,000	(2,200,000)	-
- Intervention staff development	14	200,550	(200,550)	-	-	-	-	200,550	(200,550)	-
Total		2,400,550	(2,400,550)	-	-	-	-	2,400,550	(2,400,550)	-
Increase substitute teacher salaries	15	-	-	-	-	-	-	-	-	-
Increase starting teacher salaries and provide signing bonuses	16	-	-	-	-	-	-	-	-	-
Software upgrades	17	-	-	-	-	-	-	-	-	-
Improve school safety and security efforts	18	-	-	-	-	-	-	-	-	-
Increase crossing guards salaries	19	-	-	-	-	-	-	-	-	-
Align assessment tests	20	200,000	-	200,000	-	-	-	200,000	-	200,000
Charter school funding	21A	1,494,554		1,494,554	-	-	-	1,494,554	-	1,494,554
Charter school funding - growth funds	21B	575,000		575,000	-	-	-	575,000	-	575,000
Assessment support staffing	22	-	-	-	-	-	-	-	-	-
General Fund Subsidy	24	(199,451)		(199,451)	-	-	-	(199,451)	-	(199,451)

General Fund Total	26,808,822	(2,400,550)	24,408,272	-	750,000	750,000	26,808,822	(1,650,550)	25,158,272
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Other Funds:

Food Service Fund (21)

ESP salary and benefits	1B	90,000	-	90,000	-	-	-	90,000	-	90,000
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Total Transferred Out to Other Funds	26,898,822	(2,400,550)	24,498,272	-	750,000	750,000	26,898,822	(1,650,550)	25,248,272
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Performance review	23	100,000	-	100,000	-	(100,000)	(100,000)	100,000	(100,000)	-
Tax collection Fees		68,100	-	68,100	-	-	-	68,100	-	68,100
Unallocated Full Day Kindergarten		-	-	-	-	1,650,550	1,650,550	-	1,650,550	1,650,550

Mill Levy Override Spending Plan Disbursement
Proposed Budget FY19-20
2017 MLO - Transfer Summary

Recurring					Non-Recurring			Total		
Item	Item #	Mid-Year	Changes	Adopted	Mid-Year	Changes	Adopted	Mid-Year	Changes	Adopted
General Fund:										
Comprehensive Student Support Model	1	1,750,000	750,000	2,500,000	-	-	-	1,750,000	750,000	2,500,000
Teacher Attraction and Retention	2	7,950,010		7,950,010	-	-	-	7,950,010	-	7,950,010
ESP Attraction and Retention	3	4,898,445		4,898,445	-	-	-	4,898,445	-	4,898,445
School Security Enhancements	4	-	150,000	150,000	-	-	-	-	150,000	150,000
Class Size Reduction*	5	1,000,000	-	1,000,000	-	-	-	1,000,000	-	1,000,000
Technology Replacement Cycle	6	1,000,000	-	1,000,000	-	-	-	1,000,000	-	1,000,000
Technology Support Enhancements	7	320,000	-	320,000	-	-	-	320,000	-	320,000
Charter School Funding	9	3,000,000	-	3,000,000	-	-	-	3,000,000	-	3,000,000

General Fund Total	19,918,455	900,000	20,818,455	-	-	-	19,918,455	900,000	20,818,455
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Compensation & Benefits Other Funds:

Risk Management Fund 18:

ESP Attraction and Retention	3	4,633		4,633	-	-	-	4,633	-	4,633
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Preschool Fund 19:

Teacher Attraction and Retention	2	49,990	-	49,990	-	-	-	49,990	-	49,990
ESP Attraction and Retention	3	50,944		50,944	-	-	-	50,944	-	50,944

Food Service Fund 21:

ESP Attraction and Retention	3	489,008		489,008	-	-	-	489,008	-	489,008
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Designated Grants Fund 22:

Teacher Attraction and Retention	2	-	-	-	-	-	-	-	-	-
ESP Attraction and Retention	3	-	-	-	-	-	-	-	-	-

Capital Reserve Fund 43:

ESP Attraction and Retention	3	-	-	-	-	-	-	-	-	-
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Benefits Fund 64:

ESP Attraction and Retention	3	7,448		7,448	-	-	-	7,448	-	7,448
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Production Printing Fund 68:

ESP Attraction and Retention	3	49,522		49,522	-	-	-	49,522	-	49,522
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Compensation & Benefits Total	651,545	-	651,545	-	-	-	651,545	-	651,545
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Bond Redemption Debt Service:

Bond Redemption Debt Service:	10	-	-	-	6,261,525	(6,261,525)	-	6,261,525	(6,261,525)	-
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Capital Reserve Capital Projects:

Capital Renewal/Improvements	8	-	9,230,000	9,230,000	13,553,838	(13,553,838)		13,553,838	(4,323,838)	9,230,000
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Total Transferred Out to Other Funds

20,570,000	10,130,000	30,700,000	19,815,363	(19,815,363)	-	40,385,363	(9,685,363)	30,700,000
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2017 MLO Fund:

Tax collection Fees		105,455		105,455	-	-	-	105,455	-	105,455
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Reserves

Bond Debt Reduction	10	-	-	-	3,038,475	9,661,525	12,700,000	3,038,475	9,661,525	12,700,000
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BUDGET ADMINISTRATOR: Laura Hronik

FUND: Bond Redemption Fund

DIVISION HEAD

Glenn Gustafson

DATE: May 29, 2019

BOND REDEMPTION FUND

The bond redemption fund was created to account for resources that will be used to service general long-term debt. Generally Accepted Accounting Principles (GAAP) recommend the use of a debt service fund to account for the restricted portion of property tax used to finance principal and interest payments on all general obligation bonds.

Voter approved property taxes plus interest earned on cash balances are the primary revenue for the bond redemption fund. In December, the mill levy is certified by the Board of Education each year at a level sufficient to provide property tax funding for the current fiscal year, the following fiscal year's December 1 debt service payment and a portion of the June 1 debt service payment.

In May 2005, the District issued Qualified Zone Academy Bonds (QZABs) in the amount of \$4,023,111. The bonds are interest free and have a 15-year maturity. In January 2006, \$127,674,973 of additional general obligation bonds was issued. Payments began on December 1, 2006 and will end on December 1, 2030. In September 2010, the District issued \$19,775,000 of general obligation refunding bonds with the proceeds being used to refund a portion of the District's outstanding general obligation improvement bonds, Series 1996 and pay the costs of issuing the bonds. Debt service payments began on December 1, 2010 and ended December 2017. In December 2011, the District issued \$8.4 million of general obligation refunding bonds with the proceeds being used to refund a portion of the District's outstanding general obligation improvement bonds, Series 2006A and pay the costs of issuing the bonds. Debt service payments began on December 1, 2012 and will end December 2022. In December 2012, the District issued \$84.085 million of general obligation refunding bonds with the proceeds being used to refund a portion of the District's outstanding general obligation improvement bonds, Series 2006A and pay the costs of issuing the bonds. Debt service payments began on June 1, 2013 and will end December 2030.

District 11's bonded debt limit is set by Colorado statute at 20 percent of assessed valuation. The District's debt limit is shown in the following table:

<u>Fiscal</u> <u>Year</u>	<u>Tax Collection</u> <u>Year</u>	<u>Assessed</u> <u>Valuation Year</u>	<u>District-Wide</u> <u>Assessed Value</u>	<u>20 Percent</u> <u>Debt Limit</u>	<u>June 30</u> <u>Bonded Debt</u>	<u>Debt</u> <u>Capacity</u>
19/20	2020	2019	2,774,432,980	554,886,596	85,590,000	469,296,596
18/19	2019	2018	2,653,571,140	530,714,228	98,375,000	432,339,228
17/18	2018	2017	2,643,782,060	528,756,412	110,590,000	418,166,412
16/17	2017	2016	2,478,479,550	495,695,910	122,290,000	373,405,910
15/16	2016	2015	2,376,460,376	475,292,075	132,830,000	342,462,075
14/15	2015	2014	2,354,290,437	470,858,087	143,820,000	327,038,087
13/14	2014	2013	2,303,640,340	460,728,068	154,240,000	306,488,068
12/13	2013	2012	2,316,851,070	463,370,214	164,625,000	298,745,214
11/12	2012	2011	2,325,241,920	461,449,770	179,649,973	281,799,797
10/11	2011	2010	2,328,183,980	502,416,029	179,924,973	322,491,056
09/10	2010	2009	2,515,636,400	504,309,144	183,870,000	320,439,144
08/09	2009	2008	2,537,011,350	492,968,276	191,020,000	301,948,276
07/08	2008	2007	2,474,577,770	501,923,382	197,835,000	304,088,382
06/07	2007	2006	2,300,272,140	459,565,494	204,230,000	258,555,521
05-06	2006	2005	2,273,157,360	453,901,150	207,884,973	246,016,177
04-05	2005	2004	2,109,664,257	421,932,851	83,110,000	338,822,851
03-04	2004	2003	2,124,984,927	424,996,985	85,880,000	339,116,985
02-03	2003	2002	2,225,564,480	445,112,896	88,525,000	356,587,896

Colorado Springs School District 11
BOND REDEMPTION FUND
Schedule of Revenues, Expenditures, and Fund Balance
FY2019-2020

	Actual			Budget		
	2015-16 Actual	2016-17 Actual	2017-18 Actual	2018-19 Mid-Year	Change	2019-20 Proposed
Beginning Fund Balance						
Funds Held in Escrow - QZAB	-	-	-	3,316,067	348,976	3,665,043
Restricted for Debt Service	20,903,672	19,402,714	18,857,822	8,366,126	5,994,862	14,360,988
Total Beginning Fund Balance	20,903,672	19,402,714	18,857,822	11,682,193	6,343,838	18,026,031
Revenues						
Local Property Taxes	15,078,309	15,996,155	9,306,643	16,653,520	765,359	17,418,879
Less:						
Abatements & Credits	(67,328)	(50,843)	(73,392)	(75,000)	-	(75,000)
Earnings on Investments	100,293	158,915	200,664	150,000	-	150,000
Total Revenues	15,111,274	16,104,227	9,433,915	16,728,520	765,359	17,493,879
Other Financing Sources						
Transfer from Mill Levy Fund	-	-	-	6,261,525	(6,261,525)	-
Total Other Financing Sources	-	-	-	6,261,525	(6,261,525)	-
Total Resources Available	36,014,946	35,506,941	28,291,737	34,672,238	847,672	35,519,910
Expenditures						
Debt Service:						
Paying Agent & Trustee Fees	13,588	3,050	2,650	2,650	-	2,650
Bond Principal - 2006A	4,370,000	-	-	-	-	-
Bond Interest - 2006A	109,250	-	-	-	-	-
Bond Principal - 2006B - Refund	405,000	425,000	445,000	6,885,000	355,000	7,240,000
Bond Interest - 2006B - Refund	1,609,856	1,590,625	1,570,544	1,380,357	(370,782)	1,009,576
Bond Principal - 2010 - Refund	5,715,000	5,870,000	6,045,000	-	-	-
Bond Interest - 2010 - Refund	501,450	331,250	120,900	-	-	-
Bond Principal - 2012 - Refund	110,000	110,000	115,000	115,000	5,000	120,000
Bond Interest - 2012 - Refund	232,450	230,250	228,000	225,700	(2,950)	222,750
Bond Principal - 2013 - Refund	390,000	4,135,000	5,095,000	5,215,000	210,000	5,425,000
Bond Interest - 2013 - Refund	3,155,638	3,953,944	2,987,450	2,822,500	(212,800)	2,609,700
Total Expenditures	16,612,232	16,649,119	16,609,544	16,646,207	(16,532)	16,629,676
Reserves:						
Escrow Funds - QZAB	-	-	-	3,665,043	358,068	4,023,111
Restricted for Debt Service	-	-	-	14,360,988	506,136	14,867,124
Total Reserves	-	-	-	18,026,031	864,204	18,890,235
Fund Balance, End of Year						
Restricted for Debt Service	\$ 19,402,714	\$ 18,857,822	\$ 11,682,193	-	-	-

Total Appropriation

\$ 34,672,238	\$ 847,672	\$ 35,519,910
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Colorado Springs School District 11
BOND REDEMPTION FUND
Schedule of Annual Debt Service - 2006B GO Bond
Advance Refunding of Certain Callable Series 1996 GO Bonds
FY2019-2020

Pmt #	Pmt Date	Interest Payment	Principal Payment	Total	Fiscal Year Payments
27	Dec-19	599,813	7,240,000	7,839,813	
28	Jun-20	409,763		409,763	8,249,576
29	Dec-20	409,763	7,610,000	8,019,763	
30	Jun-21	210,000		210,000	8,229,763
31	Dec-21	210,000	8,000,000	8,210,000	8,210,000
Totals		1,839,338	22,850,000	24,689,338	24,689,338

Average Fiscal Year Debt Service	8,229,779
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Colorado Springs School District 11
BOND REDEMPTION FUND
Schedule of Annual Debt Service-2012 GO Bond
Advance Refunding of Certain Callable Series 2006A GO Bonds
FY2019-2020

Pmt #	Pmt Date	Interest Payment	Principal Payment	Total	Fiscal Year Payments
15	Dec-19	112,275	120,000	232,275	
16	Jun-20	110,475	-	110,475	342,750
17	Dec-20	1,255,475	530,000	1,785,475	
18	Jun-21	103,350	-	103,350	1,888,825
19	Dec-21	103,350	3,400,000	3,503,350	
20	Jun-22	52,350	-	52,350	3,555,700
21	Dec-22	52,350	3,490,000	3,542,350	3,542,350
Totals		1,789,625	7,540,000	9,329,625	9,329,625

Average Fiscal Year Debt Service	2,332,406
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Colorado Springs School District 11
BOND REDEMPTION FUND
Schedule of Annual Debt Service-2013 GO Bond
Advance Refunding of Certain Callable Series 2006A GO Bonds
FY2019-2020

Pmt #	Pmt Date	Interest Payment	Principal Payment	Total	Fiscal Year Payments
13	Dec-19	1,359,100	5,425,000	6,784,100	
14	Jun-20	1,250,600	-	1,250,600	8,034,700
15	Dec-20	1,250,600	60,000	1,310,600	
16	Jun-21	1,250,000	-	1,250,000	2,560,600
17	Dec-21	1,250,000	2,375,000	3,625,000	
18	Jun-22	1,202,500	-	1,202,500	4,827,500
19	Dec-22	1,202,500	2,480,000	3,682,500	
20	Jun-23	1,152,900		1,152,900	4,835,400
21	Dec-23	1,152,900	6,255,000	7,407,900	
22	Jun-24	1,027,800		1,027,800	8,435,700
23	Dec-24	1,027,800	6,510,000	7,537,800	
24	Jun-25	897,600		897,600	8,435,400
25	Dec-25	897,600	6,765,000	7,662,600	
26	Jun-26	762,300		762,300	8,424,900
27	Dec-26	762,300	7,040,000	7,802,300	
28	Jun-27	621,500		621,500	8,423,800
29	Dec-27	621,500	7,320,000	7,941,500	
30	Jun-28	475,100		475,100	8,416,600
31	Dec-28	475,100	7,610,000	8,085,100	
32	Jun-29	322,900		322,900	8,408,000
33	Dec-29	322,900	7,920,000	8,242,900	
34	Jun-30	164,500		164,500	8,407,400
35	Dec-30	164,500	8,225,000	8,389,500	
Totals		19,614,500	67,985,000	87,599,500	79,210,000

Average Fiscal Year Debt Service

7,299,958

Colorado Springs School District 11
BOND REDEMPTION FUND
Qualified Zone Academy Bonds (QZABs)
Schedule of Escrow Funding Requirements
FY2019-2020

Transfer #	Delivery Date to Escrow	Transfer of funds	Interest Payment	Total Funds in Escrow
1	May-08	265,142	-	265,142
	Nov-08	-	3,335	268,476
2	May-09	265,142	3,372	536,990
	Nov-09	-	6,757	543,747
3	May-10	265,142	6,844	815,732
	Nov-10	-	10,278	826,010
4	May-11	265,142	10,403	1,101,554
	Nov-11	-	13,874	1,115,429
5	May-12	265,142	14,048	1,394,619
	Nov-12	-	17,570	1,412,188
6	May-13	265,142	17,781	1,695,111
	Nov-13	-	21,353	1,716,464
7	May-14	265,142	21,626	2,003,232
	Nov-14	-	25,235	2,028,467
8	May-15	265,142	25,558	2,319,167
	Nov-15	-	29,217	2,348,383
9	May-16	265,142	29,578	2,643,102
	Nov-16	-	33,298	2,676,400
10	May-17	265,142	33,721	2,975,263
	Nov-17	-	37,479	3,012,742
11	May-18	265,142	37,952	3,315,836
	Nov-18	-	41,772	3,357,607
12	May-19	265,142	42,294	3,665,043
	Nov-19	-	46,177	3,711,220
13	May-20	265,142	46,749	4,023,111
Totals		3,446,841	576,270	

BUDGET ADMINISTRATOR:	Terry Seaman	FUND: Capital Reserve Capital Projects Fund
DIVISION HEAD:	Glenn Gustafson	DATE: May 29, 2019

CAPITAL RESERVE CAPITAL PROJECTS FUND

Prior to FY09/10, the Colorado School Finance Act had mandated that the primary funding for the capital reserve fund was from a set allocation of total program funding to the capital reserve fund and/or to the risk related activities fund. Under this mandate, the proper identification of this fund was to identify the fund as a special revenue fund. With the arrival of a new mandate and in accordance with GASB 54 (Governmental Accounting Standards Board Statement No. 54), beginning with FY10/11, this fund is now identified as a capital reserve capital projects fund.

Expenditures of the fund are used for a) acquisition of and improvements to land, b) acquisition of new facilities, c) additions to existing facilities, d) purchase of equipment, e) major repairs and renovations, and f) necessary safety expenditures.

Designated reserves include a) restricted reserve for debt service for the District's existing certificates of participation or COPs, b) restricted capitalized interest held in trust on COPs issued, and c) a designated contingency reserve to handle emergencies.

The District updated and published its five-year investment and fund plan (2016-2020) in early 2016. An updated version is currently in progress. This new plan now includes over \$700 million in projected capital needs during this five-year period, including both capital renewal (facilities, technology, and transportation assets) and capital improvements.

The fund is managed as two subsets of the main fund: the capital reserve portion and the mill levy override portion. Each subset acts separately from the other. The capital reserve portion is primarily funded with resources allocated from the general fund. The mill levy override portion is funded with resources from the mill levy override fund specifically related to the capital projects line item of the 2017 mill levy override.

The District 11 Board of Education has previously committed to the concept of allocating \$600,000 per year to partially fund an annual bus and/or vehicle replacement program. This budget also reflects a decision to allocate \$250,000 per year in partial support of annual replacement of technology equipment. The balance of the available capital reserve capital projects fund is used for the highest priority facilities-related capital needs.

Specific ownership tax as deemed generated from the 1996 general obligation bond as of mid-year FY08 is being included as revenue in the capital reserve capital projects fund. This is being done to prevent the District from using these funds for recurring uses and having a budget shortfall when the specific ownership tax related to the 1996 bond ends in year 2022.

The capital reserve capital projects fund has a total staffing of 12.50 FTE.

FULL TIME POSITIONS	FY2016-17 AUTHORIZED	FY2017-18 AUTHORIZED	FY2018-19 MID-YEAR	CHANGE	FY2019-20 PROPOSED
Administrative	0.00	0.00	0.00	1.00	1.00
Professional	3.00	3.00	10.00	(2.00)	8.00
ESP	0.50	0.50	2.50	1.00	3.50
TOTAL FTE	3.50	3.50	12.50	0.00	12.50

Colorado Springs School District 11
CAPITAL RESERVE CAPITAL PROJECTS FUND
Schedule of Revenues, Expenditures, and Fund Balance
FY2019-20

	Actual			Budget		
	2015-16 Actual	2016-17 Actual	2017-18 Actual	2018-19 Mid-Year	Change	2019-20 Proposed
Beginning Fund Balance						
Assigned for Capital Projects	\$6,569,441	\$7,723,863	\$5,071,251	\$6,242,670	(\$859,108)	\$5,383,562
Assigned for MLO Projects	-	-	-	3,475,111	8,587,839	12,062,950
Committed Emergency Contingency	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000
Restricted for Pymnt - 09 & 16 COP	3,161,263	5,708,124	2,898,794	2,910,654	-	2,910,654
Total Beginning Fund Balance	10,730,704	14,431,987	8,970,045	13,628,435	7,728,731	21,357,166
Fund Balance Available for Appropriation	10,730,704	14,431,987	8,970,045	13,628,435	7,728,731	21,357,166
Revenues						
Specific Ownership Taxes	1,005,996	1,005,996	1,005,996	1,006,000	-	1,006,000
Earnings on Investments	25,886	60,006	117,800	150,000	50,000	200,000
Rental Revenue	114,427	122,552	130,677	138,120	-	138,120
School Land Fees	246,441	409,076	227,144	200,000	-	200,000
Sale of Assets	2,426,293	27,651	244,639	22,000	-	22,000
Donations & Gifts	134,590	-	-	-	-	-
Charter School Revenue	216,354	209,599	202,554	200,000	-	200,000
Grant Revenue	-	-	-	-	647,014	647,014
Arbitrage Refund	-	-	1,215,108	-	-	-
Miscellaneous Revenue	15,600	57,961	11,478	65,000	-	65,000
Total Revenues	4,185,588	1,892,841	3,155,396	1,781,120	697,014	2,478,134
Other Financing Sources (Uses)						
Lease Financing Proceeds	5,000,000	-	-	-	-	-
Transfer from GF - Energy Lease	612,000	630,460	649,200	457,008	(457,008)	-
Transfer from GF - 2016 COPs	-	289,805	521,811	518,837	1,891	520,728
Transfer from GF - World Arena	-	-	375,000	-	-	-
Transfer from MLO Fund	-	-	4,030,422	5,553,838	3,676,162	9,230,000
Additional Transfer from MLO - One Time	-	-	-	8,000,000	(8,000,000)	-
Transfer from General Fund	5,527,954	4,847,453	5,917,300	5,120,000	(620,000)	4,500,000
Total Financing Sources	11,139,954	5,767,718	11,493,733	19,649,683	(5,398,955)	14,250,728
Total Resources Available	26,056,246	22,092,546	23,619,174	35,059,238	3,026,790	38,086,028
Expenditures						
Capital Outlay Projects:						
Buildings Renovation & Repair	6,235,428	3,548,748	3,906,179	3,490,036	(3,097,366)	392,670
MLO Carryover Projects	-	-	-	3,148,265	7,461,598	10,609,863
MLO New Funded Projects	-	-	554,889	11,271,572	(5,741,976)	5,529,596
Transportation Equipment	816,039	613,147	600,000	600,000	-	600,000
Technology Equipment	271,888	297,973	322,002	250,845	702,155	953,000
Other Carryover Projects	-	4,516,746	814,365	4,531,155	253,816	4,784,971
Debt Service:						
Paying Agent Fees	-	2,753	2,795	3,000	-	3,000
Principal - 2009 COP	2,565,000	2,690,000	2,775,000	2,870,000	110,000	2,980,000
Principal - 2016 COP	-	240,000	440,000	445,000	10,000	455,000
Capitalized Leases	529,173	630,460	613,999	450,360	(450,360)	-
Interest Expense	596,135	489,981	481,198	370,850	(121,522)	249,328
Interest on Leases	82,827	92,693	35,201	6,648	(6,648)	-
Capital Reserve Office	527,769	-	-	493,702	(51,260)	442,442
Capital Reserve Office - MLO	-	-	-	849,424	21,418	870,842
Total Expenditures	11,624,259	13,122,501	10,545,628	28,780,857	(910,145)	27,870,712
Net Resources Over (Under)						
Expenditures	14,431,987	8,970,045	13,073,546	6,278,381	3,936,935	10,215,316
Fund Balance:						
Restricted for Pymnt - 09 & 16 COP	5,708,124	2,898,794	2,910,654	2,910,654	-	2,910,654
Assigned for Capital Projects	7,723,863	5,071,251	6,242,670	608,461	2,116,552	2,725,013
Assigned for MLO Projects	-	-	3,475,111	1,759,266	1,820,383	3,579,649
Committed Emergency Contingency	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000
Total Fund Balance	14,431,987	8,970,045	13,628,435	6,278,381	3,936,935	10,215,316
Fund Balance, End of Year	\$ 14,431,987	\$ 8,970,045	\$ 13,073,546	\$ 6,278,381	\$ 3,936,935	\$ 10,215,316
Total Appropriation				\$ 35,059,238	\$ 3,026,790	\$ 38,086,028

Colorado Springs School District 11
CAPITAL RESERVE CAPITAL PROJECTS FUND
Detail Schedule
FY2019-20

FY19-20
38,086,028

Facilities		Capital Reserve Funded Building Renovations/Repairs		
Various	Replace Furnaces (12 total)	96,795		
Various	Energy Savings Projects	30,000		
Palmer HS	Media Center AHU	135,000		
Palmer HS	Pool Boiler	60,000		
Steele ES	Roof - Gym Upper	70,875		
	Total Building Renovations/Repairs		392,670	
Transportation	Buses, vehicles - annual renewal allowance	600,000	600,000	
Technology	Allowance for technology equipment replacement	250,000	250,000	
		Capital Reserve Carryover Projects		
Edison ES	Drainage for playground project	73,150		
Henry ES	Interior modifications	30,000		
Stratton ES	Replace boiler and heating system components	1,849,186		
Russell MS	Repiping project	492,645		
West MS	Improve drainage and repair landscaping	65,000		
Coronado HS	Electrical and ventilation in welding area	30,000		
Coronado HS	Replace fire alarm system	25,000		
Coronado HS	Replace gym wood floor	12,537		
Doherty HS	Flood repairs and improvements	218,689		
Doherty HS	Replace main electrical breaker	95,085		
Doherty HS	Plumbing	50,000		
Mitchell HS	Community Health Clinic	1,100,000		
Mitchell HS	Renovate restrooms near auditorium	75,000		
Mitchell HS	Roofing	12,033		
Mitchell HS	Sand and refinish floor in auxiliary gym	20,000		
Palmer HS	Fire and security	25,000		
Palmer HS	Replace stage lighting controller	47,400		
Palmer HS	Gym lockers	12,500		
Technology	Feasibility study - HVAC system in data center	25,000		
District Wide	Asphalt & Concrete Repairs	68,148		
District Wide	Planning - security (entrance) improvements (3 schools)	75,080		
District Wide	Replace pool & locker room grout	35,000		
Garry Berry	Playground	124,597		
Garry Berry	Planning - investigate track subsurface conditions	73,921		
Garry Berry	Bleachers	150,000		
	Total Carryover Projects		4,784,971	
		2017 MLO Funded Projects		
Carver ES	Fire Sprinkler	5,800		
Columbia ES	HVAC Repairs	276,885		
Coronado HS	Exterior Sanitary Sewer	88,000		
Various	Energy Savings Projects	200,000		
Various	Playground Projects	285,000		
Doherty HS	Elevator	150,000		
Galileo MS	Electrical Feeders	80,000		
Galileo MS	Elevator	150,000		
Globe CS	Electrical Sub-panels	130,000		
Henry ES	Fire Alarm	49,111		
Holmes MS	Exterior Lighting	40,000		
Howbert ES	Exterior Walls	150,000		
Jack Swigert MS	Exterior Lighting	40,000		
Jackson ES	HVAC Repairs	995,500		
Jackson ES	Exterior Gas Piping	9,000		
Keller ES	Exhaust Fans	15,000		
Keller ES	Fire Sprinkler	6,000		
King ES	HVAC	146,800		
Madison ES	Electrical Sub-panels	125,000		
Martinez ES	Boiler	216,500		
Midland ES	Roof - Modular Building	168,000		
Mitchell HS	Parking Lot - Phase II	1,400,000		
North MS	Fire Sprinkler	6,000		
Palmer HS	Stage Lighting	200,000		
Rogers ES	Boiler	104,000		
Roosevelt CS	Fire Alarm	200,000		
RJWAC	Exterior Storm Sewer	25,000		
Russell MS	Fire Sprinkler	6,000		
Steele ES	Boiler	100,000		
Administration	Elevator	150,000		
Administration	Fire Sprinkler	12,000		
	Total 2017 MLO Funded Projects		5,529,596	
Technology	MLO allowance for technology equipment replacement	703,000	703,000	

Colorado Springs School District 11
CAPITAL RESERVE CAPITAL PROJECTS FUND
Detail Schedule
FY2019-20

MLO Carryover Projects

Audubon ES	Replace original MDP as parts are difficult to find	26,250
Bristol ES	Replace aluminum feeders as the insulation is dried and brittle	93,000
Bristol ES	Exterior gas piping and replace broken supports	9,000
Carver ES	Upgrade horns and strobes on fire alarm system	125,297
Carver ES	Gas Piping	9,000
Columbia ES	Air Handling Units: cabinets, motors and controls	372,000
Columbia ES	Exterior gas piping and replace broken supports	9,000
Edison ES	Replace hallway lights as parts are no longer available.	20,000
Edison ES	Replace the exterior lighting system	25,000
Fremont	Exterior gas piping and replace broken supports	9,000
Grant ES	Gas Piping	9,000
Grant ES	Lighting	10,000
Henry ES	Upgrade horn & strobes in classrooms	97,500
Henry ES	Exterior gas piping and replace broken supports	9,000
Howbert ES	Replace aluminum feeders as the insulation is dried and brittle	40,356
Howbert ES	Replace sub-panels	66,800
Howbert ES	Replace stage lighting	15,000
Howbert ES	Modify main entry to increase visibility from the main office	75,000
Jackson ES	Replace original MDP as parts are difficult to find	25,000
Jackson ES	Electrical Systems	40,000
Jackson ES	Replace stage lighting	25,000
Keller ES	Replace aluminum feeders as the insulation is dried and brittle	28,653
Keller ES	Exterior gas piping and replace broken supports	9,000
Martinez ES	Replace stage lighting	19,744
Madison ES	Replace hallway lights as parts are no longer available.	15,000
Midland ES	Replace aluminum feeders as the insulation is dried and brittle	20,753
Monroe ES	Replace hallway lights as parts are no longer available.	15,000
Queen Palmer ES	Replace stage lighting	19,835
Penrose ES	Exterior gas piping and replace broken supports	9,000
Penrose ES	Replace original MDP as parts are difficult to find.	96,250
Rogers ES	Replace aluminum feeders as the insulation is dried and brittle	18,397
Rogers ES	Replace original MDP as parts are difficult to find.	27,296
Rogers ES	Electrical Systems	20,000
Rogers ES	Replace the exterior lighting system	13,798
Rogers ES	Replace stage lighting	13,798
Rudy ES	Exterior gas piping and replace broken supports	9,000
Rudy ES	Replace original MDP as parts are difficult to find.	26,086
Rudy ES	Install additional parking lot lighting	21,738
Steele ES	Exterior gas piping and replace broken supports	9,000
Steele ES	Replace original MDP as parts are difficult to find.	26,250
Stratton ES	Replace branch wiring that still has cloth insulation.	53,414
Stratton ES	Replace sub-panels	80,342
Stratton ES	Install additional computer lab.	20,000
Stratton ES	Replace the exterior lighting system	31,782
Stratton ES	Stage Rigging	3,355
Taylor ES	Replace the exterior lighting system	7,500
Wilson ES	Exterior gas piping and replace broken supports	9,000
McAuliffe	Repair damage to exiting structure due to shifting soil.	145,886
Holmes MS	Replace aluminum feeders as the insulation is dried and brittle	20,000
Holmes MS	Stage Rigging	65,000
Mann MS	Sprinklers heads and fire protection Backflow Preventer (RPZ)	12,000
Mann MS	Replace carpet	101,925
North MS	Elevators	121,138
Russell MS	Replace carpet	239,560
Sabin MS	Exterior gas piping and replace broken supports	12,000
Sabin MS	Replace original MDP as parts are difficult to find.	46,250
West MS	Exterior gas piping and replace broken supports	9,000
West MS	Elevators	123,945
Galileo MS	Sprinklers heads and fire protection Backflow Preventer (RPZ)	72,000
Swigert MS	Upgrade horn & strobes in classrooms	343,605
Swigert MS	Exterior gas piping and replace broken supports	9,000
Swigert MS	Install electrical and data for additional computer lab.	20,000
Swigert MS	Replace stage lighting	54,800
Coronado HS	Sprinklers heads and fire protection Backflow Preventer (RPZ)	25,000
Coronado HS	Boilers: unit in its entirety including burner and controls	907,880
Coronado HS	Replace existing elevator	122,934
Doherty HS	Sprinklers heads and fire protection Backflow Preventer (RPZ)	24,000
Doherty HS	Rubber floor removal and replacement	2,080,870
Mitchell HS	Sprinklers heads and fire protection Backflow Preventer (RPZ)	12,000
Mitchell HS	Exterior gas piping and replace broken supports	9,000
Mitchell HS	Replace the exterior lighting system	125,000

Colorado Springs School District 11
CAPITAL RESERVE CAPITAL PROJECTS FUND
Detail Schedule
FY2019-20

MLO Carryover Projects (Continued)		
Mitchell HS	Gym Roof	125,000
Palmer HS	Sprinklers heads and fire protection Backflow Preventer (RPZ)	12,000
Palmer HS	Replace existing elevator by library	188,453
RJ Wasson	Sprinklers heads and fire protection Backflow Preventer (RPZ)	6,000
RJ Wasson	Exterior gas piping and replace broken supports	9,000
RJ Wasson	Domestic water pipe replacement	2,407,000
RJ Wasson	Elevators	120,900
Tesla	Improve parking lot lighting	30,000
Tesla	Improve exterior building lighting	25,000
District Wide	Playgrounds	295,000
District Wide	Energy Savings Projects	54,523
District Wide	Door Hardware	780,000
District Wide	Pool Commissioning (Valves, Pumps, Seals, Gaskets)	100,000
Academy ACL CS	Replace the exterior lighting system	20,000
Total MLO Carryover Projects		10,609,863
Debt Service		
	Paying agent fees	3,000
	COP 2009 principal	2,980,000
	COP 2009 interest	183,600
	COP 2016 principal	455,000
	COP 2016 interest	65,728
Total Debt Service		3,687,329
Capital Reserve Office		
	Professionals (procurement)	46,779
	Professionals (facilities)	191,933
	ESP salaries	30,494
	Fringe benefits (Procurement)	15,152
	Fringe benefits (Facilities)	64,459
	Fringe benefits (ESP)	12,925
	Mileage allowance - Professionals	4,200
	Professional services	53,000
	Planning efforts	5,000
	Legal services	5,000
	Printing	1,000
	Mileage reimbursement	500
	Supplies	2,000
	Furniture and small equipment	10,000
Total Capital Reserve Office		442,442
2017 MLO Capital Reserve Office		
	Professionals salaries	363,795
	Clerical salaries	84,293
	Crafts & Trades salaries	42,869
	Professionals salaries - Procurement	99,284
	Professionals benefits	123,708
	Clerical benefits	35,374
	Crafts & Trades benefits	9,543
	Professionals benefits - Procurement	31,576
	Legal services	1,000
	Professional / Planning services	30,000
	Copier repairs	2,000
	Printing	2,500
	Mileage reimbursement	8,400
	Supplies	4,000
	Furniture and small equipment	15,000
	Software	10,000
	Training / Travel	7,500
Total Capital Reserve Office		870,842
	Restricted for payment - 2009 refunding COPs and 2016 COPs	2,910,654
	Assigned for future projects - 2017 MLO contingency	3,579,649
	Assigned for future projects - capital reserve contingency	2,725,013
	Committed emergency contingency	1,000,000
Total Committed and Assigned Fund Balance		10,215,316
Total Capital Reserve		\$37,383,029

Colorado Springs School District 11
CAPITAL RESERVE CAPITAL PROJECTS FUND
Schedule of Debt Service
FY2019-20
ANNUAL DEBT SERVICE REQUIREMENT

Year	Certificates of Participation Leases		ES Renovation Certificates of Participation (1)		Total Annual Debt Service Requirement	
	Principal	Interest	Principal	Interest	Principal	Interest
FY 2019-20	2,980,000	183,600	455,000	65,728	3,435,000	249,328
FY 2020-21	3,100,000	62,000	465,000	57,439	3,565,000	119,439
FY 2021-22	-	-	470,000	49,014	470,000	49,014
FY 2022-23	-	-	480,000	40,455	480,000	40,455
FY 2023-24	-	-	490,000	31,715	490,000	31,715
FY 2024-25	-	-	495,000	22,840	495,000	22,840
FY 2025-26	-	-	505,000	13,830	505,000	13,830
FY 2026-27	-	-	515,000	4,640	515,000	4,640
TOTALS	\$ 6,080,000	\$ 245,600	\$ 3,875,000	\$ 285,661	\$ 9,955,000	\$ 531,261

(1) In May 2016, the District issued certificates of participation (COP) notes, to implement a fixed rate funding of series 2016 COPs. The term of the 2016 obligation will be from from December 1, 2016 through December 2026. with a fixed coupon rate of 1.802 percent. Private placement with Commerce Bank.

Note : This budget provides for the appropriation by the Board of Education for the debt obligations of D11 during FY19/20.

BUDGET ADMINISTRATOR: Kent Poe

FUND: Risk Related Activities

DIVISION HEAD:

Glenn Gustafson

DATE: May 29, 2019

RISK RELATED ACTIVITY FUND (RRAF)

Revenues to support the activities accounted for in the risk related activities fund (RRAF) (Fund 64) originate from three primary sources and are utilized generally as described below:

- I. Premium contributions from Colorado Springs School District 11 and the employees provide the primary revenue supporting employee benefit expenditures for health, vision, dental, life, the Employee Assistance Program, short-term disability and long term disability.

On July 1, 2004, the District joined the Boards of Education Self-funded Trust (BEST), a self funded trust for medical plan services, of the Colorado Association of School Boards. Contributions are made to the trust based on actuarial projections. The trust pays the claims and other administrative expenses on behalf of the District. The trust holds the District's claim fluctuation reserve (CFR) and the incurred but not reported (IBNR) reserve as required by the actuary.

- II. The dental-PPO Premier, dental-PPO, and the vision program are all self-funded; the IBNR and CFR are maintained for each in FY2019-20. Life, short-term disability and long-term disability are fully insured programs.
- III. Interest earned on reserves, premiums collected in advance, and transfers of monies collected in advance provide an additional source of revenue to offset overall RRAF costs.

The FY2019-20 budget includes no premium increases for the medical, dental, vision, life, short-term disability, and long-term disability premiums. The reserves for each of the plans are also fully funded for FY2019-20. There are no changes to plan design for medical, dental or vision.

Reserves have been established for certain health care programs within the fund and serve to manage the financial stability for the portions of the various health care programs for which the District is self-funded. The reserves are:

- I. **IBNR reserve** is required by proper fund accounting to account for future claims payments that have occurred but have not been processed. The reserves for FY2019-20 are fully funded at the rate set by the actuary. The following percentages of estimated claims are used to set the reserves:

A.	Medical	10.0 percent *
B.	Vision	3.0 percent **
C.	Dental	9.0 percent **

* This is held by the BEST trust and will be used to pay claims if the trust is terminated.

** This is based on IBNR for December 2018. Actual IBNR for FY2019-20 will not be available until after the end of the current plan year.

- II. **Claim fluctuation reserve** is required to provide a funded “risk corridor” in the event that the estimates of self-funded future medical claims exceed premiums collected from employees and the District. The reserve is set at 10 percent of projected future claims by the plan’s actuary. The BEST trust holds the CFR for the District. In the event the District leaves the trust, the CFR will be returned. The BEST trust currently has \$2.1 million of excess CFR as a result of retirees transferring to the Public Employees Benefits Association, benefit plan changes, and stop-loss recoveries from prior years. These excess reserves will be used to help fund future claim trend increases to enable minimal plan design changes for FY2018-19.

The following chart indicates the employees in Fund 64. An adjustment was made to the actual professional FTE due to rounding.

POSITIONS	FY2016-17 AUTHORIZED	FY2017-18 AUTHORIZED	FY2018-19 MID-YEAR	CHANGE	FY2019-20 PROPOSED
Administrative	0.70	0.70	0.70	0.00	0.70
Professional	1.60	1.30	1.30	0.00	1.30
ESP	2.00	2.00	2.00	0.00	2.00
Teacher	0.00	0.00	0.00	0.00	0.00
TOTAL FTE	4.30	4.00	4.00	0.00	4.00

Colorado Springs School District 11
RISK RELATED ACTIVITY FUND
Schedule of Revenues, Expenses, and Net Position
FY2019-20

	Actual			Budget		
	2015-16 Actual	2016-17 Actual	2017-18 Actual	2018-19 Mid-Year	Change	2019-20 Proposed
Operating Revenues						
Employee Contributions	\$ 7,621,904	\$ 7,774,393	\$ 7,892,731	\$ 7,965,375	1,400,731	\$ 9,366,106
Employer Contributions	18,290,833	18,790,464	19,396,866	20,246,765	(905,744)	19,341,021
COBRA Admin Fee	2,770	1,209	-	-	-	-
Total Operating Revenues	25,915,507	26,566,066	27,289,597	28,212,140	494,987	28,707,127
Operating Expenses						
Medical	21,787,239	24,366,935	25,150,110	25,736,761	(6,957)	25,729,804
Dental - PPO	1,553,251	1,637,128	1,848,040	1,881,232	79,171	1,960,403
Dental - EPO	310,917	339,954	354,714	310,609	4,000	314,609
Life Insurance	608,037	600,800	602,773	669,991	-	669,991
Life Insurance-Supplemental	122,787	145,070	159,731	177,000	-	177,000
Long-Term Disability	167,284	150,767	145,582	168,873	-	168,873
Short-Term Disability	73,372	87,705	88,871	97,756	-	97,756
Vision	250,749	226,050	227,514	305,258	(2,965)	302,293
Total Operating Expenses	24,873,636	27,554,409	28,577,335	29,347,480	73,249	29,420,729
Operating Profit (Loss)	1,041,871	(988,343)	(1,287,738)	(1,135,340)	421,737	(713,603)
Non-operating Revenues						
Investment Income	3,782	405,895	765,551	14,000	42,000	56,000
Operating transfer in from 2017 MLO Fund	-	-	6,586	7,448	-	7,448
Operating transfer from General Fund	-	1,000,000	-	-	-	-
Total Non-operating Revenues	3,782	1,405,895	772,137	21,448	42,000	63,448
Net Income (Loss)	1,045,653	417,552	(515,601)	(1,113,892)	463,737	(650,155)
Beginning Net Position*	7,163,141	8,208,794	8,626,346	8,110,745	1,703,386	9,814,131
Net Position, End of Year (Appropriated & Reserved)	\$ 8,208,794	\$ 8,626,346	\$ 8,110,745	\$ 6,996,853	2,167,123	\$ 9,163,976
Fund Appropriation						
Operating Revenues				\$ 28,212,140	\$ 494,987	\$ 28,707,127
Non-Operating Revenues				21,448	42,000	63,448
Beginning Net Position				8,110,745	1,703,386	9,814,131
Total Appropriation				\$ 36,344,333	\$ 2,240,372	\$ 38,584,705

INTERNAL SERVICE FUND - RISK RELATED ACTIVITIES
Supplemental Schedule of Revenues & Expenses
FY2019-20 BUDGET

	28810 HEALTH	28820 DENTAL PPO	28830 BASIC LIFE	28831 LIFE SUPP	28840 LONG-TERM DISABILITY	28841 SHORT-TERM DISABILITY	28850 VISION	28860 DENTAL EPO	EMPLOYEE BENEFITS TOTAL
BEGINNING NET POSITION									
Retained Earnings		506,000	-	-	-	-	67,467	101,200	674,667
Reserve (BEST)	9,139,464	-	-	-	-	-	-	-	9,139,464
Total Beginning Net Position	9,139,464	506,000	-	-	-	-	67,467	101,200	9,814,131
OPERATING REVENUES									
Premiums:									
Employee - Benefits	7,590,157	988,669	-	177,000	168,873	97,756	171,393	172,258	9,366,106
Employer - Benefits	17,570,498	867,677	669,991	-	-	-	107,210	125,644	19,341,021
Premium Subtotal	25,160,655	1,856,346	669,991	177,000	168,873	97,756	278,603	297,902	28,707,127
Earnings on Investments	56,000	-	-	-	-	-	-	-	56,000
Transfer In from 2017 MLO	7,448	-	-	-	-	-	-	-	7,448
Revenue	25,224,103	1,856,346	669,991	177,000	168,873	97,756	278,603	297,902	28,770,575
TOTAL REVENUE									
and BEGINNING NET POSITION	34,363,567	2,362,347	669,991	177,000	168,873	97,756	346,069	399,102	38,584,705
OPERATING EXPENSES									
Claims Payments	-	1,870,485	-	-	-	-	291,293	298,609	2,460,387
Claims Admin, Premiums, IBNR:	-	79,000	-	-	-	-	11,000	16,000	106,000
Premium Payments	25,129,486	-	669,991	177,000	168,873	97,756	-	-	26,243,106
Claims Administration Total	25,129,486	1,949,485	669,991	177,000	168,873	97,756	302,293	314,609	28,809,493
<i>Fund Administration:</i>									
Salaries	259,606	8,240	-	-	-	-	-	-	267,846
Employee Benefits	79,967	2,678	-	-	-	-	-	-	82,645
Purchased Services	226,545	-	-	-	-	-	-	-	226,545
Legal Expenses	5,000	-	-	-	-	-	-	-	5,000
Print/Staff Dev/M	24,500	-	-	-	-	-	-	-	24,500
Supplies & Materials	1,700	-	-	-	-	-	-	-	1,700
Equipment	3,000	-	-	-	-	-	-	-	3,000
<i>Administration Subtotal</i>	<i>600,318</i>	<i>10,918</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>611,237</i>
Total Operating Expenses	25,729,804	1,960,403	669,991	177,000	168,873	97,756	302,293	314,609	29,420,729
RESERVES & LIABILITIES									
Claim Fluctuation Reserve & Prepaid Accrual	8,801,853	279,057	-	-	-	-	40,278	45,000	9,166,188
Net Position, End of Year	-	-	-	-	-	-	-	-	-
TOTAL APPROPRIATION	\$ 34,363,567	\$ 2,362,347	\$ 669,991	\$ 177,000	\$ 168,873	\$ 97,756	\$ 346,069	\$ 399,102	\$ 38,584,705

BUDGET ADMINISTRATOR: Joe W. Morin

FUND: Production Printing

DIVISION HEAD: Glenn Gustafson

DATE: May 29, 2019

PRODUCTION PRINTING FUND

The Production Printing Department oversees printing and copying, 208 convenience copiers, the mailroom, and the District's student and staff identification cards at six locations throughout the District. Printing locations are comprised of one full-service main facility, and one satellite copy center located in each of the District's four high schools and one at the Roy J. Wasson Academic Campus. Production Printing is an internal service fund designed to efficiently support the District's student and staff population with best-value products and services focused on student achievement. Nationally recognized as one of the most technologically advanced and well-equipped facilities in the state of Colorado, charges for services rendered are approximately fifty percent less compared with those of the commercial market. In addition to servicing District 11 customers as its core mission, the department also fosters community partnerships with outlying school districts, governmental agencies, and educationally affiliated non-profit organizations in neighboring communities across the state of Colorado, by delivering on-time, cost-effective, high-quality products and services.

All production locations are equipped, supplied, and staffed to maximize the economies of scale, assuring the printing and copying needs of our customers are efficiently met. Job requests may be submitted to any location via telephone, walk-in, pony, email, or website at: www.d11.org/printing, where customers may simply navigate to the location of their choice, fill out a job ticket, attach their file electronically, and submit the order. All printing and copying charges are uploaded daily and readily accessible to our customers via the Oracle financial system. Continued sales growth is attributed directly to outstanding customer-driven products and services and advanced technological investments. Less than five percent of the total annual revenue is derived from non-profit organizations; the remainder comes from servicing internal administrative and educational needs.

Revenue generated from sales offsets all expenses including indirect costs and overhead, salaries, benefits, and any consumables used in production. At fiscal year-end, the department's retained earnings fund balance is sufficient to fully fund depreciation, maintain a reasonable contingency reserve level, and support future capital costs and emerging opportunities. An operating margin of approximately 5.9 percent is projected for 2019-2020, keeping the fund in sound financial condition, and a five-year equipment plan is maintained to further equipment and technological upgrades. Approximately 33 percent of the department's budget is utilized for salaries and benefits, the remaining 67 percent is reserved for daily operating capital to purchase consumables such as paper, toners, and supplies used to produce a value-added product. A 5.9 percent return-on-investment is a reflection of the fund's 27-year average net income contribution to retained earnings of \$74,683. A four percent education support professional incentive bonus is established to recognize all department employees for achieving predetermined department financial objectives.

A just-in-time management philosophy, cross training, cutting-edge technology and close scrutiny with regard to waste, efficiency, and increased productivity, have yielded an industry benchmark pricing structure. Yet, while labor costs continue to increase, the fund typically transfers residual equity (net profit or cash) and/or indirect costs (utilities, payroll, etc.) annually to the general fund. A residual equity transfer is designed to transfer excess equity directly from one fund to another without impacting the income statement. Transfers for the past 27 years total nearly \$2.7 million, supporting our goal to keep the resources as close to the child as possible. Automated invoicing and free daily delivery to each site keeps staff in the buildings resulting in increased focus on students, time savings, elimination of mileage reimbursements, and reduction of risk of accident or injury. In addition to the annual contribution, Production Printing's pricing structure saves the District over \$2 million annually.

Products produced consist of: awards, booklets, brochures, bulletins, business cards, calendars, certificates, classroom materials, color charts and graphs, full color envelopes, flyers, invitations, labels, memo pads, carbonless forms, newsletters, note cards, posters, programs, publications, reports, resumes, stationery, table tents, tickets, transparencies, acrylic and metal signs, vinyl banners, and much more.

Services offered by the department include typesetting and prepress design, full color digital printing, high speed digital full color and black and white copying, sign engraving, folding, stapling, collating, binding, cutting, numbering, wide format printing and contour cutting, direct/bulk mail, and laminating.

FULL TIME POSITIONS	FY 2016-17 AUTHORIZED	FY 2017-18 AUTHORIZED	FY 2018-19 MID-YEAR	CHANGE	FY 2019-20 PROPOSED
Administrative	0.00	0.00	0.00	0.00	0.00
Professional	1.00	1.00	1.00	0.00	1.00
ESP	18.00	18.00	18.00	0.00	18.00
TOTAL FTE	19.00	19.00	19.00	0.00	19.00

Colorado Springs School District 11
PRODUCTION PRINTING FUND
Schedule of Revenues, Expenses, and Retained Earnings
FY2019-2020

	Actual			Budget		
	2015-16 Actual	2016-17 Actual	2017-18 Actual	2018-19 Mid-Year	Change	2019-20 Proposed
Operating Revenues						
Printing	1,761,128	1,694,919	1,704,004	2,204,541	52,171	2,256,712
Mail	-	320,046	-	89,052	-	89,052
Pony	-	-	-	116,615	1	116,616
Total Operating Revenues	1,761,128	2,014,965	1,704,004	2,410,208	52,172	2,462,380
Operating Expenses:						
Printing						
Professional Salaries	47,560	46,627	48,725	157,323	(9,342)	147,981
Professional Benefits	21,113	21,265	22,153	67,649	(4,017)	63,632
Crafts & Trades Salaries	432,653	434,353	370,409	463,782	42,929	506,711
Temp Pay - Crafts & Trades	2,016	3,482	16,419	6,103	-	6,103
Overtime Pay - Crafts & Trades	3,390	-	-	5,000	-	5,000
Incentive Pay - Crafts & Trades	-	-	-	15,356	3,420	18,776
Crafts & Trades Benefits	170,954	165,105	161,795	187,399	18,349	205,748
Purchased Services	706,466	598,876	607,419	815,739	-	815,739
Insurance	2,074	1,998	2,980	4,407	(1,207)	3,200
Supplies & Materials	250,816	213,064	195,077	363,972	-	363,972
Non-Capital Equipment	437,203	797,712	-	28,008	-	28,008
Depreciation	49,630	66,184	61,381	60,576	833	61,409
Interest Expense	24,288	15,357	-	-	-	-
Utilities and Internal Costs	12,234	12,692	12,692	41,640	-	41,640
Contingency Reserve	-	-	-	112,252	50,729	162,981
Other	-	-	-	1,002	-	1,002
Subtotal Printing	2,160,397	2,376,715	1,499,050	2,330,208	101,694	2,431,902
Mailroom						
Crafts & Trades Salaries	-	45,871	45,872	-	-	-
Crafts & Trades Benefits	-	34,652	17,166	-	-	-
Subtotal Mailroom	-	80,523	63,038	-	-	-
Total Operating Expenses	2,160,397	2,457,238	1,562,088	2,330,208	101,694	2,431,902
Net Operating Profit (Loss)	(399,269)	(442,273)	141,916	80,000	(49,522)	30,478
Non-Operating Revenues (Expenses)						
Interest Income	1,111	2,605	1,448	-	-	-
Sale of capital assets	102,016	4,500	(2,834)	-	-	-
Transfers In from 2017 MLO	-	-	47,646	49,522	-	49,522
Transfers from (to) General Fund	-	400,000	(80,000)	(80,000)	-	(80,000)
Total Non-Operating Revenues (Expenses)	103,127	407,105	(33,740)	(30,478)	-	(30,478)
Net Income	(296,142)	(35,168)	108,176	49,522	(49,522)	-
Beginning Net Position	1,080,550	784,408	749,240	857,416	-	857,416
Net Position, End of Year	784,408	749,240	857,416	906,938	(49,522)	857,416

Fund Appropriation

Total Operating Revenues	2,410,208	52,172	2,462,380
Total Non-Operating Revenues (Expenses)	(30,478)	-	(30,478)
Beginning Net Position	857,416	-	857,416
Invested in capital assets, net of related debt	(736,913)	(21,594)	(758,507)
Total Appropriation	2,500,233	30,578	2,530,811

Colorado Springs School District 11

**PRODUCTION PRINTING FUND
Five-Year Capital Needs Projections
FY 2020 to 2024**

FY	Description	Estimated Cost
19-20	1 – Envelope Press	\$30,000
20-21	10 – Satellite Copy Center Digital Presses	\$50,000
21-22	1 – Postage Meter	\$20,000
22-23	1 – Engraving System	\$50,000
23-24	10 – Computers/Servers and Related Peripherals	\$20,000

BUDGET ADMINISTRATOR:	Laura Hronik	FUND: Private Purpose Trust Fund
DIVISION HEAD	Glenn Gustafson	DATE: May 29, 2019

PRIVATE PURPOSE TRUST FUND

The private purpose trust fund records revenues from donations that are held in trust for a specific purpose. The specific purpose is not related to school district operations and the principal may be expendable or non-expendable depending on the trust agreement. Revenues recorded in the private purpose trust fund are generally college scholarships for District 11 students.

Colorado Springs School District 11
PRIVATE PURPOSE TRUST FUND
Schedule of Revenues, Expenditures, and Fund Balance
FY2019-20

	Actual			Budget		
	2015-16 Actual	2016-17 Actual	2017-18 Actual	2018-19 Mid-Year	Change	2019-20 Proposed
Beginning Fund Balance	\$ 49,993	\$ 50,108	\$ 50,401	\$ 70,313	\$ 9,355	\$ 79,668
Revenues						
Interest	115	293	662	1,000	264	1,264
Donations	-	-	20,000	10,000	-	10,000
Total Revenues	115	293	20,662	11,000	264	11,264
Total Resources Available	50,108	50,401	71,063	81,313	9,619	90,932
Expenditures						
M Ahern (2190B)	-	-	750	1,695	(750)	945
Lew Reimer (2190L)	-	-	-	210	(70)	140
Perkins (2191A)	-	-	-	1,497	-	1,497
M Reed (2191B)	-	-	-	14,293	-	14,293
Holmes Media (2191C)	-	-	-	12,207	(148)	12,059
S Reitz (2191D)	-	-	-	6,865	-	6,865
Ron Robinson (2191E)	-	-	-	11,049	-	11,049
H Christensen (2191F)	-	-	-	2,389	-	2,389
S Karcher (2191G)	-	-	-	10,000	-	10,000
Dan Furstenau (2191H)	-	-	-	20,108	(1,089)	19,019
Other	-	-	-	1,000	-	12,676
Total Expenditures	-	-	750	81,313	(2,057)	90,932
Fund Balance, End of Year	\$ 50,108	\$ 50,401	\$ 70,313	\$ -0-	\$ 0	\$ 0

Total Appropriation	\$ 81,313	\$ (2,057)	\$ 90,932
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SCHOOL

ALLOCATIONS

for

INSTRUCTIONAL

and

NON-INSTRUCTIONAL

USES

Colorado Springs School District 11
PROPOSED FY2019-2020 BUDGET
Instructional Supplies, Materials, Equipment, Repairs and Other

		Instructional Accounts						
Prog. #	Program Description	Supplies	Equipment	Copier Maint.	Repairs	Other	Total	% of Total
School Sites:								
00100	Elementary (\$105 per pupil)	\$ 806,723	\$ 17,264	\$ 81,075	\$ -	\$ 211,646	\$ 1,116,708	
00200	Middle School (\$112 per pupil)	524,089	14,866	27,565	-	40,641	607,161	
00300	High School (\$121 per pupil)	479,983	23,725	15,916	-	13,771	533,395	
00300	High School Nova-Net Service	-	-	-	-	210,840	210,840	
00300	High School Student Travel	-	-	-	-	20,000	20,000	
	Wasson Academic Campus	29,041	-	-	-	-	29,041	
	Bijou School	15,126	-	-	-	-	15,126	
	Tesla EOS	22,386	-	-	-	-	22,386	
	Night School	28,750	-	-	-	-	28,750	
Total School Sites:		1,906,098	55,855	124,556	-	496,898	2,583,407	21.8%
Other Programs:								
Central Instructional Support:								
General Fund								
002IA	Intramural	12,480	4,050	-	-	10,000	26,530	
00400	Preschool	5,000	-	-	-	-	5,000	
00500	Post-Secondary	18,000	-	-	-	12,000	30,000	
00700	Gifted and Talented	14,570	-	-	-	11,300	25,870	
007IB	International Baccalaureate	23,761	-	-	-	121,750	145,511	
00800	General Instructional Media	80,490	-	-	-	50,000	130,490	
009AC	ACHIEVE On-Line	145,500	16,000	1,000	-	13,700	176,200	
009AV	AVID	3,625	-	-	-	40,010	43,635	
009DS	Digital School	36,910	900	1,000	-	1,000	39,810	
009ES	English as Second Language	56,900	-	-	-	15,011	71,911	
009EX	Expelled Students	11,000	400	-	-	2,020	13,420	
009SC	Student Conferences	6,250	-	-	-	53,145	59,395	
009SS	Summer School	1,400	-	-	-	500	1,900	
009VE	Career and Technical Education	109,889	34,000	-	5,000	464,215	613,104	
00900	General Instruction	1,089,341	4,209,900	-	-	452,806	5,752,047	
00900	Technology Equipment Repair	-	-	-	736,150	-	736,150	
02000	Art	10,000	20,000	-	10,000	6,250	46,250	
08000	Physical Curriculum (PE)	2,475	21,000	-	500	-	23,975	
08100	Health Education	300	-	-	-	-	300	
11000	Math	10,000	-	-	-	1,000	11,000	
12000	Music	4,500	-	-	-	6,550	11,050	
12400	Vocal Music	-	9,000	-	2,700	-	11,700	
12500	Instrumental Music	-	36,200	-	40,000	-	76,200	
13000	Science	5,500	-	-	-	1,000	6,500	
13450	Challenger Learning Center	-	-	-	-	83,000	83,000	
15000	Social Science	9,400	-	-	-	-	9,400	
17000	Special Education	134,400	3,000	-	-	113,179	250,579	
17910	Special Education Preschool	7,180	-	-	-	88,147	95,327	
17990	Special Education Transition	6,000	-	-	-	75,500	81,500	
18000	Athletics	290,752	68,151	-	8,000	35,800	402,703	
2212Y	Science Kit	93,000	-	-	-	-	93,000	
Total Central Instructional Support:		2,188,623	4,422,601	2,000	802,350	1,657,883	9,073,457	76.7%

Colorado Springs School District 11
PROPOSED FY2019-2020 BUDGET
Instructional Supplies, Materials, Equipment, Repairs and Other

		Instructional Accounts						
Prog. #	Program Description	Supplies	Equipment	Copier Maint.	Repairs	Other	Total	% of Total
<i>Preschool Program Fund</i>								
00400	Pre-School	156,702	-	-	-	15,000	171,702	
<i>Total Preschool Program Fund</i>		156,702	-	-	-	15,000	171,702	1.5%
Total Other Programs		2,345,325	4,422,601	2,000	802,350	1,672,883	9,245,159	78.2%
Total FY19/20 Budget Before Carryover		4,251,423	4,478,456	126,556	802,350	2,169,781	11,828,566	100%
Carryover from FY18/19							2,311,240	
Total Amount Available for the Spending Budget							14,139,806	

Colorado Springs School District 11
SCHOOL INSTRUCTIONAL ALLOCATIONS
PROPOSED FY2019-2020 BUDGET

			Instructional Accounts					
School	Loc #	Projected Count	Standard Allocation		Nova Net 050000	Student Travel 058000	Total	
			Amount to Allocate	Amount per Location			Amount by Location	Per Pupil Allocation
Adams Elementary	101	424.0	105.00	44,521	-	-	44,521	105.0
Audubon Elementary	102	327.0	105.00	34,336	-	-	34,336	105.0
Bristol Elementary	104	209.0	105.00	21,946	-	-	21,946	105.0
Buena Vista Montessori	105	178.0	105.00	18,691	-	-	18,691	105.0
Carver Elementary	106	283.0	105.00	29,716	-	-	29,716	105.0
Chipeta Elementary	109	431.0	105.00	45,256	-	-	45,256	105.0
Columbia Elementary	107	253.0	105.00	26,566	-	-	26,566	105.0
Edison Elementary	108	301.0	105.00	31,606	-	-	31,606	105.0
Freedom Elementary	143	417.0	105.00	43,786	-	-	43,786	105.0
Fremont Elementary	110	383.0	105.00	40,216	-	-	40,216	105.0
Grant Elementary	111	455.0	105.00	47,776	-	-	47,776	105.0
Henry Elementary	112	279.0	105.00	29,296	-	-	29,296	105.0
Howbert Elementary	113	238.0	105.00	24,991	-	-	24,991	105.0
Jackson Elementary	116	332.0	105.00	34,861	-	-	34,861	105.0
Keller Elementary	118	391.0	105.00	41,056	-	-	41,056	105.0
King Elementary	119	328.0	105.00	34,441	-	-	34,441	105.0
Madison Elementary	123	264.0	105.00	27,721	-	-	27,721	105.0
Martinez Elementary	122	391.0	105.00	41,056	-	-	41,056	105.0
McAuliffe Elementary	142	471.0	105.00	49,456	-	-	49,456	105.0
Midland Elementary	124	195.0	105.00	20,476	-	-	20,476	105.0
Monroe Elementary	125	364.0	105.00	38,221	-	-	38,221	105.0
Queen Palmer Elem.	126	215.0	105.00	22,576	-	-	22,576	105.0
Penrose Elementary	127	362.0	105.00	38,011	-	-	38,011	105.0
Rogers Elementary	129	329.0	105.00	34,546	-	-	34,546	105.0
Rudy Elementary	131	294.0	105.00	30,871	-	-	30,871	105.0
Scott Elementary	140	567.0	105.00	59,536	-	-	59,536	105.0
Steele Elementary	132	288.0	105.00	30,241	-	-	30,241	105.0
Stratton Elementary	133	294.0	105.00	30,871	-	-	30,871	105.0
Taylor Elementary	134	207.0	105.00	21,736	-	-	21,736	105.0
Trailblazer Elementary	139	290.0	105.00	30,451	-	-	30,451	105.0
Twain Elementary	135	328.0	105.00	34,441	-	-	34,441	105.0
West Elementary	148	211.0	105.00	22,156	-	-	22,156	105.0
Wilson Elementary	138	336.0	105.00	35,281	-	-	35,281	105.0
Total Elementary		10,635.0		1,116,708	-	-	1,116,708.0	

Colorado Springs School District 11
SCHOOL INSTRUCTIONAL ALLOCATIONS
PROPOSED FY2019-2020 BUDGET

			Instructional Accounts					
			Standard Allocation				Total	
School	Loc #	Projected Count	Amount to Allocate	Amount per Location	Nova Net 050000	Student Travel 058000	Amount by Location	Per Pupil Allocation
Galileo Math & Science	250	489.0	112.00	54,769	-	-	54,769	112.0
Swigert Aerospace	251	615.0	112.00	68,881	-	-	68,881	112.0
Holmes Middle	242	664.0	112.00	74,369	-	-	74,369	112.0
Jenkins Middle	249	926.0	112.00	103,713	-	-	103,713	112.0
Mann Middle	244	425.0	112.00	47,601	-	-	47,601	112.0
North Middle	245	678.0	112.00	75,937	-	-	75,937	112.0
Russell Middle	246	607.0	112.00	67,985	-	-	67,985	112.0
Sabin Middle	247	755.0	112.00	84,561	-	-	84,561	112.0
West Middle	248	262.0	112.00	29,345	-	-	29,345	112.0
Total Middle School		5,421.0		607,161	-	-	607,161	
Coronado High	350	1,270.0	121.00	153,671	8,460	5,000	167,131	131.6
Doherty High	351	1,954.0	121.00	236,435	8,460	5,000	249,895	127.9
Mitchell High	352	1,130.0	121.00	136,731	8,460	5,000	150,191	132.9
Palmer High	353	1,517.0	121.00	183,558	8,460	5,000	197,018	129.9
Total High School		5,871.0		710,395	33,840	20,000	764,235	
Bijou	470	125.0	121.00	15,126	-	-	15,126	121.0
Tesla	475	185.0	121.00	22,386	-	-	22,386	121.0
Odyssey Early College	454	240.0	121.00	29,041	-	-	29,041	121.0
Springs Night School	452	40.0	121.00	4,841	-	-	4,841	121.0
Digital High School	461	125.0	N/A	49,630	32,000	-	81,630	653.0
Achieve On-line	462	244.0	N/A	28,750	145,000	-	173,750	712.1
Total Alternative Prog.		959.0		149,774	177,000	-	326,774	
Total All Instructional Accounts				\$2,584,038	\$210,840	\$20,000	\$2,814,878	

Note: The pupil count does not include charter school students.

The initial allocation to schools is 90 percent of the "Total Amount by Location." The remainder will be distributed when the actual pupil counts are known and certified to the Colorado Department of Education in November 2019.

Colorado Springs School District 11
SCHOOL NON-INSTRUCTIONAL ALLOCATIONS
PROPOSED FY2019-2020 BUDGET

				Non-Instructional							
				Office Accounts							
School	Loc #	Projected Count	Amount to Allocate	Office Allocation	Lunchroom Aides 012050	Teacher Extra-Duty 015020	Additional Clerical 015050	Related Benefits 020020/50	Graduation Supplies 061700	Mileage Allocation 058300	Total Office Accounts
Adams Elementary	101	424.0	15.60	6,614	3,625	250	-	847	-	194	11,530
Audubon Elementary	102	327.0	15.60	5,101	3,625	250	-	847	-	194	10,017
Bristol Elementary	104	209.0	15.60	3,260	3,625	250	-	847	-	194	8,176
Buena Vista Montessori	105	178.0	15.60	2,776	3,625	250	-	847	-	194	7,692
Carver Elementary	106	283.0	15.60	4,414	3,625	250	-	847	-	194	9,330
Chipeta Elementary	109	431.0	15.60	6,723	3,625	250	-	847	-	194	11,639
Columbia Elementary	107	253.0	15.60	3,946	3,625	250	-	847	-	194	8,862
Edison Elementary	108	301.0	15.60	4,695	3,625	250	-	847	-	194	9,611
Freedom Elementary	143	417.0	15.60	6,505	3,625	250	-	847	-	194	11,421
Fremont Elementary	110	383.0	15.60	5,974	3,625	250	-	847	-	194	10,890
Grant Elementary	111	455.0	15.60	7,098	3,625	250	-	847	-	194	12,014
Henry Elementary	112	279.0	15.60	4,352	3,625	250	-	847	-	194	9,268
Howbert Elementary	113	238.0	15.60	3,712	3,625	250	-	847	-	194	8,628
Jackson Elementary	116	332.0	15.60	5,179	3,625	250	-	847	-	194	10,095
Keller Elementary	118	391.0	15.60	6,099	3,625	250	-	847	-	194	11,015
King Elementary	119	328.0	15.60	5,116	3,625	250	-	847	-	194	10,032
Madison Elementary	123	264.0	15.60	4,118	3,625	250	-	847	-	194	9,034
Martinez Elementary	122	391.0	15.60	6,099	3,625	250	-	847	-	194	11,015
McAuliffe Elementary	142	471.0	15.60	7,347	3,625	250	-	847	-	194	12,263
Midland Elementary	124	195.0	15.60	3,042	3,625	250	-	847	-	194	7,958
Monroe Elementary	125	364.0	15.60	5,678	3,625	250	-	847	-	194	10,594
Queen Palmer Elem.	126	215.0	15.60	3,354	3,625	250	-	847	-	194	8,270
Penrose Elementary	127	362.0	15.60	5,647	3,625	250	-	847	-	194	10,563
Rogers Elementary	129	329.0	15.60	5,132	3,625	250	-	847	-	194	10,048
Rudy Elementary	131	294.0	15.60	4,586	3,625	250	-	847	-	194	9,502
Scott Elementary	140	567.0	15.60	8,845	3,625	250	-	847	-	194	13,761
Steele Elementary	132	288.0	15.60	4,492	3,625	250	-	847	-	194	9,408
Stratton Elementary	133	294.0	15.60	4,586	3,625	250	-	847	-	194	9,502
Taylor Elementary	134	207.0	15.60	3,229	3,625	250	-	847	-	194	8,145
Trailblazer Elementary	139	290.0	15.60	4,524	3,625	250	-	847	-	194	9,440
Twain Elementary	135	328.0	15.60	5,116	3,625	250	-	847	-	194	10,032
West Elementary	148	211.0	15.60	3,291	3,625	250	-	847	-	194	8,207
Wilson Elementary	138	336.0	15.60	5,241	3,625	250	-	847	-	194	10,157
Total Elementary		10,635.0		165,891	119,625	8,250	-	27,951	-	6,402	328,119

Colorado Springs School District 11
SCHOOL NON-INSTRUCTIONAL ALLOCATIONS
PROPOSED FY2019-2020 BUDGET

				Non-Instructional Office Accounts							
School	Loc #	Projected Count	Amount to Allocate	Office Allocation	Lunchroom Aides 012050	Teacher Extra-Duty 015020	Additional Clerical 015050	Related Benefits 020020/50	Graduation Supplies 061700	Mileage Allocation 058300	Total Office Accounts
Galileo Math and Science	250	489.0	17.40	8,508	-	5,300	2,300	1,661	-	103	17,872
Swigert Aerospace	251	615.0	17.40	10,701	-	5,300	2,300	1,661	-	103	20,065
Holmes Middle	242	664.0	17.40	11,553	-	5,300	2,300	1,661	-	103	20,917
Jenkins Middle	249	926.0	17.40	16,112	-	5,300	2,300	1,661	-	103	25,476
Mann Middle	244	425.0	17.40	7,395	-	5,300	2,300	1,661	-	103	16,759
North Middle	245	678.0	17.40	11,797	-	5,300	2,300	1,661	-	103	21,161
Russell Middle	246	607.0	17.40	10,561	-	5,300	2,300	1,661	-	103	19,925
Sabin Middle	247	755.0	17.40	13,137	-	5,300	2,300	1,661	-	103	22,501
West Middle	248	262.0	17.40	4,558	-	5,300	2,300	1,661	-	103	13,922
Total Middle School		5,421.0		94,322	-	47,700	20,700	14,949	-	927	178,598
Coronado High	350	1,270.0	19.20	24,384	-	14,100	1,345	3,375	2,500	103	45,807
Doherty High	351	1,954.0	19.20	37,516	-	14,100	1,345	3,375	2,500	103	58,939
Mitchell High	352	1,130.0	19.20	21,696	-	14,100	1,345	3,375	2,500	103	43,119
Palmer High	353	1,517.0	19.20	29,126	-	14,100	1,345	3,375	2,500	103	50,549
Total High School		5,871.0		112,722	-	56,400	5,380	13,500	10,000	412	198,414
Bijou School	470	125.0	19.20	2,400	-	5,100	1,345	1,409	500	103	10,857
Odyssey ECCO	454	240.0	19.20	4,608	-	5,100	1,345	1,409	500	103	13,065
Tesla	475	185.0	19.20	3,552	-	5,100	1,345	1,409	500	103	12,009
Digital High School	461	125.0	N/A	3,300	-	-	-	-	-	-	3,300
Achieve On-line	462	244.0	N/A	17,563	-	5,000	-	1,093	500	-	24,156
Total Alternative Programs		919.0		31,423	-	20,300	4,035	5,320	2,000	309	63,387
Total All Non-Instructional Accounts				\$404,358	\$119,625	\$132,650	\$30,115	\$61,720	\$12,000	\$8,050	\$768,518

Note: The pupil count does not include charter school students.

The initial allocation to schools is 90 percent of the "Total Amount by Location." The remainder will be distributed when the actual pupil counts are known and certified to the Colorado Department of Education in November 2019.

Extra duty/additional salary funds additional hours worked to cover school events and/or work outside school year. Employees eligible to be paid are teachers and educational support professionals (ESP).

Mileage allocation funds are used to pay employees who use their own vehicles to do principal approved school business. Employees eligible to be reimbursed mileage are teachers and ESP.



STAFFING INFORMATION

The following outlines the FY 19/20 recommended staffing formulas used to place staff into schools.

Elementary

Classroom Teachers	Pupil to teacher ratio is the average class size to 1.0: All grades – 25:1 ratio
Support Teachers (Art, Music, P.E.)	0 – 199 = 2.0 FTE 200 – 299 = 2.5 FTE 300 + = 3.0 FTE
Counselors	1.0 FTE per school (33 FTE to phase in 2018-19 through 2022-23) MLO Total: 6.0 FTE in 18-19. Additional 6.0 FTE in 19-20 for a total of 12.0 FTE.
Teacher Learning Coaches (TLC)	.5 FTE per small school (less than 250 students) 1.0 FTE per school over 250 students
Library Tech. Educators (LTE)	1.0 FTE per school.
Principals	1.0 FTE per school
Assistant Principals	450 - 524 students – 0 FTE to .5 FTE per school 525 - 624 students - .5 FTE to 1.0 FTE per school 625+ students – 1.0 FTE per school
Support Staff (office/clerical)	0 - 550 students – 16 hours per day per school = 2.0 FTE >550 students – 20 hours per day per school = 2.5 FTE
Support Staff (classroom)	Kindergarten – average <28 students/class – 4 hour aide per day per class Kindergarten – average >28 students/class – additional 2 hours per day aide time Grades 1 and 2 – average >28 students/class – 4 hour aide per day per class Grades 3, 4, 5 – average >30 students/class – 4 hour aide per day per class
Library Tech. Technicians (LTT)	The LTT position is no longer school based. The new model will provide a centrally-based support technician team providing library technology support for all schools.
Special Education	Assigned by the Special Education Department (see guidelines on last page)

Middle Schools

Classroom Teachers	Projected student enrollment of the school times the number of hours in a student's day divided by the number of hours teachers teach in a day divided by 30.0. Enrollment x 6.35 / 4.6 / 30
Counselors	2.0 FTE per school plus .5 with enrollment of 1,000 students or more. Student Personnel Coordinators are counted as part of the counseling ratio. Additional 1.0 FTE per school to phase in 2018-19 through 2022-23 with a total of 6.0 phased in 2018-19, none for 19-20.
Library Tech Educators (LTE)	1.0 FTE per school
Principals	1.0 FTE per school
Assistant Principals	2.0 FTE per school
Support Staff (office & classroom)	40 – 48 hours per school = 5.0 – 6.0 FTE
Library Tech. Technicians (LTT)	The LTT position is no longer school based. The new model will provide a centrally-based support technician team providing library technology support for all schools.
Campus Supervisors	16 hours per day per school = 2.0 FTE (1.0 FTE for West Middle School)
Special Education	Assigned by the Special Education Department (see guidelines on last page)
Conversion Factor:	A department head or principal is allowed to convert two ESP positions to one teacher position. Likewise, the department head may convert one teacher position into two ESP positions. Conversions of executive/professional positions are based on salary. This means the salary of the eliminated position must be equal to or greater than the salary of the new position. A form for all conversions must be submitted to be approved by the Human Resources Department. Each conversion is valid through June 30 of the fiscal year the application is made. If the department head or principal wishes to continue the conversion into the next fiscal year, a new application must be submitted and approved.

High Schools

Classroom Teachers	Projected student enrollment of the school times the number of hours in a student's day divided by the number of hours teachers teach in a day divided by 33.5. Enrollment x 6.2 / 4.6 / 33.5
Counselors	1.0 FTE per school to phase in 2018-19 through 2022-23 with a total of 3 FTE phased in for 2018-19. No counselors phased in for 2019-20. Add 1.0 FTE per 375 students.
Library Tech. Educators (LTE)	2.0 FTE per school
Principals	1.0 FTE per school
Assistant Principals	2.0 FTE per school up to 1,600 students and 3.0 FTE per school with over 1,600 students
Athletic Directors	1.0 FTE per school
Dropout Counselors	1.0 FTE per school
Support Staff (office / business / classroom)	1,100 - 1,600 students – 120 hours per day per school (15.0 FTE) 1,601 - 1,800 students – 128 hours per day per school (16.0 FTE) 1,801+ students – 136 hours per day per school (17.0 FTE) + 4 hours/day added business support
Library Tech. Technician (LTT)	The LTT position is no longer school based. The new model will provide a centrally-based support technician team providing library technology support for all schools.
Campus Supervisors	48 hours per day (6.0 FTE) for ≤ 1,800 students
Special Education	Assigned by the Special Education Department (see guidelines on last page)

Alternative Education

Classroom Teachers	Achieve / Digital – 13.5 FTE / 5 FTE Bijou School – 7.5 FTE Career Pathways – 7 FTE Odyssey Early College and Career Options – 11 FTE Roy J. Wasson Academic Campus – program based Tesla Educational Opportunity School – 13 FTE
Counselors	1.0 FTE each for Achieve Online, Bijou, Digital, Odyssey, and 2.0 FTE for Tesla.
Library Tech Educators (LTE)	1.0 FTE at Roy J. Wasson Academic Campus
Executive Director	Roy J. Wasson Academic Campus – 1.0 FTE
Principals	Achieve Online / Digital School – 1.0 FTE Bijou School – 1.0 FTE Odyssey Early College and Career Options – 1.0 FTE Tesla Educational Opportunity School – 1.0 FTE
Assistant Principals	Achieve Online / Digital School – 1.0 FTE Tesla Educational Opportunity School – 1.0 FTE
Support Staff	14.0 FTE – Across Alternative Sites Career Pathways – 2.0 FTE Homebound 1.0 FTE Odyssey Early College and Career Options – 3.0 FTE The position of LTT is no longer school based. The new model will provide a centrally-based support technician team providing library technology support for all schools.
Campus Supervisors	6.0 FTE for Roy J. Wasson Academic Campus (Plus 1.0 FTE for lead campus supervisor)
Special Education	Assigned by the Special Education Department (see guidelines on last page)

School Custodians

Elementary Schools	Average cleaning/square foot = 17,850 1.0 FTE building manager	1.0 to 2.5 FTE building technicians
Middle Schools	Average cleaning/square foot = 21,154 1.0 FTE building manager 1.0 to 3.5 FTE building technicians	1.0 FTE assistant building manager
High Schools	Average cleaning per square foot = 24,300 1.0 FTE building manager 1.0 FTE building mechanic	1.0 FTE night building manager 6.5 to 9.0 FTE building technicians

Special Education Staffing Allocation Procedures

Allocation guidelines for consistent implementation by the Special Education Department:

In most years, annual staff allocation decisions (increases and decreases in certified staff or paraprofessional support) will be made so that allocation can be developed and delivered to principals by April 1.

Changes in staffing patterns for the following school year (conversions from one category to another) will be routinely made by April 15. This will give principals sufficient time after they are notified of their annual staff allocation to make appropriate changes. Conversions will be considered only by special request through the Executive Director of Student Support Services. When a request from a school to convert paraprofessional time to certified time is approved, it is expected that a school will not be allocated additional aide support in the future. This assumes that the building, in making the request for a conversion, has considered the needs of its students and has decided that students will be better served through the requested change.

The allocation of special education staff will be determined using the following three factors:

- Special education resource teachers will be allocated based on the average number of service minutes documented in the IEPs of students enrolled at each school.
- Special Education paraprofessional support will be allocated based on the average number of identified special education students enrolled at each school.
- Additional support will be allocated based on a “mobility factor” which is determined using the number of students who move into a school each year. The support allocated through the “mobility factor” can be used to increase certified support or paraprofessional support, as determined by the administrative team at each school.

Additional special education staff may be allocated (beyond the “base staff” allocated through the formula) based on the impact specific students with significant support needs have on the school site’s ability to provide the required specialized instruction of students with disabilities. The rubric on the following page will be used to determine the level of impact each student with significant needs will have upon the resources of a school site. Additional support will be allocated to a building only after a thorough review of utilization patterns of existing resources is conducted. This review will include a complete analysis of the schedules of all special education staff. Increasing the special education staff allocation will be decided on a case-by-case basis with final approval coming from the Executive Director of Student Support Services.

Each school site will use the special education staff allocated to the site to assure a full continuum of special education services is available to meet the needs of all students in the school attendance area.

Personnel requisition forms for new special education positions should be initiated by the principals, sent to the Special Education Office to be signed by the Executive Director of Student Support Services and the budget manager. The special education business manager will then assign the correct account number. Human Resources will not process any personnel requisition forms without appropriate authorization.

Personnel requisition forms required for filling current positions (those previously approved and listed on the allocation letter) should be initiated by the principals and sent to the Special Education Office to be approved. The special education business manager will then assign the correct account number and forward the personnel requisition form to the appropriate person.

A new personnel requisition form needs to be completed for any personnel change (different person filling a position, change in number of hours allocated to a position, etc.) and approved using the process outlined.

Aide positions should be allocated in increments of .5 hours (i.e. - 3.5 hours, 4.0 hours, and 4.5 hours are acceptable; 2.75 hours or 6.25 hours are not acceptable).

Certified FTE should be allocated in increments of .1 FTE (i.e. - .3 FTE = 1 ½ days, .6 FTE = 3 days, .8 FTE = 4 days are acceptable; .75 FTE or .25 FTE are not acceptable).

School District 11 Impact Indicator Rubric

Choose the number that best describes the student (one choice per row) Do not rate students who are in Center Based Programs at your school.

Student_____ School_____ Home School_____ Disability_____ Current Grade _____					
Person Completing Rubric_____ Date Principal Reviewed _____ Principal Initials_____					
Instructional Area	0	1	2	3	Score
Level of Instructional Support	Consultation with teacher	Regular in classroom support (off-grade level materials, modified seating, amplification, computer access, etc.)	Small group instruction/ adult support for off-grade level instructional material, significant modification	Working on basic life/functional skills with, constant adult support	
Modification of Curriculum	Occasional adaptations of regular curriculum	Frequent modification of instructional material to appropriate instructional level	Significant modification to instructional materials to appropriate instructional level	Needs instruction on Extended Evidence Outcomes with highly structured adult support	
Fine-Gross Motor skills	Occasional support (pencil grips, slant boards, etc.)	Simple accommodations, beyond what is available to every student, are needed	Regular instruction to provide physical interventions and supports.	Continuous physical support/manipulation/ mobility (manual lifting) that requires constant adult support	
Communication Area	0	1	2	3	
Speech/Language	Mild articulation, voice, fluency and language Seen 15 min/week	Moderate articulation, voice, fluency, language Seen 30-45 min/week	Severe phonology- articulation, voice, fluency and language Seen 45-60 min/week	Nonverbal or minimal verbal skills	
Level of Support	Consultation	Small group for speech/language Frequent modifications Weekly or every other week consulting	Requires individual support for speech/ language services Significant modifications such as low technology, social skills, etc.	Alternative curriculum Technology, i.e.: AAC, ABLLS, PECS Basic functional skills	
Behavioral Area	0	1	2	3	
Behavioral Supports	Minimal verbal or physical prompts for redirection	Frequent (3-4 times/day) visual, verbal or physical prompts for re-direction	Daily, specialized instruction to develop replacement behaviors - use of a point sheet or reinforcement system	BIP is in place with specialized replacement behaviors, frequent access to quiet area, crisis plan to include physical intervention	
Safety Concerns	No Safety Concerns	Engages in behavior that is unsafe to self and others on an occasional basis (1-2 times/month)	Engages in behavior that is unsafe to self and others on a frequent basis (1-2 times/week)	Engages in behaviors that are unsafe to self and others on a daily basis	
Complexity of Home/School Communication System	No exceptional need	Home-school communication 1/week	Home-school communication daily	Home-school communication daily, personal contact w/family 1-4 x month	
Social/skills communication	Occasional general instruction	Instruction in basic skills	Social group instruction ongoing participation in a small group	Individualized training in social skills for interaction with others (3-4 x week)	
Physical Area	0	1	2	3	
Toileting/Feminine Hygiene	Independent	Needs monitoring/instruction	Dependent on adults	Toilet training/changing requires more than 1 person w/ constant monitoring	
Feeding	No needs	Occasional monitoring/ instruction	Needs to be fed hand over hand or requires constant monitoring	Tube feeding/feeding requires more than 1 person with constant monitoring	
Sensory Needs	No needs	Minimal change or accommodation in auditory, visual, kinesthetic and/or environmental input	Adult assistance for sensory input	Continuous adult support to provide sensory input and accommodations for safety with behavior specialist consultation	
Level of Adult Supervision	No needs	Support with transitions/safety/function (1-2/day)	Support in various parts of the day (specials, recess, lunch, etc.)	Continuous adult support all day (doorway to doorway)	
Medical Needs (Needed on a consistent basis)	0 needs	1 need – please list need:	2 needs – please list needs:	3 needs – please list needs:	

Authorized Staffing (All Funds) for the Proposed FY 2019-20 Budget

Program Number	FUND GENERAL FUND	FY18 Adopted and Board Approved Staffing Levels					FY19 Adopted and Board Approved Staffing Levels				
		Teacher	Admin	Prof	ESP	Total	Teacher	Admin	Prof	ESP	Total
00100	Elementary	614.40	0.00	0.00	60.50	674.90	608.45			59.63	668.08
00200	Middle School	272.60	0.00	0.00	5.88	278.48	279.00			5.88	284.88
00300	High School	311.10	0.00	0.00	5.88	316.98	306.70			5.88	312.58
009AV	AVID Program	4.00	0.00	0.00	0.00	4.00	5.00				5.00
	<i>Total All Schools</i>	1,202.10	0.00	0.00	72.26	1,274.36	1,199.15	0.00	0.00	71.39	1,270.54
00400	BV Montessori Tuition Presch	1.70			2.62	4.32	1.10			2.62	3.72
00700	Gifted & Talented	41.75				41.75	41.00				41.00
00900	Differentiated Staffing	10.85			1.88	12.73	16.75			4.88	21.63
009AC	Achieve Online School	13.50			1.00	14.50	13.50			1.00	14.50
009AL	Alternative Programs	37.80				37.80	38.20				38.20
009DS	Digital High School	5.00				5.00	5.00				5.00
009EC	Early College High School	11.50				11.50	11.00				11.00
009ES	ESL/Foreign Language Studies	53.35			19.50	72.85	54.35			19.50	73.85
009EX	Expelled Student Program	2.00				2.00	2.00				2.00
05110	Teaching and Learning Coaches	33.70				33.70	33.70				33.70
08910	Junior ROTC	7.00				7.00	7.00				7.00
17000	Special Education	115.33			238.30	353.63	122.33			238.30	360.63
17710	Speech Pathology	25.41			1.76	27.17	30.40			1.77	32.17
17910	Special Education - Early Childhood	6.00			19.51	25.51	7.00			21.06	28.06
17990	Special Education - Transition	3.00			3.00	6.00	3.00			3.00	6.00
	<i>Total General Education</i>	1,569.99	0.00	0.00	359.83	1,929.82	1,585.48	0.00	0.00	363.52	1,949.00
21110	Attendance Services		1.00	1.00	2.00	4.00		1.00	1.00	2.00	4.00
21130	Social Work Services	22.30				22.30	22.30				22.30
21140	Pupil Accounting			1.00	1.00	2.00			1.00	1.00	2.00
21150	Archives & Records			1.00	1.00	2.00			1.00	1.00	2.00
21180	Dropout Prevention Services	7.00				7.00	7.00				7.00
21190	Community Liaisons				14.28	14.28				13.88	13.88
21220	Counseling Services	53.50	1.00	10.00	1.00	65.50	73.10	1.00	10.00		84.10
21260	Pupil Scheduling Services	3.00				3.00	3.00				3.00
21340	Nursing Services	12.35				12.35	13.60				13.60
21390	Medicaid Grant			1.00	3.00	4.00			1.00	3.00	4.00
21400	Psychological Services	13.15				13.15	17.40				17.40
21500	Audiologists	2.00				2.00	2.00				2.00
21600	OT and PT Services	6.60				6.60	8.00				8.00
21700	Behavior Services	4.00				4.00	4.00				4.00
	<i>Total Support Svcs - Students</i>	123.90	2.00	14.00	22.28	162.18	150.40	2.00	14.00	20.88	187.28
22110	Student Achievement & Accountability		4.00		2.00	6.00		4.00		2.00	6.00
22120	Curriculum Alignment	1.00	1.00	5.65	2.20	9.85	1.00	1.00	5.65	2.20	9.85
2212Y	Science Kit Refurbishment				2.00	2.00				2.00	2.00
22130	Inst. Staff Training Services	2.00		1.00	2.00	5.00	3.00		1.00	2.00	6.00
22140	Educational Data Support Svcs		1.00	5.00	3.00	9.00		1.00	5.00	3.00	9.00
22190	Achieve Team	2.00		1.60	0.50	4.10	2.00		2.00	0.50	4.50
22210	Sprvsn of Learning Resources	1.00		3.00	5.00	9.00	1.00		3.00	5.00	9.00
22220	School Library Services	48.50			41.38	89.88	48.00			40.50	88.50
22240	Education Television Svcs			5.00	1.00	6.00			5.00	1.00	6.00
22310	Special Education Supervision		1.00	5.95	3.60	10.55		1.00	5.95	3.60	10.55
22320	Career / Tech Ed Supervision			1.00	1.00	2.00			1.00	1.00	2.00
22330	Adult Education Supervision		1.00		1.00	2.00		1.00		3.00	4.00
22340	Athletic Supervision		4.00	4.00	1.00	9.00		4.00	4.00	1.00	9.00
22350	ESL Supervision			1.00	1.00	2.00			1.00	1.00	2.00
22370	Gifted & Talented Supervision			1.00	1.00	2.00			1.00	1.00	2.00
22380	Spec Ed Early Childhood Sprvsn	0.00			1.00	1.00				1.00	1.00
22410	International Baccalaureate	3.00				3.00	3.50				3.50
	<i>Total Support Svcs - Inst. Staff</i>	57.50	12.00	34.20	68.68	172.38	58.50	12.00	34.60	69.80	174.90
23120	Board Secretary/Clerk				1.00	1.00				1.00	1.00
23180	Staff Relations	0.25				0.25	0.25				0.25
23181	Staff Relations ESP Council				2.00	2.00				2.00	2.00
23210	Office of the Superintendent		1.00		1.00	2.00		1.00		1.00	2.00
23220	Community Relations Services					0.00					0.00
23240	Special Programs					0.00					0.00
23910	Charter School Administration			1.00		1.00			1.54		1.54
	<i>Total General Administration</i>	0.25	1.00	1.00	4.00	6.25	0.25	1.00	1.54	4.00	6.79
24110	Office of the Principal		86.00		192.16	278.16		87.00		191.56	278.56
24130	Business Mgmt High Schools		2.00		5.50	7.50		2.00		6.00	8.00
	<i>Total School Administration</i>	0.00	88.00	0.00	197.66	285.66	0.00	89.00	0.00	197.56	286.56
25010	Business Services		1.00		0.50	1.50		1.00		1.50	2.50
25130	Budget		1.00	1.00	0.50	2.50		1.00	1.00	0.50	2.50
25160	Fiscal Services		1.00	4.50	9.00	14.50		1.00	4.50	9.00	14.50
25200	Procurement		1.00	4.87	1.00	6.87		1.00	5.00	1.00	7.00
25300	Warehouse				5.00	5.00				5.00	5.00
	<i>Total Business Services</i>	0.00	4.00	10.37	16.00	30.37	0.00	4.00	10.50	17.00	31.50

FY20 Requested Changes					FY20 Proposed Staffing Levels					PROGRAM
Teacher	Admin	Prof	ESP	Total	Teacher	Admin	Prof	ESP	Total	
(44.55)			(5.75)	(50.30)	563.90			53.88	617.78	00100
(15.90)			1.00	(14.90)	263.10			6.88	269.98	00200
(24.70)			0.12	(24.58)	282.00			6.00	288.00	00300
(3.00)				(3.00)	2.00				2.00	009AV
(88.15)			(4.63)	(92.78)	1,111.00	0.00	0.00	66.76	1,177.76	Total All Schools
(0.50)				(0.50)	0.60			2.62	3.22	00400
0.60				0.60	41.60				41.60	00700
13.95			(4.88)	9.07	30.70				30.70	00900
				0.00	13.50			1.00	14.50	009AC
(3.20)				(3.20)	35.00				35.00	009AL
0.50				0.50	5.50				5.50	009DS
				0.00	11.00				11.00	009EC
(8.35)			0.13	(8.23)	46.00			19.63	65.63	009ES
1.00				1.00	3.00				3.00	009EX
(1.70)				(1.70)	32.00				32.00	05110
				0.00	7.00				7.00	08910
4.87			(4.00)	0.87	127.20			234.30	361.50	17000
1.84			(0.89)	0.95	32.24			0.88	33.12	17710
3.00			5.67	8.67	10.00			26.73	36.73	17910
				0.00	3.00			3.00	6.00	17990
(76.14)	0.00	0.00	(8.61)	(84.75)	1,509.34	0.00	0.00	354.92	1,864.26	Total General Education
				0.00		1.00	1.00	2.00	4.00	21110
4.30				4.30	26.60				26.60	21130
				0.00			1.00	1.00	2.00	21140
			1.00	1.00			1.00	2.00	3.00	21150
(2.00)				(2.00)	5.00				5.00	21180
			(4.00)	(4.00)				9.88	9.88	21190
13.30	(1.00)	(8.00)	1.00	5.30	86.40	0.00	2.00	1.00	89.40	21220
				0.00	3.00				3.00	21260
2.50				2.50	16.10				16.10	21340
				0.00			1.00	3.00	4.00	21390
1.00				1.00	18.40				18.40	21400
				0.00	2.00				2.00	21500
				0.00	8.00				8.00	21600
				0.00	4.00				4.00	21700
19.10	(1.00)	(8.00)	(2.00)	8.10	169.50	1.00	6.00	18.88	195.38	Total Support Svcs - Students
				0.00		4.00		2.00	6.00	22110
	1.00	0.50		1.50	1.00	2.00	6.15	2.20	11.35	22120
			1.00	1.00				3.00	3.00	2212Y
				0.00	3.00		1.00	2.00	6.00	22130
		(1.00)		(1.00)		1.00	4.00	3.00	8.00	22140
3.00			(0.50)	2.50	5.00		2.00		7.00	22190
				0.00	1.00		3.00	5.00	9.00	22210
			(12.60)	(12.60)	48.00			27.90	75.90	22220
				0.00				5.00	1.00	22240
				0.00		1.00	5.95	3.60	10.55	22310
				0.00		1.00		1.00	2.00	22320
				0.00		1.00		3.00	4.00	22330
				0.00		4.00	4.00	1.00	9.00	22340
				0.00			1.00	1.00	2.00	22350
				0.00			1.00	1.00	2.00	22370
				0.00				1.00	1.00	22380
2.00				2.00	5.50				5.50	22410
5.00	1.00	(0.50)	(12.10)	(6.60)	63.50	13.00	34.10	57.70	168.30	Total Support Svcs - Instr. Staff
				0.00				1.00	1.00	23120
				0.00	0.25				0.25	23180
				0.00				2.00	2.00	23181
	1.00			1.00		2.00		1.00	3.00	23210
				0.00					0.00	23220
				0.00					0.00	23240
				0.00			1.54		1.54	23910
0.00	1.00	0.00	0.00	1.00	0.25	2.00	1.54	4.00	7.79	Total General Administration
	(4.00)		(6.00)	(10.00)		83.00		185.56	268.56	24110
			0.50	0.50		2.00		6.50	8.50	24130
0.00	(4.00)	0.00	(5.50)	(9.50)	0.00	85.00	0.00	192.06	277.06	Total School Administration
			(0.50)	(0.50)		1.00		1.00	2.00	25010
	(1.00)	1.00	0.50	0.50		0.00	2.00	1.00	3.00	25130
		(1.00)		(1.00)		1.00	3.50	9.00	13.50	25160
				0.00		1.00	5.00	1.00	7.00	25200
				0.00				5.00	5.00	25300
0.00	(1.00)	0.00	0.00	(1.00)	0.00	3.00	10.50	17.00	30.50	Total Business Services

Authorized Staffing (All Funds) for the Proposed FY 2019-20 Budget

Program Number	FUND GENERAL FUND	FY18 Adopted and Board Approved Staffing Levels					FY19 Adopted and Board Approved Staffing Levels				
		Teacher	Admin	Prof	ESP	Total	Teacher	Admin	Prof	ESP	Total
26100	M & O - Supervision		2.00	1.50	5.50	9.00		2.00	1.50	5.50	9.00
26210	M & O - Operations				214.00	214.00				214.00	214.00
26230	M & O - Maintenance				50.00	50.00				50.00	50.00
26250	M & O - Utilities (RCM)				1.00	1.00				1.00	1.00
26300	Grounds Maintenance				21.00	21.00				21.00	21.00
26400	Technical & Support Services			14.00	4.00	18.00			14.00	4.00	18.00
26500	Non-student Vehicle Maint			0.10	1.00	1.10			0.10	1.00	1.10
26600	Security Services			3.00	58.50	61.50			3.00	58.50	61.50
27100	Transportation Supervision		1.00	1.00	9.00	11.00		1.00	1.00	9.00	11.00
27200	Vehicle Operation Services				100.90	100.90				100.90	100.90
27400	Vehicle Services			0.90	6.00	6.90			0.90	6.00	6.90
27500	Small Engine Maintenance				2.00	2.00				2.00	2.00
	<i>Total Operations and Maintenance</i>	0.00	3.00	20.50	472.90	496.40	0.00	3.00	20.50	472.90	496.40
28010	Support Services - Central		2.00	1.00	2.00	5.00		2.00	1.00	2.00	5.00
28130	Grant Administration			2.00	3.00	5.00			2.00	3.00	5.00
28230	Public Communication Svcs		1.00	1.00	3.00	5.00		1.00	1.00	3.00	5.00
28300	Human Resource Services		2.00	4.00	12.00	18.00		2.00	5.00	12.00	19.00
28341	Non-Inst Staff Training				2.00	2.00				2.00	2.00
28380	Equal Op Prog & Ombudsman			1.00	1.00	2.00			1.00	1.00	2.00
28400	Applications and Development		1.00	10.00	1.00	12.00		1.00	10.00	1.00	12.00
28440	Network Operation Services		1.00	7.00		8.00		1.00	7.00		8.00
28450	Telecommunications			1.00	1.00	2.00			1.00	1.00	2.00
	<i>Total Support Svcs - Central</i>	0.00	7.00	27.00	25.00	59.00	0.00	7.00	28.00	25.00	60.00
29100	Volunteer Services			2.00	1.50	3.50			2.00	1.50	3.50
	<i>Total Other Support Svcs</i>	0.00	0.00	2.00	1.50	3.50	0.00	0.00	2.00	1.50	3.50
33100	Tesla Infant / Toddler				7.50	7.50				7.50	7.50
33500	Facility Rental			2.00	1.00	3.00			2.00	1.00	3.00
34100	Adult Basic Education				0.00	1.15					1.15
	<i>Total Non-Instructional Svcs</i>	0.00	0.00	2.00	8.50	10.50	1.15	0.00	2.00	8.50	11.65
GENERAL FUND TOTAL		1,751.64	117.00	111.07	1,176.35	3,156.06	1,795.78	118.00	113.14	1,180.66	3,207.58
Fund 18	Risk Related Activities Fund		0.30	4.60	1.00	5.90	0.00	0.30	4.40	1.00	5.70
00400	Colorado Preschool	17.00			19.44	36.44	19.00	0.00	0.00	21.06	40.06
22380	Preschool Supervision	3.00		1.00	1.81	5.81	3.00	0.00	1.00	1.81	5.81
	<i>Total Colorado Preschool Fund</i>	20.00	0.00	1.00	21.25	42.25	22.00	0.00	1.00	22.87	45.87
GENERAL FD WITH RISK & PRESCHOOL		1,771.64	117.30	116.67	1,198.60	3,204.21	1,817.78	118.30	118.54	1,204.53	3,259.15
SPECIAL REVENUE FUNDS											
Fund 21	Food Service Fund	a	1.00	4.00	206.17	211.17		1.00	3.15	205.54	209.69
Fund 22	Desig. Purpose Grants Fund		148.53	2.85	46.83	202.76	125.48	2.00	5.40	40.17	173.05
SPECIAL REVENUE FUNDS TOTAL		148.53	3.85	8.55	253.00	413.93	125.48	3.00	8.55	245.71	382.74
CAPITAL PROJECTS FUNDS											
Fund 41	Building Fund						0.00	0.00	0.00	0.00	
Fund 43	Capital Reserve Fund			10.00	2.50	12.50	0.00	0.00	10.00	2.50	12.50
CAPITAL PROJECTS FUNDS TOTAL		0.00	0.00	10.00	2.50	12.50	0.00	0.00	10.00	2.50	12.50
INTERNAL SERVICES FUNDS											
Fund 64	Employee Benefits/Insurance		0.70	1.50	2.00	4.20		0.70	1.60	2.00	4.30
Fund 68	Production Printing Fund			1.00	18.00	19.00			1.00	18.00	19.00
INTERNAL SERVICES FUNDS TOTAL		0.00	0.70	2.50	20.00	23.20	0.00	0.70	2.60	20.00	23.30
ALL FUNDS TOTAL		1,920.17	121.85	137.72	1,474.10	3,653.84	1,943.26	122.00	139.69	1,472.74	3,677.69

a. Classed as Fund 51 prior to FY14/15.

FY20 Requested Changes					FY20 Proposed Staffing Levels					PROGRAM
Teacher	Admin	Prof	ESP	Total	Teacher	Admin	Prof	ESP	Total	
				0.00		2.00	1.50	5.50	9.00	26100
			(7.00)	(7.00)				207.00	207.00	26210
				0.00				50.00	50.00	26230
				0.00				1.00	1.00	26250
				0.00				21.00	21.00	26300
				0.00			14.00	4.00	18.00	26400
				0.00			0.10	1.00	1.10	26500
		1.00	0.50	1.50			4.00	59.00	63.00	26600
				0.00		1.00	1.00	9.00	11.00	27100
			(1.00)	(1.00)				99.90	99.90	27200
				0.00			0.90	6.00	6.90	27400
				0.00				2.00	2.00	27500
0.00	0.00	1.00	(7.50)	(6.50)	0.00	3.00	21.50	465.40	489.90	Total Operations and Maintenance
				0.00		2.00	1.00	2.00	5.00	28010
				0.00			2.00	3.00	5.00	28130
				0.00		1.00	1.00	3.00	5.00	28230
			(0.50)	(0.50)		2.00	5.00	11.50	18.50	28300
		1.00		1.00				3.00	3.00	28341
				0.00			1.00	1.00	2.00	28380
				0.00		1.00	10.00	1.00	12.00	28400
				0.00		1.00	7.00		8.00	28440
				0.00			1.00	1.00	2.00	28450
0.00	0.00	0.00	0.50	0.50	0.00	7.00	28.00	25.50	60.50	Total Support Svcs - Central
				0.00				2.00	1.50	3.50
0.00	0.00	0.00	0.00	0.00	0.00	0.00		2.00	1.50	3.50
			(1.25)	(1.25)				6.25	6.25	33100
				0.00			2.00	1.00	3.00	33500
0.60				0.60	1.75				1.75	34100
0.60	0.00	0.00	(1.25)	(0.65)	1.75	0.00	2.00	7.25	11.00	Total Non-Instructional Svcs
(51.44)	(4.00)	(7.50)	(36.46)	(99.40)	1,744.34	114.00	105.64	1,144.20	3,108.18	GENERAL FUND TOTAL
				0.00	0.00	0.30	4.40	1.00	5.70	Risk Related Activities Fund
4.00			5.67	9.67	23.00	0.00	0.00	26.73	49.73	00400
1.00				1.00	4.00	0.00	1.00	1.81	6.81	22380
5.00	0.00	0.00	5.67	10.67	27.00	0.00	1.00	28.54	56.54	Total Colorado Preschool Fund
(46.44)	(4.00)	(7.50)	(30.79)	(88.73)	1,771.34	114.30	111.04	1,173.74	3,170.42	GENERAL FUND RISK/PRESCHOOL
										SPECIAL REVENUE FUNDS
						1.00	3.15	205.54	209.69	Food Service Fund
7.68	(2.00)	(2.85)	7.21	10.04	133.16	0.00	2.55	47.38	183.09	Desig. Purpose Grants Fund
7.68	(2.00)	(2.85)	7.21	10.04	133.16	1.00	5.70	252.92	392.78	SPECIAL REV FUNDS TOTAL
										CAPITAL PROJECTS FUNDS
					0.00	0.00	0.00	0.00	0.00	Building Fund
	1.00	(2.00)	1.00	0.00	0.00	1.00	8.00	3.50	12.50	Capital Reserve Fund
0.00	1.00	(2.00)	1.00	0.00	0.00	1.00	8.00	3.50	12.50	CAPITAL PROJECTS FUNDS TOTAL
										INTERNAL SERVICES FUND
						0.70	1.60	2.00	4.30	Employee Benefits/Insurance Fund
				0.00			1.00	18.00	19.00	Production Printing Fund
0.00	0.00	0.00	0.00	0.00	0.00	0.70	2.60	20.00	23.30	INTERNAL SVCS FUND TOTAL
(38.76)	(5.00)	(12.35)	(22.58)	(78.69)	1,904.50	117.00	127.34	1,450.16	3,599.00	ALL FUNDS TOTAL

STAFF CHANGES FOR ALL FUNDS FOR FY 2019-2020 PROPOSED BUDGET

General Fund (Fund 10)	Position	Funding Source	Employee Group	FTE
<u>Program 00100-00300 Instruction</u>	Adjustment to allocation letters - elementary schools	General Fund	Teachers	(44.55)
	Adjustment per allocation letters - elementary schools	General Fund	ESP	(5.75)
	Adjustments per allocation letters - middle schools	General Fund	Teachers	(15.90)
	Adjustments per allocation letters - middle schools	General Fund	ESP	1.00
	Adjustments per allocation letters - high schools	General Fund	Teachers	(24.70)
	Adjustments per allocation letters - middle schools	General Fund	ESP	0.12
<u>Program 00400 Montessori Tuition Preschool</u>				
	Adjustment per allocation letters	General Fund	Teachers	(0.50)
<u>Program 00700 Gifted and Talented</u>				
	Adjustment per allocation letters	General Fund	Teachers	0.60
<u>Program 00900 Other General Education</u>				
	FTE held for strategic placement of teachers; unassigned	General Fund	Teachers	13.95
	FTE held for strategic placement of teachers; unassigned	General Fund	ESP	(4.88)
<u>Program 009AL Alternative Program</u>				
	Adjustment per allocation letters	General Fund	Teachers	(3.20)
<u>Program 009AV AVID</u>				
	Adjustment per allocation letters	General Fund	Teachers	(3.00)
<u>Program 009DS Digital High School</u>				
	Adjustment per allocation letters	General Fund	Teachers	0.50
<u>Program 009ES ESL/Foreign Language Studies</u>				
	Adjustment per allocation letters	General Fund	Teachers	(8.35)
	Adjustment per allocation letters	General Fund	ESP	0.13
<u>Program 009EX Expelled Student Program</u>				
	Adjustment to FTE BMF	General Fund	Teachers	1.00
<u>Program 05110 Teacher Learning Coaches</u>				
	Adjustment per allocation letters	General Fund	Teachers	(1.70)
<u>Program 17000 Special Education Teachers</u>				
	Adjustment to special education allocations	General Fund	Teachers	4.87
	Adjustment to special education allocations	General Fund	ESP	(4.00)
<u>Program 17710 Speech Pathology</u>				
	Adjustment to special education allocations	General Fund	Teachers	1.84
	Adjustment to special education allocations	General Fund	ESP	(0.89)
<u>Program 17910 Special Education - Early Childhood</u>				
	Adjustment to special education allocations	General Fund	Teachers	3.00
	Adjustment to special education allocations		ESP	5.67
<u>Program 21130 Social Work Services</u>				
	Adjustment to special education allocations	General Fund	Teachers	4.30
<u>Program 21150 Archives & Records</u>				
	Adjustment per allocation letters	General Fund	ESP	1.00
<u>Program 21180 Dropout Prevention Services</u>				
	Adjustment per allocation letters	General Fund	Teachers	(2.00)
<u>Program 21190 Community Liaisons</u>				
	Adjustment per allocation letters	General Fund	ESP	(4.00)
<u>Program 21220 Counseling</u>				
	Adjustment to correct salary plan classification	General Fund	Prof	(1.00)
	Adjustment per allocation letters- non-special education positions	General Fund	Prof	(8.00)
	Adjustment per allocation letters- non-special education positions	General Fund	Teachers	13.30
	Adjustment per allocation letters - non-special education positions	General Fund	ESP	1.00
<u>Program 21340 Nursing Services</u>				
	Adjustment to special education allocations	General Fund	Teachers	2.50
<u>Program 21400 Psychology Services</u>				
	Adjustment to special education allocations	General Fund	Teachers	1.00
<u>Program 22120 Curriculum Alignment</u>				
	Adjustment for FTE BMF	General Fund	Prof	1.00
	Adjustment for FTE BMF	General Fund	Prof	0.50
<u>Program 2212Y Science Kit Refurbishment</u>				
	Adjustment for FTE BMF	General Fund	ESP	1.00
<u>Program 22140 Educational Data Support Services</u>				
	Adjustment for FY20 Budget	General Fund	Prof	(1.00)
<u>Program 22190 Achieve Team</u>				
	Adjustment per FTE BMF	General Fund	Teachers	3.00
	Adjustment for FY20 Budget	General Fund	ESP	(0.50)
<u>Program 22220 School Library Services</u>				
	Adjustment per allocation letters & movement to centralized staff	General Fund	ESP	(11.60)
	Adjustment to correct program	General Fund	ESP	(1.00)
<u>Program 22410 International Baccalaureate</u>				
	Adjustment per allocation letters	General Fund	Teachers	2.00
<u>Program 23210 Office of the Superintendent</u>				
	Adjustment per allocation letters	General Fund	Prof	1.00
<u>Program 24110 Building Administration</u>				
	Adjustment per allocation letters	General Fund	Prof	(4.00)
	Adjustment per allocation letters	General Fund	ESP	(6.00)
<u>Program 24130 School Business Management</u>				
	Adjustment per allocation letters	General Fund	ESP	0.50
<u>Program 25010 Business Services</u>				
	Adjustment for FY20 Budget	General Fund	ESP	(0.50)

STAFF CHANGES FOR ALL FUNDS FOR FY 2019-2020 PROPOSED BUDGET

	Position	Funding Source	Employee Group	FTE
<u>Program 25130 Budget</u>	Adjustment for FY20 Budget	General Fund	Prof	(1.00)
	Adjustment for FY20 Budget	General Fund	Prof	1.00
	Adjustment for FY20 Budget	General Fund	ESP	0.50
<u>Program 25160 Fiscal Services</u>	Adjustment for FY20 Budget	General Fund	Prof	(1.00)
<u>Program 26210 M & O Operations</u>	Adjustment per allocation letters	General Fund	ESP	(2.00)
	Adjustment for FY20 Budget	General Fund	ESP	(5.00)
<u>Program 26600 Security Services</u>	Adjustment per allocation letters	General Fund	Prof	1.00
			ESP	0.50
<u>Program 27200 Vehicle Operation Services</u>	Adjustment for FY20 Budget	General Fund	ESP	(1.00)
<u>Program 28300 Human Resource Services</u>	Adjustment for FY20 Budget	General Fund	ESP	(0.50)
<u>Program 28341 Non-Instructional Staff Training</u>	Adjustment to correct program	General Fund	ESP	1.00
<u>Program 33100 Tesla Infant/Toddler</u>	Adjustment per allocation letters	General Fund	ESP	(1.25)
<u>Program 34100 Adult Basic Education</u>	Adjustment per allocation letters	General Fund	Teachers	0.60
	Subtotal Net Staffing Changes General Fund			<u>(99.40)</u>
	Teachers			(51.44)
	Professionals			(11.50)
	ESP			(36.46)
Risk Related Activities Fund (Fund 18)	Subtotal Net Staffing Changes Colorado Preschool Fund			<u>0.00</u>
	FTE adjustments provided by Early Childhood Office	Colo Presch	Teacher	5.00
Colorado Preschool Fund (Fund 19)	FTE adjustments provided by Early Childhood Office	Colo Presch	ESP	5.67
	Subtotal Net Staffing Changes Colorado Preschool Fund			<u>10.67</u>
	FTE adjustments provided by Food Services Office	Food Svcs	Prof	0.00
Food Services Fund (Fund 21)	FTE adjustments provided by Food Services Office	Food Svcs	ESP	0.00
	Subtotal Net Staffing Changes Food Services Fund			<u>0.00</u>
	FTE adjustments provided by Grants Office	DPGF	Teachers	7.68
Designated Purpose Grants Fund (Fund 22)	FTE adjustments provided by Grants Office	DPGF	Prof	(2.00)
	FTE adjustments provided by Grants Office	DPGF	Prof	(2.85)
	FTE adjustments provided by Grants Office	DPGF	ESP	7.21
	Subtotal Net Staffing Changes Designated Purpose Grants Fund			<u>10.04</u>
		Cap Res	Prof	(2.00)
Capital Reserve Fund (Fund 43)		Cap Res	Prof	1.00
		Cap Res	ESP	1.00
	Subtotal Net Staffing Changes Capital Reserve Fund			<u>0.00</u>
Employee Benefits/Insurance Fund (Fund 64)	Subtotal Net Staffing Changes Employee Benefits/Insurance Fund			<u>0.00</u>
Production Printing Fund (Fund 68)	Subtotal Net Staffing Changes Production Printing Fund			<u>0.00</u>
	Total Staffing Change			<u>(78.69)</u>

REQUESTED CHANGES TO AUTHORIZED STAFFING LEVELS

Requested in the Proposed FY 19/20 Budget

General Fund

Adjustment per allocation letters	(86.50)	Adjustment per allocation letters	(4.00)
Adjustment for differentiated staffing	13.95	Adjustment for FTE BMF	1.00
Adjustment per allocation letters - special education positions	17.51	Adjustment for FTE BMF	1.00
Adjustment for FTE BMF	3.00	Adjustment for FTE FY19-20 Budget	(1.00)
Adjustment for FTE FY19-20 Budget	0.60	Adjustment for FTE FY19-20 Budget	(1.00)

Total Teaching Staff	(51.44)	Total Administrators.	(4.00)
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Adjustment for FTE FY19-20 Budget	1.00	Adjustment per allocation letters	(28.36)
Adjustment for FTE FY19-20 Budget	(9.00)	Adjustment for differentiated staffing	(4.88)
Adjustment FTE BMF	0.50	Adjustment per allocation letters - special education positions	0.78
Adjustment for FTE FY19-20 Budget	(1.00)	Adjustment FTE BMF	1.00
Adjustment FTE BMF	1.00	Adjustment FTE BMF	1.00
Adjustment for FTE FY19-20 Budget	(1.00)	Adjustment for FTE FY19-20 Budget	(0.50)
Adjustment for FTE FY19-20 Budget	1.00	Adjustment for FTE FY19-20 Budget	(0.50)
		Adjustment for FTE FY19-20 Budget	0.50
		Adjustment for FTE FY19-20 Budget	(5.00)
		Adjustment for FTE FY19-20 Budget	(1.00)
		Adjustment for FTE FY19-20 Budget	(0.50)
		Adjustment for FTE FY19-20 Budget	1.00

Total Non-Teaching Professional Staff	(7.50)	Total ESP Staff	(36.46)
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Risk Related Activities/Colorado Preschool Funds

Colorado Preschool Fund	5.00		
Total Teaching Staff	5.00	Total Administrators.	0.00
Risk Related Activities	0.00	Colorado Preschool Fund	5.67
Total Non-Teaching Professional Staff	0.00	Total ESP Staff	5.67

Special Revenue Funds

Designated Purpose Grants Fund	7.68	Designated Purpose Grants Fund	(2.00)
Total Teaching Staff	7.68	Total Administrators.	(2.00)
Food Service Fund	0.00	Food Service Fund	0.00
Designated Purpose Grants Fund	(2.85)	Designated Purpose Grants Fund	7.21
Total Non-Teaching Professional Staff	(2.85)	Total ESP Staff	7.21

Capital Projects Fund

		Capital Reserves Fund	1.00
		Total Administrators.	1.00
Capital Reserves Fund	(2.00)	Capital Reserves Fund	1.00
Total Non-Teaching Professional Staff	(2.00)	Total ESP Staff	1.00



Teacher Staffing Based on January 2019 Student Projections
FY 19/20
Elementary 25:1; Middle School at 30; High School at 33.5

Elementary School	Employee FTE
Adams	21.400
Audubon	17.400
Bristol	11.900
BV Montessori	12.900
Carver	13.950
Chipeta	21.400
Columbia	15.900
Edison	15.400
Freedom	20.450
Fremont	20.450
Grant	21.400
Henry	14.900
Howbert	12.900
Jackson	17.400
Keller	20.450
King	17.450
Madison	15.900
Martinez	20.500
McAuliffe	24.400
Midland	11.000
Monroe	20.400
Penrose	17.400
Queen Palmer	11.900
Rogers	18.400
Rudy	14.900
Scott	28.500
Steele	14.900
Stratton	14.500
Taylor	10.900
Trailblazer	14.900
Twain	18.400
West Elem	13.900
Wilson	17.450
June Mods	
Total Elementary Schools	563.900
Middle School	
Galileo	23.900
Holmes	31.000
Jenkins	44.000
Mann	21.600
North	34.600
Russell	31.000
Sabin	35.000
Swigert	28.000
West	14.000
June mods	
Total Middle Schools	263.100
High School	
Coronado	61.300
Doherty	88.700
Mitchell	59.900
Palmer	73.100
June adjustment	
Subtotal High Schools	283.000
Grand Total	1,110.000
ROTC staff	7.000
Grand Total	1,117.000
Alternative Schools	
RJWAC	5.000
Achieve On-line	13.500
Bijou	8.000
Career Pathways	7.000
Digital	5.500
Odyssey ECCO	12.000
Spgs Comm Night Sch	0.000
Tesla	15.000
Alternative Sch Total	66.000

Teacher Staffing Based on January 2019 Student Projections
FY 19/20
Elementary 25:1; Middle School at 30; High School at 33.5

Program Breakdown:	00100	459.400
	00200	212.100
	00300-15000	438.500
		<u>1,110.000</u>
	08910	7.000
		<u>1,117.000</u>
high schools		283.000
elem band/orchestra		14.600
elem art/pe/music		90.900
middle sch art/pe/music		<u>51.000</u>
		439.500
00100		451.100
00100 elem special		8.300
02000 elem		29.400
08300 elem		32.500
12000 elem		<u>42.600</u>
		563.900
00200		212.100
02000 ms		12.000
08300 ms		18.000
12000 ms		<u>21.000</u>
		263.100
00300		44.000
009AV		1.000
02000 hs		10.000
03000		4.500
05000		43.500
06000		19.000
08300 hs		18.000
09000		4.000
10000		5.000
11000		43.000
12000 hs		10.000
13000		43.000
15000		<u>38.000</u>
		283.000
00100		459.400
00200		212.100
00300		44.000
009AV		1.000
02000		51.400
03000		4.500
05000		43.500
06000		19.000
08300		68.500
09000		4.000
10000		5.000
11000		43.000
12000		73.600
13000		43.000
15000		<u>38.000</u>
		1,110.000
08910 JROTC		<u>7.000</u>
		1,117.000

Teacher Staffing Allocations
FY18/19 Allocation Letters / Budgeted Staffing

		Proj Total K-12	Proj Ct Kdgrtn	Proj Ct 1-12	00100 Kdgrtn	00100 - 15000	Other Specials 00100 - 15000	IBRs 00100 - 15000	Art 02000
School ID	School Name								
101	Adams	424.00	75.00	349.00	4.00	14.00			1.00
102	Audubon	327.00	53.00	274.00	1.00	13.00			1.00
104	Bristol	209.00	35.00	174.00	1.00	7.00	1.00		0.70
105	Buena Vista Montessori	178.00	34.00	144.00	2.00	5.50	1.00	2.00	0.90
106	Carver	283.00	50.00	233.00	2.00	9.00			0.50
109	Chipeta	431.00	71.00	360.00	3.00	15.00			1.00
107	Columbia	253.00	43.00	210.00	1.00	11.00	1.00		1.00
108	Edison	301.00	58.00	243.00	2.00	10.00			1.00
143	Freedom	417.00	72.00	345.00	3.00	14.00	0.00		1.00
110	Fremont	383.00	69.00	314.00	2.00	15.00			1.00
111	Grant	455.00	78.00	377.00	3.00	15.00			1.00
112	Henry	279.00	45.00	234.00	2.00	10.00			1.00
113	Howbert	238.00	40.00	198.00	2.00	8.00			1.00
116	Jackson	332.00	58.00	274.00	3.00	11.00			1.00
118	Keller	391.00	65.00	326.00	2.50	14.50			1.00
119	King	328.00	66.00	262.00	1.00	13.00			1.00
123	Madison	264.00	45.00	219.00	3.00	10.00			0.50
122	Martinez	391.00	68.00	323.00	3.00	14.00			1.00
142	McAuliffe	471.00	86.00	385.00	4.00	16.00	1.00		1.00
124	Midland	195.00	30.00	165.00	1.00	7.00		0.60	0.50
125	Monroe	364.00	65.00	299.00	2.00	15.00			1.00
127	Penrose	362.00	61.00	301.00	4.00	10.00			1.00
126	Q Palmer	215.00	42.00	173.00	2.00	7.00			1.00
129	Rogers	329.00	63.00	266.00	3.00	11.00	1.00		1.00
131	Rudy	294.00	54.00	240.00	3.00	9.00			1.00
140	Scott	567.00	90.00	477.00	3.00	21.00	1.00		1.00
132	Steele	288.00	49.00	239.00	2.00	10.00			0.70
133	Stratton	294.00	42.00	252.00	2.00	9.00	0.80		0.60
134	Taylor	207.00	28.00	179.00	2.00	6.00			0.50
139	Trailblazer	290.00	49.00	241.00	2.00	10.00			0.50
135	Twain	328.00	54.00	274.00	3.00	12.00			1.00
148	West Elementary	211.00	37.00	174.00	2.00	7.00	1.50		1.00
138	Wilson	336.00	66.00	270.00	2.00	12.00			1.00
	Subtotal	10,635.00	1,841.00	8,794.00	77.50	371.00	8.30	2.60	29.40

		Projected Total K-12	Projected Cnt Kdgrtn	Projected Cnt 1-12	00200 - 15000	Other Specials 00200 - 15000	IBRs 00200 - 15000
250	Galileo	489.00		489.00	23.10		
242	Holmes	664.00		664.00	31.00		
249	Jenkins	926.00		926.00	44.00		
244	Mann	425.00		425.00	20.00	1.60	
245	North	678.00		678.00	30.60	2.00	
246	Russell	607.00		607.00	29.00	2.00	
247	Sabin	755.00		755.00	35.00		
251	Swigert	615.00		615.00	28.00		
248	West Middle	262.00		262.00	13.00		
	Subtotal	5,421.00		5,421.00	253.70	5.60	0.00

		Proj Total K-12	Proj Ct Kdgrtn	Proj Ct 1-12	Classroom 00300-15000	Deans 00300-15000	Tutor Center 00300-15000	Math / Reading 00300-15000
350	Coronado	1,270.00		1,270.00	52.00	1.00	1.00	2.00
351	Doherty	1,954.00		1,954.00	80.90	1.00	1.00	2.00
352	Mitchell	1,130.00		1,130.00	47.30	1.00	1.00	2.00
353	Palmer	1,517.00		1,517.00	62.50	1.00	1.00	3.00
	Subtotal	5,871.00	0.00	5,871.00	242.70	4.00	4.00	9.00

Subtotal Elementary, Middle and High

		Proj Total K-12	Proj Ct Kdgrtn	Proj Ct 1-12	009AC	009AL	Sm Sch IBR Adj 009AL	IBR Sci Grad Add'l 009AL
400	Roy J Wasson Academic Campus					4.00		
462	Achieve k12	244.00		244.00	13.50			
470	Bijou	125.00		125.00		7.50		0.50
440	Career Pathways					7.00		
461	Digital	125.00		125.00				
454	Odyssey ECCO	240.00		240.00				
452	Springs Community Night School	40.00		40.00				
475	Tesla	185.00		185.00		13.00	2.00	
	Subtotal	959.00		959.00	13.50	31.50	2.00	0.50
Totals		22,886.00	1,841.00	21,045.00	77.50	880.90	49.40	38.90

Teacher Staffing Allocations
FY18/19 Allocation Letters / Budgeted Staffing

PE	Music	Band / Orch	Title I MLO xfered FTE									
08300	12000	12000								Supt Alloc	June Mods	Total
1.00	1.00	0.40										21.40
1.00	1.00	0.40										17.40
1.00	1.00	0.20										11.90
0.50	0.60	0.40										12.90
1.00	1.00	0.45										13.95
1.00	1.00	0.40										21.40
1.00	0.50	0.40										15.90
1.00	1.00	0.40										15.40
1.00	1.00	0.45										20.45
1.00	1.00	0.45										20.45
1.00	1.00	0.40										21.40
1.00	0.50	0.40										14.90
1.00	0.50	0.40										12.90
1.00	1.00	0.40										17.40
1.00	1.00	0.45										20.45
1.00	1.00	0.45										17.45
1.00	1.00	0.40										15.90
1.00	1.00	0.50										20.50
1.00	1.00	0.40										24.40
1.00	0.50	0.40										11.00
1.00	1.00	0.40										20.40
1.00	1.00	0.40										17.40
1.00	0.50	0.40										11.90
1.00	1.00	0.40										18.40
1.00	0.50	0.40										14.90
1.00	1.00	0.50										28.50
1.00	0.80	0.40										14.90
1.00	0.60	0.50										14.50
1.00	1.00	0.40										10.90
1.00	1.00	0.40										14.90
1.00	1.00	0.40										18.40
1.00	1.00	0.40										13.90
1.00	1.00	0.45										17.45
32.50	29.00	13.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	563.90

Notes:

Other Specials - Suzuki music teacher
FY04 IBR - 2.0 Montessori; Other
Specials Interventionist .50,
Montessori Coordinator TOSA .50

Other Specials - 1.0 Interventionist

Sup alloc - classroom

Other Specials - 1.0 math teacher
FY18 IBR - 1.6 FTE (.6 Spanish + 1.0
classroom) FY20 1.0 IBR moved to
support

Dean at Rogers

Other Specials - 1.0 science teacher

Other Specials- TOSA

Other Specials - 1.0 Eagles Class - Dean

										Supt Alloc	June Mods	Total
										0.80		23.90
												31.00
												44.00
												21.60
										2.00		34.60
												31.00
										0.00		35.00
												28.00
										1.00		14.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3.80	0.00	263.10

Sup Alloc - classroom

Sup Alloc - classroom

Other Specials - STEM 1.6

Other Specials - 2.0 foreign language;
Dean +1 classroom teacher
Other Specials - 2.0 Performing Arts
magnet;

Sup Alloc - classroom

Reading	Sci Grad Req	Nova Net	AVID	Freshman Academy	Millenium Academy	9th Grade Academy	9th Grade Core	JROTC	IB - Classroom	Supt Alloc	June Mods	Total
00300-15000	00300-15000	00300-15000	009AV	00300-15000	00300-15000	00300-15000	00300-15000	08910		1.00		61.30
1.00	0.80	0.50		2.00				3.00				91.70
1.00	0.60	1.00			2.00	2.00		4.00		2.00		63.90
1.50	0.60	0.50	1.00			1.00			0.00			73.10
4.50	3.00	3.00	1.00	2.80	2.00	3.00	0.00	7.00	0.00	3.00	0.00	290.00

1,117.00

009DS	009EC	Deans 009EC	AVID							Supt Alloc	June Mods	Total
										1.00		5.00
												13.50
												8.00
												7.00
5.00										0.50		5.50
	10.00	1.00	1.00									12.00
												0.00
												15.00
5.00	10.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	1.50	0.00	66.00
42.00	42.00	17.60	2.00	2.80	2.00	3.00	0.00	7.00	0.00	8.30	0.00	1,182.00

Sup Alloc - classroom



OTHER INFORMATION

Colorado Springs School District 11
FY19/20 Recurring Proposed Budget Modifications Summary

Catalog #	Division	Program	Program Description	\$ Amount	FTE	R/N*	Description	Owner
PSS-2	Personnel Support Services	22130	Instruction Staff Training	35,000	-	R	The District is currently using an antiquated "paper evaluation" system for the educational support professionals and executive professionals that are not evaluated in accordance with SB10-191. The implementation of an electronic evaluation system will allow the District to be data driven in aligning professional development opportunities in District 11 with the District's strategic plan. The alignment of all employees using an electronic system will connect and support required professional development for all positions.	Bailey/Sanders
PSS-3	Personnel Support Services	29100	Volunteer Services	9,000	-	R	Support for future licensing and technical support for the district-wide visitor management system, if request for such is approved. (See TS-4)	Bailey/McCarron
DBS-6	Business Services	26250	Utilities - Facilities	300,000	-	R	Utility costs and consumption rose in 2018-19. Increases in consumption and rates for water and sewer, natural gas, and electricity are projected to continue climbing in the future. In order for the District to continue to function as a safe learning and working environment as well as meet the demands of all district building needs, an increase in this budget is requested.	Gustafson/Pope
ALL-2	Achievement/Learning/Leadership	22190	School Improvement Team (ACT Team)	800,000	3.0	R	ACT is focused on expediting resources and supports to schools identified as needing intensive, targeted supports (based on school performance framework ratings and multi-year trends). Funds are requested to primarily serve 14 schools based on their major improvement strategies as identified in their universal school improvement plans. The District would struggle to support timely and targeted use of funds designed to help schools with the greatest needs, resulting in the possibility of more schools slipping behind if not funded.	Engstrom/Koselak
ALL-6	Achievement/Learning/Leadership	009VE	Career and Technical Education	44,750	-	R	Membership with Pikes Peak Business and Education Alliance (PPBEA). Funding will provide support across the District in grades K-12 for broad career and postsecondary work based learning. Access to the PPBEA Marketplace will allow all teachers K-12 to access a regional network of employers who have posted opportunities for students and teachers to engage in industry exploration.	Engstrom/Roberson
ALL-7	Achievement/Learning/Leadership	2212Y	Curriculum and Instruction Science Kit Center	10,159	1.0	R	This request would fund 1.0 FTE assistant technician position at the Science Kit Center, which is currently staffed with 2.0 FTE and a temporary employee. The existing FTE at the Science Kit Center are a coordinator and a technician. The temporary employee works forty hours per week year-round. If approved, the position would replace the current temporary position. The current budget for the temporary worker salary and benefits would be redirected to fund this request but needs additional funding to support a full time position.	Engstrom/Founds
ALL-9	Achievement/Learning/Leadership	22120 / 06000	Curriculum Alignment/World Language	138,783	1.0	R	This request supports the conversion of the World Language Department into the Global Education Department by converting the 0.5 teacher on special assignment to 1.0 facilitator and increasing the department budget to support additional world language programming. In 2019, the superintendent identified a need to increase world language programming to support, enrich, and expand world language programming at each level: high school, middle school, and elementary school.	Engstrom/Murtha
ALL-10	Achievement/Learning/Leadership	17910 / 00400	Early Childhood	500,000	7.3	R	This budget modification would allow the District to open five additional preschool classrooms and correct the preschool fund mismatch, which is currently unsustainable. The five additional classrooms are needed to accommodate the 30 percent increase in students with special needs across the District. School districts are mandated by state and federal law to provide services to special needs students.	Engstrom/Howell

TOTAL 1,837,692 12.3

Colorado Springs School District 11
FY19/20 Non-Recurring Proposed Budget Modifications Summary

Catalog #	Division	Program	Program Description	\$ Amount	FTE	R/N*	Description	Owner
TS-3	Technology Services	26600	Security Services	200,000	-	N	Complete district-wide security camera replacement upgrades and begin the cyclic replacement of the analog radio system to digital as well as other future security system replacements or upgrades.	McCarron/ Hastings
TS-4	Technology Services	26600	Security Services	12,000	-	N	Purchase district-wide visitors management system equipment, allowing email and text alerts and sex offender checks. System will photo, scan, and print ID badges for building visitors. (See PSS-3)	McCarron/ Bailey
SUP-1	Superintendent	22240	Media Production Services	30,000	-	N	A lift is used to adjust lighting that is located too high to be safe for a ladder. Transportation of the lift from school to school is required depending upon the needs of the production. Some productions are for school events and others are for facility rental to outside parties. The lift is damaging the tailgate of the auditorium manager's personal pick up. Damage to the tailgate is unacceptable and after some discussion, it was decided a district vehicle was needed for transporting the lift.	Thomas/ Ashby
DBS-1	Business Services	27200	Transportation	100,000	-	N	The purchase of two activity buses will help reduce the cost of field trips and reduce the need for motor coaches. Activity buses do not require drivers to earn a commercial drivers' license (CDL). By utilizing bus drivers who do not need a CDL, field trip costs are lower and the need for motor coaches can be reduced.	Gustafson/ Soto
DBS-2	Business Services	28130	Grants	20,000	-	N	Increase funding for contracted grant-development/writing services, which have become a need because increasing post-award management work due to increased grant terms/conditions and required documentation as well as increasing pursuit of funding. The only staff member supporting pursuit is the director, who spends majority of time on post-award management.	Gustafson/ Reitwiesner
ALL-1	Achievement / Learning/Leadership	00900	General Education	92,317	-	N	Alpine Achievement will no longer support the housing of individual student plans for special education, gifted and talented, early literacy, and others beyond SY2019-2020. In previous years, Educational Data and Support Services split half the renewal costs for Alpine Achievement. In 2019-2020, Achievement, Learning and Leadership needs to have access to Alpine Achievement to port student plans to other platforms, while searching for a new platform to meet these needs.	Engstrom
ALL-4a	Achievement / Learning/Leadership	00300	General High School Education	70,844	-	N	Pre-AP (pre-advanced placement) program offers consistent, high standards in focused courses that help build, strengthen, and reinforce students' content knowledge and skills. Pre-AP courses get students ready for AP and other college-level coursework, designed to be the standard, baseline course in each student's particular subjects. The program is designed to bring a rigorous learning experience to all high school students in grades 9 and 10 and directly aligns to postsecondary educational requirements. The program will provide an attractive draw for students. Textbooks required for the geography/history courses will be purchased for each ninth grade student. The purchase price includes the on-line resource, as well as the text. The fee includes all coursework syllabi, materials, and eight required assessments. Fees include teacher training, curriculum materials, assessment platform, and reports. In 2019-2020, the schools will offer Pre AP biology, English language arts 1-2, algebra, and geography/history.	Engstrom
ALL-4b	Achievement / Learning/Leadership	00301	General High School Education	180,000	-	N	Pre-AP (pre-advanced placement) program offers consistent, high standards in focused courses that help build, strengthen, and reinforce students' content knowledge and skills. Pre-AP courses get students ready for AP and other college-level coursework, designed to be the standard, baseline course in each student's particular subjects. The program is designed to bring a rigorous learning experience to all high school students in grades 9 and 10 and directly aligns to postsecondary educational requirements. The program will provide an attractive draw for students. Textbooks required for the geography/history courses will be purchased for each ninth grade student. The purchase price includes the on-line resource, as well as the text.	Engstrom
TOTAL				705,161	-			

Total amount all requests: 2,542,853
Total FTE all requests: 12.25

Colorado Springs School District 11
FY19/20 Proposed June Budget Modifications Summary

Catalog #	Division	Program	Program Description	\$ Amount	FTE	R/N*	Description	Owner
June -1	Achievement/ Learning/Leadership	18000	Athletics/Sports	15,000	-	R	This request supports the purchase of additional artificial intelligence-driven automatic camera system (Hudl Focus). It allows the Athletics Department's requirement to share game footage with other schools in the league and reduces man hours needed to record games. It improves the quality of game footage and allows students to create highlight videos. The system and will continue to allow high school broadcasting students play-by-play game calling.	Engstrom/ Noll/Ashby
June-2	Achievement/ Learning/Leadership	18000	Athletics/Sports	13,100	-	N	Supports installation costs for Hudl Focus camera system in the main gymnasiums at all four traditional high schools.	Engstrom/ Noll/Ashby
June -3	Achievement/ Learning/Leadership	22400 009SL 26210	Supervision of Summer Enrichment Summer Literacy Custodians	300,000	-	R	Support the continuation of the Colorado Springs School District 11 Summer Enrichment Series, extending student learning beyond the typical academic year. Opportunities are for all current students in kindergarten through fifth grade by providing free programming, transportation, and meals at designated elementary schools throughout the District.	Engstrom/ Founds
June -4	Achievement/ Learning/Leadership	13000	Natural Science	30,000	-	R	Support bus transportation to the STARBASE Academy offered at Peterson Air Force Base. The program is designed for fifth grade students and offers a five-day, hands-on science, technology, engineering, and math based program to explore astronomy, aeronautics, and other related concepts. The program is without fees.	Engstrom/ Founds
June-5	Achievement/ Learning/Leadership	TBD	TBD	300,000	-	R	Supports the creation of enrichment programming for James Monroe Elementary and Mark Twain Elementary that extends the available student day from 6:00 a.m. to 6:00 p.m., with no cost to parents.	Engstrom/ Kalbach
June-6	Superintendent	21140	Enrollment	50,000	-	R	Procurement of an electronic tool to interface with families regarding enrollment in the District. This might include a database tool for comparing schools by programs offered, a tool for managing open enrollment applications, a user-friendly interface for initial enrollment, and/or returning student data updates.	Thomas/ Demi-Smith
June-7	Achievement/ Learning/Leadership	17910	Special Education Preschool	37,000	0.8	R	District 11 will be able to open and staff one additional preschool classroom with an education assistant for the students with special needs.	Engstrom/ Howell
June-8	Superintendent	23140	Election Services	100,000	-	N	El Paso County collects fees for each participant in a general election. District 11 will have board of education directors up for election in November 2019 and must fund election costs.	Thomas
June-9	Business Services	26234	Facilities - Mechanical Building Maintenance	275,000	-	N	Purchase portable air conditioning units for the eight remaining schools that do not have air conditioning. This equipment will be placed in classrooms, gyms, cafeterias, and media centers to provide cooling to those spaces. Providing portable cooling equipment will increase occupant comfort and will result in a pleasant working and learning environment. An increase in student achievement and a decrease in disciplinary events is anticipated..	Gustafson/ Chism
June-10	Personnel Support Services	00900	General Education	750,000	10.0	R	With the passage of legislation this spring, full day kindergarten will be funded through the state. This frees up current full day kindergarten funding through the mill levy override. The District would like to accelerate mill levy override PIP 2017-5 and hire 10 teachers now instead of 2020-21 when PIP 2017-5 was to phase-in these teachers..	Bailey
June-11	Personnel Support Services	00900	General Education	750,000	10.0	R	With the proposed reductions in the 2019-20 budget, the addition of these 10 teachers will help with class size levels, play a significant role in class management and address parent concerns regarding large class sizes.	Bailey
TOTAL				2,620,100	20.8			

*R/N R= Recurring
 N= Non-Recurring

Summary of Transactions Between Funds

Proposed Budget

FY2019-2020

1) Revenue Transfers:

From		To	
2000 Mill Levy Override Fund (1)	<i>Per Implementation Plan</i>	General Fund	
27-651-00-00000-521000-0000	21,558,272	10-000-00-00000-522700-0000	21,558,272
Mill Levy Override Fund (1)	<i>Per Implementation Plan</i>	General Fund - IT programs	
27-651-00-00000-521000-0000	3,600,000	10-000-00-00000-522700-0000	3,600,000
2000 Mill Levy Override Fund (1)	<i>Per Implementation Plan</i>	General Fund - IT programs	
27-651-00-00000-522100-0000	90,000	21-766-00-00000-522700-0000	90,000
General Fund	<i>Subsidize Preschool Program</i>	Preschool Fund	
10-000-00-00000-521900-0000	157,800	19-000-00-00000-521000-0000	157,800
General Fund	<i>Per Pupil Allocation</i>	Capital Reserve Capital Projects	
10-000-00-00000-524300-0000	4,500,000	43-000-00-00000-521000-0000	4,500,000
General Fund	<i>2016 COP Payment</i>	Capital Reserve Capital Projects	
10-000-00-00000-524300-0000	520,728	43-000-00-00000-521000-0000	520,728
General Fund	<i>Per Pupil Allocation</i>	Risk Management Fund	
10-000-00-00000-521800-0000	2,916,000	18-000-00-28520-521000-0000	1,071,202
		18-000-00-28530-521000-0000	314,022
		18-000-00-28540-521000-0000	140,676
		18-000-00-28550-521000-0000	373,934
		18-000-00-28560-521000-0000	1,016,166
General Fund	<i>Food Service Insurance</i>	Risk Management Fund	
10-000-00-00000-521800-0000	109,063	18-000-00-28520-521000-0000	75,221
		18-000-00-28530-521000-0000	11,569
		18-000-00-28540-521000-0000	5,497
		18-000-00-28560-521000-0000	16,776
Production Printing	<i>Reimburse for FY17 copier purchase</i>		
68-000-00-00000-521000-0000	80,000	10-000-00-00000-526800-0000	80,000
Total Revenue Transfers	33,531,863	33,531,863	

(1) This transfer amount must be supported by actual expenditure documentation.

2) User-Charges:

Debit		Credit	
General Fund		General Fund	
10-654-00-00900-085300-0000	527,825	10-678-00-26400-085300-0000	419,282
10-654-00-00900-085300-0001	208,325	10-672-00-26400-085300-0000	43,052
	736,150	10-678-00-26400-085300-0000	141,629
		10-672-00-26400-085300-0000	18,884
		10-678-00-26400-085300-0000	47,210
		10-678-00-26400-085300-0000	66,093
General Fund			736,150
10-622-00-18000-052000-0000	12,351		
10-622-00-18000-021620-0000	18,278		
10-748-00-27100-052000-0000	132,829	Risk Management Fund	
10-748-00-27100-021660-0000	22,052	18-664-00-28520-052900-0000	41,462
Production Printing		18-664-00-28530-052900-0000	9,290
68-768-00-25400-021660-0000	1,132	18-664-00-28540-052900-0000	4,414
68-768-00-25400-052000-0000	2,068	18-664-00-28560-052900-0000	133,544
	188,710		188,710
Production Printing		General Fund	
68-768-00-25000-050000-0000	24,380	10-762-00-26250-062100-0001	3,478
68-768-00-26210-050000-0000	3,113	10-762-00-26250-062200-0001	8,756
68-768-00-26250-041100-0000	135	10-658-00-25160-086000-0000	24,380
68-768-00-26250-041200-0000	323	10-762-00-26250-041100-0001	135
68-768-00-26250-062100-0000	3,478	10-762-00-26210-086000-0000	3,113
68-768-00-26250-062200-0000	8,756	10-762-00-26250-041200-0001	323
68-768-00-28000-085300-0000	727	10-672-00-28400-085300-0000	727
	40,912		40,912
Total User-Charges	965,772	965,772	

**Summary of Transactions Between Funds
Proposed Budget
FY2019-2020**

3) State Equalization Allocations:			
From		To	
Mandated Allocations:			
General Fund		Preschool Fund	
10-000-00-00000-581900-3141	4,090,485	19-000-00-00000-581000-0000	4,090,485
Total Mandated Allocations	4,090,485		4,090,485

4) Indirect Charges:			
Debit		Credit	
General Fund:		General Fund:	
		Budget & Planning	
		Facility Rentals	520
		Grants & Funds Acquisitions	4,220
		10-654-00-25130-086900-0000	4,740
Facility Rental		Business Services	
Budgeting	520	Facility Rentals	1,043
Business Services	1,043	Grants & Funds Acquisitions	2,109
Fiscal Services	1,512	10-651-00-25010-086900-0000	3,152
Procurement	7,243	Procurement	
10-660-00-33500-086900-0000	10,318	Facility Rentals	7,243
Summer High School		Grants & Funds Acquisitions	17,961
Human Resources	438	10-660-00-25200-086900-0000	25,204
Fiscal Services	3,237	Fiscal Services	
10-400-00-22420-086900-0000	3,675	Summer High School	3,237
Grants & Funds Acquisitions		Montessori Preschool	5,861
Budgeting	4,220	Facility Rentals	1,512
Business Services	2,109	Grants & Funds Acquisitions	61,875
Procurement	17,961	10-658-00-25160-086900-0000	72,485
Fiscal Services	61,875	Human Resources	
Human Resources	40,803	Summer High School	438
10-645-00-28130-086900-0000	126,968	Grants & Funds Acquisitions	40,803
Montessori Preschool		10-681-00-28300-086900-0000	41,241
10-105-00-00400-086900-0000	5,861	General Fund	
Preschool Fund		10-000-00-00000-197100-0000	127,234
19-630-00-22380-086800-3141	127,234	General Fund	
Food Service Fund		10-762-00-26250-086900-0000	528,218
21-766-00-26250-086900-0000	528,218	Total Indirect Charges	
Total Indirect Charges	802,274	802,274	

Summary of Transactions Between Funds
Proposed Budget
FY2019-2020

5) 2017 MLO Allocations:				
From			To	
Mandated Allocations:				
2017 Mill Levy Override Fund	Per Implementation Plan		General Fund	
27-651-00-00000-521000-2017		20,818,455	10-000-00-00000-522700-2017	20,818,455
2017 Mill Levy Override Fund			Risk Management Fund	
27-651-00-00000-521800-2017		4,633	18-000-00-00000-522700-2017	4,633
2017 Mill Levy Override Fund			Preschool Fund	
27-651-00-00000-521900-2017		100,934	19-000-00-00000-522700-2017	100,934
2017 Mill Levy Override Fund			Food Service Fund	
27-651-00-00000-522100-2017		489,008	21-766-00-00000-522700-2017	489,008
2017 Mill Levy Override Fund			Benefits Fund	
27-651-00-00000-526400-2017		7,448	64-000-00-00000-522700-2017	7,448
2017 Mill Levy Override Fund			Print Production Fund	
27-651-00-00000-526800-2017		49,522	68-000-00-00000-522700-2017	49,522
Total Mandated Allocations		21,470,000		21,470,000

6) 2017 MLO Allocations:			
From		To	
Mandated Allocations:			
2017 Mill Levy Override Fund	Per Implementation Plan	Capital Reserve Fund	
27-651-00-00000-524300-2017	9,230,000	43-000-00-00000-522700-2017	9,230,000
Total Mandated Allocations	9,230,000		9,230,000

RENTAL FEE SCHEDULE FOR SCHOOL DISTRICT 11 FACILITIES

PLEASE NOTE: The total cost of renting a facility includes hourly rental charge PLUS costs of operation. There will be a \$100 non-refundable deposit/cancellation fee due at the time of reservation for large or long term rentals, which will be applied to the last month of rent.

FACILITY CHARGES:

Classrooms	\$17.00 hourly
Gymnasiums at elementary schools	\$22.00 hourly
Exceptions: Chipeta, Freedom, Lt. Col. Thomas H. Martinez, Christa McAuliffe, Queen Palmer, Vera Scott and Trailblazer	\$30.00 hourly
Gymnasiums at middle schools or high school auxiliary gyms	\$30.00 hourly
Gymnasiums at high schools	\$40.00 hourly
Outside areas (such as fields, court yards, etc.)	\$35.00 hourly
Tennis courts	\$18.00-\$25.00 hourly per court ⁴
Parking lots	\$22.00 hourly
Swimming pools	\$75.00 hourly ¹
Lobbies, hallways, and tables, concessions	\$30.00 per event ²

GARRY BERRY STADIUM

Stadium rental for games (includes lights)	\$110.00 hourly
Practice time	\$82.00 hourly
Track use	\$55.00 hourly
Stadium manager (must be a District 11 employee)	\$35.00 hourly (2-hour minimum)
Scorekeeper (must be a District 11 employee)	\$55.00 per game
Press box announcer	\$55.00 per game
Lower turf field (\$10/hour extra for lights)	\$65.00 hourly

LARGE SPECIALIZED MEETING SPACE

Cafeterias, media centers, band rooms, choir rooms at middle schools and high schools	\$44.00 hourly
Lecture halls and dance studio	\$65.00 hourly

The above facilities are not available at non-profit rates.

AUDITORIUMS/CAFETORIUMS

Francisco Vasquez de Coronado auditorium	seats 760	\$180.00 hourly ³
Thomas B. Doherty auditorium	seats 500 493	\$132.00 hourly ³
Galileo School of Math and Science auditorium	seats 350	\$72.00 hourly
Francis L. Jenkins Middle School cafetorium	seats 300	\$65.00 hourly
Horace Mann auditorium	seats 300	\$72.00 hourly
General William Mitchell auditorium	seats 835	\$180.00 hourly ³
General William J. Palmer auditorium	seats 1447	\$240.00 hourly ³
Queen Palmer auditorium	seats 375	\$72.00 hourly
Jack Swigert Aerospace Academy auditorium	seats 439	\$72.00 hourly
Nikola Tesla auditorium	seats 240	\$72.00 hourly
Roy J. Wasson auditorium	seats 1166	\$240.00 hourly ³
West auditorium	seats 240	\$72.00 hourly
Set up/rehearsal/strike time		\$50.00 hourly
Non-refundable processing fee for high school auditoriums		\$35.00 onetime fee

Non-profit rates are available for auditoriums with a valid and current 501(c)(3) determination letter from the Internal Revenue Service.

COST OF OPERATION

The operational cost of each facility will be determined individually depending on the characteristics of the facility, the use, the number of District 11 employees hired to work, and other criteria as needed for the event.

Event Staff (must be District 11 employees)	
Auditorium manager	\$45.00 \$50.00 hourly (2 hour minimum)
Custodian	\$40.00 hourly (2 hour minimum)
Lifeguard (additional lifeguard required for every 25 swimmers)	\$25.00 (2 hour minimum)
Security	\$40.00 hourly (2 hour minimum)
Site facilitator	\$40.00 hourly (2 hour minimum)
Stage technician	\$25.00 hourly (2 hour minimum)

Equipment Usage Fees	
Audio only equipment usage fee	\$30.00/day
Grand piano, if available	\$75.00 plus tuning fee, if needed
Internet/WiFi	\$15.00 per day
Specialized technical equipment usage fee	\$25.00/day
Technical lighting and audio equipment usage fee	\$40.00/day
Trash pick up	Charged per dumpster at current rate
Athletic equipment usage fees	\$5.00-\$25.00/day

Other	
Late fee	\$75.00/event
Change fee for each adjustment after contract is written	\$5.00

BILLING

- Payments are required ten (10) working days in advance of use.
- Please pay by check, money order, or cashier's check made payable to District 11. No cash please.
- No space can be utilized until a contract is signed, a current certificate of liability insurance is on file, and fees are paid in full.

ADVERTISING

All advertising for activities, which take place in or on the licensed property, shall include the following statement:

"These activities will take place on property that (name of Grantee) has licensed from Colorado Springs School District 11 pursuant to D-11 Board of Education Policy KF. Our group has paid a full rental fee for the facility and, therefore, our rental of the facility is not supported by tax dollars. Our use of a district facility represents neither agreement nor disagreement with our group's goals, purposes, or statement by the Board, administration, or the District."

District 11 does not provide or distribute advertising for lessees.

REFERENCES:

- ¹ Renters must provide a water safety instructor (WSI) and a certified life guard for the first 25 swimmers and an additional certified life guard for each additional 25 swimmers.
- ² Table space may be leased to, among others, political candidates or advocates for purposes of political campaigning. In this regard, all political candidates, regardless of their party affiliation or political beliefs, will be given an opportunity to lease table space at certain specified School District 11 events (e.g. back-to-school nights or school open houses). Lessees will have access to their leased table space only, and mobility is limited to the area immediately adjacent to the leased table. The assigned table location is at the discretion of the school administrator.
- ³ Includes two (2) dressing rooms. Tap dancing is permitted if lessee provides protective flooring.
- ⁴ Matches - \$25 per court per match/lessons - \$18 per hour per court.

List of Commonly Used Acronyms at School District 11

ABE	Adult Basic Education
ACE	Alternative Cooperative Education
ACO	Administrative Contracting Officer
ACT	American College Testing
ACT	Academic System, Culture of Performance and Talent Development
AD	Athletic Director
ADA	Americans with Disabilities Act
ADD	Attention Deficit Disorder
ADE	Automated Data Exchange
ADM	Administration
ADS	Application Development and Support (formerly Information Systems or IS)
AEC	Alternate Education Campus
AED	Amortization Equalization Disbursement
AEFLA	Adult Education Family Literacy Act
AFE	Adult and Family Education
ALJ	Administrative Law Judge
ALL	Achievement, Learning and Leadership (formerly ICSS)
ALP	Advanced Learning Plan
AMAO	Annual Measurable Achievement Outcomes
AP	Assistant Principal
APF	Annual Performance Framework
APR	Annual Performance Review
APPLE	Academic Performance Plan for the Learning Environment
ARC	Annual Required Contribution (for pension reporting)
ARRA	American Recovery and Reinvestment Act
ASBO	Association of School Business Officials
ASCA	American School Counselors Association
ASCENT	Accelerating Students through Concurrent Enrollment
ASE	Adult Secondary Education
AV	Audio Visual
AVID	Advancement Via Individual Determination
AVP	Area Vocational Program
AYP	Adequate Yearly Progress
BAB	Breakfast After the Bell
BEST	Boards of Education Self-funded Trust
BIA	Business Incentive Agreement
BIC	Breakfast in the Classroom or Benefits Insurance Committee
BIP	Behavior Intervention Plan
BMF	Budget Modification Form – replaces the IBR (see archive list)
BOCES	Board of Cooperative Education Service
BOE	Board of Education
BRI	Basic Reading Inventory
BYOD	Bring Your Own Device
CAFR	Comprehensive Annual Financial Report
CASB	Colorado Association of School Boards
CASE	Colorado Association of School Executives
CCR	Communications and Community Relations (formerly OSCR)
CD	Compact Disc or Certificate of Deposit
CDE	Colorado Department of Education
CEA	Colorado Education Association
CESP	Certified Educational Support Professional
CFO	Chief Financial Officer
CFR	Claim Fluctuation Reserve
CIO	Chief Information Officer
CMAS	Colorado Measures of Academic Success (science and social studies) (replaces TCAP)
COP	Certificate(s) of Participation

COBRA	Consolidated Omnibus Budget Reconciliation Act
COTR	Contracting Officer's Technical Representative
CP	Collection Point
CPI	Crisis Prevention Intervention or Consumer Price Index
CPR	Cardio Pulmonary Resuscitation
CPP	Colorado Preschool Program
CRF	Capital Reserve Fund
CSASE	Colorado Springs Association of School Executives
CSEA	Colorado Springs Education Association
CSSD	Colorado Springs School District
CTA	Career Technical Act
CY	Calendar Year
D-11 or D11	District 11 or some other school district as D-followed by their district number (D-20)
DA	Decision Analysis
DAC	District Accountability Committee (formerly DAAC, see archive list)
DAP	Diversity Action Plan
DARS	District Acquisition Regulation System
DASAE	Diploma of Advanced Study in Adult Education
DBS	Division of Business Services
DECA	Distributive Educational Clubs of America
DHH	Deaf and Hard of Hearing
DOK	Depth of Knowledge
DIBELS	Dynamic Indicators of Basic Early Literacy Skills
DPGF	Designated Purpose Grant Fund
DSL	Diagnostic Services and Learning Center (housed at Tesla)
EA	Education Assistant (special education teaching assistant)
EAC	Energy Advisory Committee
EAGLES	Exceptional Academic Gifted Learning Experience Site
EASy	Educational Achievement System
E & O	Errors and Omissions (insurance)
ECOT	Emergency Crisis Operations Team
EDSS	Educational Data Support Services (formerly AERO, see archive list)
EEO	Equal Employment Opportunities
EFL	Educational Functional Level
EFT	Electronic Funds Transfer
ELAT	English Literature Admissions Test or Early Literacy Assessment Tool
ELC	Early Learning Center
ELL	English Language Learner
ELPA	English Language Proficiency Act
ELSIP	Excess of Loss Self Insurance Pool
EMO	Education Management Organization (for charter schools)
EOP	Equal Opportunity Program
EPO	Exclusive Provider Organization
ERO	Electronic Registrar Online system
ESL	English as a Second Language
ESP	Education Support Professional, sometimes Education Service Provider
ESSA	Every Student Succeeds Act (replaces NCLB)
ESY	Extended School Year
FBLA	Future Business Leaders of America
FDK	Full-Day Kindergarten
FERPA	Family Education Rights and Privacy Act (privacy protection)
FMLA	Family Medical Leave Act
FNS	Food and Nutrition Services
FOTC	Facilities Operations and Transportation Center
FPC	Funded Pupil Count
FTE	Full Time Equivalent
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles

GASB	Governmental Accounting Standards Board
GB	Gigabyte
GED	General Educational Development
GFOA	Government Finance Officers Association
GK12	Galileo K12 (assessment)
GOF	General Operating Fund
GRT	Gifted Resource Teacher
GT	Gifted and Talented
HB	House Bill, usually followed by abbreviated calendar year and a 4 digit identifying number
HR	Human Resources
IB	International Baccalaureate
IBNR	Incurred But Not Reported
ICAP	Individual Career and Academic Plan
IDEA	Individuals with Disabilities Education Act
IEC	Irving Education Center
IEL	Integrated English Literacy
IEP	Individualized Education Plan
IGA	Internal Governmental Agreement
ILP	Individual Literacy Plan
IMS	Instructional Management System
INR	Intent Not to Rehire
IP	Internet Protocol
IPT	IDEA Oral Language Proficiency Test
IT	Information and Technology
JROTC	Junior Reserve Officer Training Corps
LAN	Local Area Network
LEP	Limited English Proficient (or Proficiency)
LRE	Least Restrictive Environment
LRS	Learning Resource Services
LTD	Long Term Disability
LTE	Library Technology Educator
LTT	Library Technology Technician
MAP	Measurement of Academic Progress
MESA	Math, Engineering and Science Achievement
MGP	Median Growth Percentile
MIS	Major Improvement Strategy
MLO	Mill Levy Override (sometimes MiLO)
MOA	Memorandum of Agreement
MOU	Memorandum of Understanding
MTSS	Multi-Tier Support System (formerly Response to Interventions or RtI)
MYP	Middle Years Program (pertains to IB)
NEA	National Education Association
NGLC	Next Generation Learning Challenges
OBE	Outcome Based Evaluation
OPEB	Other Post-Employment Benefits
OSPB	Office of State Planning and Budget
OU	Optimization of Utilization
PACT	Parent And Child Together
PARCC	Partnership for Assessment of Readiness for College and Careers (English, language arts, math) (replaces TCAP)
PBDA	Preliminary Budget Development Assumptions
PBIS	Positive Behavior Intervention Support
PBS	Positive Behavior Support
PC	Personal Computer
PERA	Public Employee Retirement Association
PHLOTE	Primary or Home Language Other Than English
PIP	Program Implementation Plan
PLC	Professional Learning Community

PLTW	Project Lead the Way
PLP	Personal Learning Plan
PMO	Project Management Office (or Officer)
PO	Purchase Order
POPP	Post Offer/Pre-Placement Physical
POS	Preliminary Offering Statement
PPASBO	Pikes Peak Association of School Business Officials
PPO	Preferred Provider Organization
PPOR	Per Pupil Operating Revenue
PPR	Per Pupil Revenue
PRC	Professional Resource Center
PSEO	Post-Secondary Enrollment Options
PSS	Personnel Support Services
PYIB	Primary Years International Baccalaureate program
Q	Aequitas Solutions (parent/teacher/student connection system) (Formerly Zangle)
QRI II	Qualitative Reading Inventory (first through fifth graders)
QZAB	Qualified Zone Academy Bond
RCM	Resource Conservation Management (Manager)
READ Act	Colorado Reading to Ensure Academic Development (replaces CBLA)
RFI	Request For Information
RFP	Request For Proposal
RFQ	Request For Quote
RJWAC	Roy J. Wasson Academic Campus
RRAF	Risk-Related Activity Fund
ROI	Rate of Increase or Return on Investment
SA	Situation Analysis
SAC	School Accountability Committee (formerly BAAC, see Archive List)
SAGE	Sustainable Agricultural Green Education
SAIL	Student-centered Academic Interdisciplinary Lab (or Learning)
SAT	Scholastic Aptitude Test, then the Scholastic Assessment Test, then the SAT Reasoning Test, and now simply the SAT.
SB	Senate Bill-usually followed by abbreviated calendar year and a 2 or 3 digit identifying no.
SBE	Standards Based Education
SBR	Standards Based Reporting
SES	Supplemental Educational Services
SIED	Significant Identified Emotional Disorder
SIOP	Sheltered Instruction Observation Protocol
SIPPS	Systematic Instruction in Phonological Awareness, Phonics, and Sight Words (K-3)
SIRSI	This is not an acronym but the actual name of the library system program
SIS	Student Information System
SLD	Specific Learning Disability
SLIC	Significantly Limited Identifiable/Communicable
SLO	Student Learning Outcome
SMART	Specific, Measureable, Attainable, Realistic, Time-bound
SOT	Specific Ownership Taxes
SPED	Special Education
SPF	School Performance Framework
SRD	Sufficient Reading Deficiency
SRO	School Resource Officer
SSA	School and Student Activity
STAMP	STAndards-based Measures in Proficiency (world languages assessment)
STEAM	Science, Technology, Engineering, Arts, and Math
STEM	Science, Technology, Engineering, and Math
SWOT	Strengths, Weaknesses, Opportunities, Threats
SY	School Year
TA	Teaching Assistant
TABOR	TAXpayers Bill Of Rights
TAC	Transportation Advisory Committee

TAP	System for Teacher and Student Advancement Program
TCT	Teachers Coaching Teachers Program
TELL	Teaching, Empowering, Leading and Learning survey
TLC	Teacher Learning Coach (formerly Literacy Resource Teacher or LRT)
TIF	Teacher Incentive Fund
TOSA	Teacher On Special Assignment
TPA	Third Party Administrator
TSA	Tax Sheltered Annuity
TSI	TAP Summer Institute (see TAP above)
UDIP	Unified District Improvement Plan
USIP	Unified School Improvement Plan
WAN	Wide Area Network
WICOR	Writing, Inquiry, Collaboration, Organization and Read to Learn
YPAE	Young People's Art Exhibition
ZBB	Zero Based Budget

Archive List of Previously Used Acronyms in School District 11

AERO	Assessment, Enrollment and Research Office (formerly DPRE) ("E" used to be Evaluation)
ARCA	Assessment, Research and Curriculum Alignment (replaced TISS, see below)
ASE	Adult Secondary Education
BAAC	Building Accountability Advisory Committee (replaced by SAC, see current list)
CBLA	Colorado Basic Literacy Act (replaced by READ Act)
CBOC	Citizens Bond Oversight Committee
CIT	Coordinator of Information Technology (replaced by LTE, see current list)
CPKP	Colorado Preschool Kindergarten Program
CQI	Continuous Quality Improvement
CSAP	Colorado Student Assessment Program (replaced by TCAP)
DAAC	District Advisory and Accountability Committee (replaced by DAC, see current list)
DALT	District Achievement Level Tests
DARTS	Department of Assessment, Research and Technology Services (formerly Tech Services)
DIP	District Improvement Plan (replaced by UDIP, see current list)
DPRE	Department of Planning, Research and Evaluation
HESP	Home Education Support Program
HRI	House Bill introducing "Leave No Child Behind"
HRO	Holmes, Robert & Owen (District's principal attorney) merged with Bryan L. Cave, LLP
IBR	Incremental Budget Request-replaces Part II Budget Request form, replaced by BMF
ICSS	Instruction, Curriculum, and Student Services (now ALL)
IS	Information Services – changed to ADS (see current list)
ITBS	Iowa Tests of Basic Skills
LRSUS	Long Range School Utilization Study
LMT	Library Media Technician (replaced by LTT, see current list)
LRT	Literacy Resource Teacher (replaced by TLC, see current list)
LST	Literacy/Standards Teacher
NCLB	No Child Left Behind Act (replaced by ESSA, see current list)
OSCR	Office of School and Community Relations (replaced by CCR, see current list)
PRO	Police Resource Officer (in Middle Schools) (See SRO)
RtI	Response to Interventions (replaced by MTSS)
SAR	School Accountability Report
SCAUSC	School Configuration And Use Study Committee
SEMS	Substitute Employee Management System
SIP	School Improvement Plan (replaced by USIP, see current list)
TAN	Tax Anticipation Note
TCAP	Transitional Colorado Assessment Program (formerly CSAP) (replaced by PARCC and CMAS)
TISS	Technology Integration Support Services
WCIL	West Center for Intergenerational Learning